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 $\mathcal{A}_{2} = \{ \{ i_{1}, \dots, i_{r} \} \}$

US impeachment Depressing spectacle damages global role **James Baker, Page 10**



The possibility that emerging

market economies may face a

fresh wave of financial crises yes

terday confronted the world's

leading economic policymakers

after Brazil in effect devalued its

The Brazilian central bank was

forced to devalue the Real by

about 8 per cent, following a cri-

sis of confidence triggered last

week when a rogue state gover-nor announced a 90-day morato-

rium on debt repayments to the

Policymakers from the Group

of Seven leading industrial coun-

tries fear the devaluation could

prompt investors to withdraw

funds from other emerging mar-

kets and risky investments, at

worst triggering crises elsewhere

and pushing the world closer to

President Bill Clinton said US

officials had discussed the impli-

cations of Brazil's move with

counterparts from other big econ-

omies and the International Mon-

The IMF staked its reputation

on a \$41.5bn support package for

Brazil's reform efforts last year,

which will now have to be re

President Clinton said the US

had a "strong interest" in seeing

Brazil's economic reforms suc-

ceed. Officials from the Group of

Seven nations will discuss the

crisis on Saturday, on the side-

lines of a conference of Asian and

The crisis sent shockwaves

scross ciobal financial markets.

European finance ministers.

central governme

etary Fund.

exammed.

Euro-zone investing It pays to think big in euro markets Page 21



G7 POLICYMAKERS CONCERNED DEVALUATION COULD TRIGGER WORLD RECESSION AS SHOCKWAVES HIT FINANCIAL MARKETS

Brazil crisis sparks global fears

Japanese billionaire Addicted to success amid corporate gloom Page 19

ron ore Producers fight deep price cuts Page 24

WORLD NEWS.

Santer threatens to resign over MEPs' rebellion

Frantic efforts were under way a the European Parliament last night to head off a vote to fire the 20-member European Commission, the EU's executive body, after its president, Jacques Santer, earlier threatened to resign. Deep divisions over the fate of the Commission have opened up between left and right. Page 12; Analysis, Page 3; Editorial Comment, Page 11

Italy concerned at euro prices italy's treasury has expressed concern at the charges Italian banks are demanding to exchange euro-zone currencies, and has appealed to them to bring pricing policies into line with the spirit of the single currency project. Europe, Page 3

Paris speaks against traq embargo France launched a diplomatic offensive to convince the UN Security Council to drop the oil embargo against kraq, in place since the 1990-91 Gulf war, in favour of a more easily enforceable system of monitoring and sanctions. Page 12

Obuchi set to restuffle cabinet Japanese prime minister Keizo Obuchi is set to reshuffle his cabinet today after the ruling Liberal Democratic party and the Liberal party resolved their differences and paved the way for a coalition government.

Asia-Pacific, Page 5 Fresh Kosovo crisis averted International monitors defused a fresh crisis in Kosovo by securing the release of eight Yugoslav soldiers held by ethnic Albanian rebels, but diplomats feared the province was still heading back towards war. Europe, Page 3

End in sight for 'cyber squatters' A new system aimed at ending "cyber squatting" on internet address sites could be in place by the middle of this year, an official of the World Into Property Organisation indicated.

International, Page 6 Bonn urges integration Germany's government appealed for closer integration of 7.3m foreign residents as it published plans for overhauling citizenship laws and sanctioning dual nationality. Europe, Page 4

Tokyo denies steel exports cut Japanese officials denied they planned to curb steel exports to the US under pressure from Washington, Insisting last year's surge reflected increased US demand. Trade, Page 6

France extends 35-hour week
The introduction of the 35-hour week has been extended to France's state sector in an agreement between management and unions at EdF, the electricity monopoly. Europe, Page 4

IMF to pay Zimbabwe \$53m An IMF team is to recommend the disbursement of a further \$53m tranche of a \$176m loan to Zimbabwe after months of

delays. International, Page 6 Zyuganov expects Yeltsin vote Russian Communist party leader Gennady Zyuganov said a vote to impeach President Boris Yeltsin could come as early as next month. Europe, Page 4

New York: Nurchtime
Dow Jones Ind AV 9,343,89
NASDAG Composite 2,328,09
Strope and Far East
GAC40 3,956,72
PAX 4,931,80
FTSE 100 5,850,1
FTSE Eurotop S00 1,169,65
N8dee 13,403,60
US LUNCHTONE RATES
Federal Funds 4,9375%
3-mith Trace Bills: Yid 4,44%
Lons Bond 107

OTHER RATES

BUSINESS NEWS

LVMH chief Arnault managers in Milan

Bernard Amault, chairman of LVMH, the French luxury goods group, flew to Milan to court the management of Gucci, the Italian an estimated 20 per cent stake. LVMH had earlier denied it planned to bid for Gucci. Compenies and Markets, Page 13

Ganeral Electric Company of the UK has told British Aerospace it must come up with acceptable terms by the end of this week if it wants to buy GEC's Marconi defence electronics arm. Companies and Markets, Page 13; Lex, Page 12; BAe in defence talks, Page 14

Peribas, the French bank, announced a sweeping reorganisation aimed at preparing it for international expansion. Euroean companies, Page 14

BASF, the German chemicals group, is to buy back up to 5 per cent of its shares, signalling a commitment to increasing shareholder value. Companies and

Ford Motor senior planners who are touring Europe are believed to be backing the possible acqui-sition of Volvo's car division. US companies, Page 16

Alex Krauer is stepping down early as chairman of Novartis, Switzerland's biggest phermeceuticals company. The move will increase speculation that he is set to become chairman of UBS, Europe's biggest bank, on a permanent basis. European companies, Page 14

Toyota, Japan's biggest vehicles group, unveiled a new hatchback known as the Vitz in Japan and the Yarls in Europe - which it hopes will spearhead its push into Europe, International com-

panies, Page 17 The co-founders of Livent, the duction group, were indicted by a US federal grand jury on 16 felony counts of conspiracy and

British Airways and Japan Airlines unveiled a co-operation agreement, but the Japanese carrier said it had not decided whether to Join BA's Oneworld alliance.

Trade, Page 6 Nortel Networks, the Canadian communications networking company, expects to save up to US\$300m a year by streamlining

Canadian companies, Page 16 Kobiberg, Kravis Roberts, the US leverage buy-out house, confirmed plans to raise a multibillion dollar European buy-out fund. European companies, Page 14

EHRO Prices
A pomprenental state of the same sta exchange, boyd and equity invitate.

courts senior Gucci

fashion company in which he has

Markets, Page 13; Lex, Page 12

securities fraud. Companies and

Markets, Page 13

operational procedures. US and

Yahool, the company with the most used internet website, has reassured an industry renowned for its losses by reporting its first full year of profits. Companies and Markets, Page 13

Page 20

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ing a dash to relatively safe midday. The Dow Jones Indusindustrial country bond markets. trial Average initially fell 251 affected, with Citigroup down 10 Trading on Wall Street was highly volatile, with the Nasdaq Composits index, which includes all the largest technology compaweakening the dollar, pushing nies, dropping 5 per cent and stock markets lower and prompt- then regaining all its losses by

points - or nearly 3 per cent before staging a recovery. By late afternoon trading it had rebounded to trade at around

vices companies were the worst per cent at one point

The UK equity market was in Editorial Comment, Page 11 freefall ahead of Wall Street's Going through the Boor, Page 11

January 1999

FTSE 100 lades

drop in a single London session since December 1. The potentially damaging impact on the US econ-omy pushed the dollar to its lowest against the euro this year at \$1.18, before it recovered to \$1.17. Commodity markets also took a hit, with the devaluation making it cheaper to buy Brazil's key export crops of coffee and soy-

The Brazilian authorities brought about the devaluation by abandoning the parrow band within which the Real could move and allowing it to drop to R1.32 within an existing wider band. The Real promptly sank to its newly permitted floor, amid market scepticism that the new arrangement would last.

"It is not very often that moving a band can hold a currency, said Jonathan Chapman, head of foreign exchange in London for Standard Chartered Bank.

"Moving a band delays things and the likelihood is that it will

The Real's "crawling peg' against the dollar has formed the cornerstone of the country's fouryear economic recovery, following decades of high inflation. Gustavo Franco, governor of

the Brazilian central bank, resigned when the devaluation was announced, but President Henrique Cardoso insisted the move to a wide fluctuation band for the currency was merely a "technical modification".

opening, before rallying strongly to close the day a net 183.5 points Currencies, Page 23; London stocks 9,428, down about 46 points. to close the day a net 183.5 points Currencies, Page 23; London stor.
Banks and other financial ser-lower at 5,850.1 - the biggest Page 30; World stocks, Page 34

Economic turmoil prompts political uproar

Brazil's slow-burning economic strategy.

devaluing the Real following the year. fourth assault on its currency in Francisco Lopes, who took over

that the new policy would only devaluation.

moil after the government yester- ted the Real to depreciate graduday abandoned the strong cur- ally against the dollar, in favour rency policy which has served as of a wider band. This allows for the anchor of its anti-inflation an immediate devaluation of around 8 per cent and a further 3 worse by the resignation of Mr The government acted by per cent over the course of the Franco, the government official

16 months and a steepening Mexico in 1994, Thailand in 1997 and Russia last year, Brazil is the latest emerging economy to walk re-orientation of interest rate and as head of the central bank after the tightrope of trying to engi-foreign exchange policies," said Gustavo Franco resigned, warned neer a controlled and modest Mr Franco, who had become the

The new policy drops the nar- higher interest rates to prevent tary policy director, said the the sort of authoritative tone that crisis srupted into political tur- row trading band which permit- the sort of uncontrolled overshooting that has characterised recent attempts by developing are conditions for reducing the countries to devalue currencies. The political uproar was made

> most closely associated with the After the failed attempts by previous strong currency policy.

"It was never my intention to act as a hindrance to the natural foreign exchange policies," said focus of attacks on the govern-

main objective of the more "flexible" currency policy was to cre- recent public pronouncements. high interest rates suffocating

economic activity.

Fernando Henrique Cardoso, Brazil's president, said the shift in currency policy would not reducing Brazil's crippling budget deficit, around 8 per cent of gross domestic product, which has been the main cause of the economy's vulnerability.

"Any reduction in interest

By Geoff Dyer in São Paulo - - work if capital outflows slowed The government said it would ment's austerity strategy. Mr rates will depend on progress on critics have found lacking in his

> have been the knowledge that failure to control the devaluation could precipitate the return of inflation, robbing Mr Cardoso of his main political achievement detract from the main aim of and dealing a death-blow to his days ago. In its favour, Brazil has \$45bm of reserves to defend the new rate and it already has in place a \$41.5bn package of emer-

Lucent confirms \$19.3bn Ascend deal

By Roger Taylor in San Francisco and William Lewis in New York

Lucent Technologies, the US telephone equipment company, said it would continue its recent hectic pace of investment as it confirmed details of a \$19.3hn deal to acquire Ascend Communi-

cations yesterday. The Ascend deal comes two provider of billing and customer

Richard McGinn, Lucent chairman and chief executive, said: We will be making further investments, both organically and through acquisitions,"

was a premium of almost 25 per cent to \$103 yesterday lunchtime, Alactel and Ericason. reducing the value of the allshares rose 6 per cent to \$79.1. Lucent justified the price saying that the acquisition would be Lax, Page 12

accretive next year. It expects the acquisition to add 2-4 per cent to earnings in 2000 without including the benefits of any synergies between the two groups. Lucent said it expected the deal

Lucent said it would immediately integrate Ascend with its own data networking operations, optical networking and communidays after Lucent acquired cations software group to create Kanan Systems, the leading US the "undeniable leader" in the market for "next-generation broadband networks". Mr McGinn said this new division would be larger than Lucent's operations in its traditional market for telephone equipment.

Mory Bjabat, chief executive of adding that the company would Ascend, said he would remain target high growth areas includ- with Lucent for a transition ing data networking, communica- period to oversee the integration tions software and optical tech- of the businesses. The new Broadband Networks Group will Lucent's offer of 0.825 of one of be headed by Dan Stanzione, its shares for each Ascend share, president of the Bell Laboratories division of Lucent. Analysts said cent over Ascend's value last Fri- the deal would put pressure on day of close to \$16bn. However, European telecoms equipment Lucent shares dropped 4.5 per manufacturers such as Siemens,

Lucent was advised by Goldstock offer to \$18.4bn. Ascend man Sachs and Ascend by Credit Strisse First Boston.

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earnings neutral initially and Alcatel upbeat, Page 14

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WORLD MARKETS

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DM3.00 European News: 3,4 Management/Technology: 19

Comment & Analysis: 10,11

Policymakers hold their breath on Brazil fastest growing market for roughly 20 per cent of the American goods and ser-total. However, the initial ending. American goods and ser-total. However, the initial ending. Michael Moskow, head of this could be translated into



A Brazilian collapse has been at the top of US policymakers' list of worst night-

omy ended 1998 in much the day was the potential impact same condition it started the year - rude good health should the latest financial crisis turn into a full-blown Brazilian slump, the damage to the US and the world could be much more serious. admitted as much yesterday when he said his administra-

keep the financial crisis which enveloped Asia last year from spreading to Brazil. Latin America is our

est country in Latin America. So obviously, we hope that the situation will be resolved in a satisfactory growth this year.

Meanwhile, on Wall Street, the principal concern yesterof a Brazilian crisis on capital markets. Stocks lurched lower in the morning, but although the Nasdaq Composite index, which includes most of the largest technology companies, dipped by more than 5 per cent in early trading it had regained all its losses by midday. Most large exporters avoided any

Latin America - including Mexico - absorbs about the same amount of US exports

was that Brazil and the rest of the region had been expected to show very slow

John Lipsky, chief econo-mist at Chase Manhattan, described the news as "one of the more anticipated shocks of recent years". "For now, the markets

have reasonably reflected the increased risks. But if this represents the first stage in a failure of Brazilian stabilisation efforts, then the The immediate fear at the

White House, the Treasury that Brazil's problems could

the Chicago Federal Reserve a broader recession. Bank, said Brazil was a Max Bublitz, chief execusury bond yields remain-"very key country" and the tive of Conseco Capital Man-high by historical standards. Bank, said Brazil was a situation serious. "We all have to watch it carefully." he said. But he said he was not throw the fiscal austerity strategy being impleented by Brazil's federal government off course. They are moving in the right direction and I'm hope-

Following the Russian crisis, financial markets in the US seized up. Issuance in the main corporate bond marstill in September and Octo-

agement, said the Brazil crithis whole process that's been going on for 18 months. product was next to nothing. but from a psychological valuations that our stock market is at it's susceptible

kets in the US were still gishly than they had before

ther liquidity slowdown.

Issuance of bonds by companies is returning to normal, but spreads over trea-

There are concerns in sis has got the potential to Washington too about the become the third water of honger-term impact on the US. In 1998, the overall economy brushed off the effects The point isn't so much of the Asian crists - growing by almost 4 per cent. But the global gross domestic turmoil in the traded sector. As a result of the Asian

consumer spending has buoyed up the rest of the widen the gap between manufacturing and the rest of the economy - with the ally pulling the rest of the

LATIN AMERICA

But officials are not hitting the paric button yet. Brazilian demand, along with that of the rest of Latin America, was already slowing sharply in the second half of last year, so the impact on US exports was already being felt. In Asia, by contrast, US exports collapsed suddenly in less than a year from near-record levels in early 1997

Only if Brazil's woes intensify dramatically - and spread to the rest of Latin America - will US manufac-Only remarkably strong turing take another hit comparable to the one it took from Asia.

But even if the effect is not as dramatic, the damage would further emphasise just how much the US depends on the remarkable strength of

CENTRAL BANK LOOKING FOR RATE CUTS

Brazil 'will hold talks with IMF⁵

By John Barham in São Paulo

Francisco Lopes, the new president of Brazil's central bank, said yesterday that devaluation of the Real was not included in last year's stand-by agreement with the the band". International Monetary

talk to the Fund", he said yesterday, conceding that he was not sure what kind of "arrangement" the IMP now expected from the Brazilian exchange rate regime, the

Brasilia was "counting on support from the Fund," he cent

Mr Lopes said he aimed to cut interest rates without Real was relatively strong accelerating the devaluation and traded close to the floor

But he warned that progthe highest real interest rates in the world, with the

The objective is to allow the

economy to return to growth'

central bank's key rate set at 29 per cent per year.

Mr Lopes said Brazil now had "the potential to reduce interest rates. This will in fiscal policy. The main objective is to allow the economy to return to growth while maintaining the great achievement of price stabil-

He said yesterday's measures had now drawn a line under further exchange rate adjustments. "We are not interested in producing further devaluations which produce inflation and a decline

Instead, a decline in interest rates would set off a virtuous circle by reducing the cost of financing the public sector's R\$300bn (US\$250bn) debt, allowing for a further cut in rates and a recovery in economic activity.

Mr Lopes said the central hank would intervene in currency markets only when

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GERMANT:

FRANCE

SWEDEN

or hit the floor of the new band for three consecutive working days. Previously, daily to defend the Real's parity. Now, he said "we will only defend the extremes of

bank's new policy, the Real by a total 12-15 per cent this year, which would include yesterday's fall in value.

Under the previous currency could only depreciate by an annual 7-8 per

further devaluation of only 3

policy would discourage "hot inflows of money" short-term capital, Mr Lopes

He admitted that the government was wrong to allow the entry of large quantities of hot money into the coun-

want large amounts of speculative capital. We do not want a repeat of 1996, when a large amount of capital entered the country at the beginning of the year and left rapidly in recent days".

policies created "an environment that is not very propitious for speculative capital". On the contrary, the new rules should encourage the entry of more investment capital.

government's policies would worsen the market perceptions and hence deepen the country's economic difficul-

He said "continuity of the reform programme allows foreigners to improve their fall in interest rates. But the leains of devaluation | could be annulled by a deterioration in [market] assessment

According to the central

the new mechanism, if the of its band, the central bank would allow it to devalue by ress depended on rapid pas- 5.9 per cent from now until sage of government eco- the end of the year. Hownomic measures in Congress. ever, if the currency contin-Brazil currently has some of ned to trade closer to the weaker end of the band, the central bank would allow a

The new exchange rate

Now, he said, "we do not Instead, he said the new

However, opposition to the

esment of us [allowing a]

produce a re-run of the financial crisis that hit US

TELECOMS

ower margins

By Alan Cane in London, Torn

International telecoms operators are likely to be hit which will affect both tariffs and margins in a market which has attracted massive investment in recent years.

Overseas operators active in the region include Telefónica of Spain, Telecom Italia and MCI WorldCom of the US; a partner in the wireline group Embratel. Damon Guirdham, emerg-

ing markets specialist with brokers Morgan Stanley Dean Witter in London, says there is little positive for telecoms operators in devaluation. Most face heavy costs, usually denominated foreign currencies, of building and upgrading networking infrastructures. They have limited potential to earn foreign currencies.

Telefónica, which almost doubled its Latin American investments last summer with a \$5bn buying spree in Brazil, said yesterday its commitment to expand in the country remained This is despite an 8.5 per

cent fall in its share price prompted by the crisis We are sticking to a Brazil business plan which

involves investments in fixed-line and cellular telephony of \$3.8bn this year by our companies in Brazil," a spokesman said. "We are long-term investors in Brazil. not speculators."

Others are less sanguine. Time will tell but the impression is that Telefónica has paid a high price for being in the wrong place," said, a senior trader at a Madrid securities firm. Telecom Italia, the priva-

tised telecommunications group, has also built up a significant Brazilian presence by investing some L3,000bn (\$1.8bn) in the recent Brazilian telecommunications privatisation, winning three bids. But its South American investments are one problem out of

MCI WorldCom, one of the world's fastest growing oper-ators, said yesterday that it remained confident of the long-term growth prospects in the region and did not believe Brazil's problems would have a material effect on the company.

MOTOR INDUSTRY

Operators face Promising image will be tarnished

Brazil's decision to devalue the Real will heighten the uncertainty facing the country's vehicle makers, which have already been battered by a 21 per cent fall in sales to 1.53m units last year, raising the risk of severe over-

capacity.
The latest upset will further tarnish Brazil's image of the mid-1990s as one of the most promising markets for the motor industry on the back of economic liberalisation and soaring demand. The impact will be felt hardest by Volkswagen, Flat, General Motors and Ford, the country's "Big Four" car-

account for 90 per cent of However, it will also severely affect newer arrivals, such as Renault and DaimlerChrysler, which have invested heavily in new

makers which together

plants in recent years. Fiat, which has increas dership, had already cut its Brazilian output from 2,300 units a day to 1,500 to ing up. About 10,000 of the 27,000 employees of Fiat's Brazilian subsidiary had been shed in response to the

crisis. Ford laid off 2:800 workers from its São Bernardo factory in Brazil's, industrial heartland just before Christmas. Workers have since occupied the factory floor. Production at other plants

Other manufactures, have also cut production sharply, although most, like Fiat, have tried to avoid large redundancies by natural wastage and short-time working in the hope of an upturn in demand.

that sales this year would be static at best - even before yesterday's events - the likelihood of an improvement seems more remote than

The commercial vahicles sector will be similarly affected. Leading manufacturers, such as Mercedes Benz, Volvo and Scaria all manufacture vehicles in Brazil and had already turned to production cuts and lay offs to tailor supply to the much lower level of demand. nal reporting by Pau Betts in Milan

"Argentina is in for a rough ride in the day and weeks ahead," said Walter Molano at BCP Securities. "The Brazilian move will

Argentine officials yesterday a record \$27.7bn. vowed to defend the currency's one for one peg to the US dollar, the linchpin of the country's economic policy. as Latin American markets more pain for Argentina -

Across the region, governments struggled to differentiate their economies from

that of Brazil. Argentina's Merval share index was down 6.85 per cent in afternoon trading at \$69.6, while its Brady bonds also registered sharp falls. In Mexico, the free-floating peso tumbled against the dollar, triggering an auto-matic \$200m hard currency sale by the central bank that

stock market fell sharply. The one-for-one parity is not a government matter but a demand and requirement of the people," Rogelio Frigerio, Argentina's economic planning secretary, said. We will not change this policy for anything in the

world. Nonetheless, the Brazilian policy shift caused deep dismay among policymakers. Many senior Argentine officials were yesterday return-ing from Washington, where they had made repeated attempts to talk in the Brawillian authorities' chances of

avoiding a devaluation. Many analysts believe Argentina's economic fundamentals are sufficiently strong to allow it to maintain the dollar peg and ultimately to differentiate itself from Brazil in the minds of investors. While Brazil has seen a haemorrhaging of for-

With analysts predicting eign reserves recently, region.

Argentina to defend dollar peg

announced that net internabring more downsizing and

but it will not be anything

near the pain that's going to be feit in Brazil." People were less concerned about the safety of their deposits because of the transfer of much of the Argentine bank sector to international banks, he said. The most immediate pain could be felt in the corporate

sector. "While the government may be able to continue its borrowing, companies will suffer on this score and we could see some corporate defaults," said Christopher Ecclestone, chief analyst at Buenos Aires Trust.

José Angel Gurria, the Mexican finance minister, said he expected market turbulence to continue in coming weeks, but he said Mexico's narrow fiscal deficit set it apart from Brazil.

Mexico had already "taken decisions regarding its economic policy, its 1999 budget. We are not half-way through, we are not in the middle of a legislative process in which we have uncertainty, as they have in Bra-zil," Mr Gurria said. Economists said the impact on Mexico would be felt chiefly through currency volatility, likely to complicate central bank efforts to rein in inflation.

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at risk throughout the

GLOBAL EMERGING MARKETS

Reaction may be short-lived

By Alan Beattle in London

The crisis in Brazil had knock-on effects throughout emerging markets vesterday but there were signs some of the market reaction would only be short-lived

The emerging market bond index (EMBI), a measure of the risk attached to investing in emerging markets, showed a rapid rise as investors sought to shift capital towards safe havens.

around 1,100, suggesting "The German banks get investors were demanding an extra 11 percentage point return to hold emerging market debt over US Treasuries, the EMBI shot up to above 1,400 yesterday. However, that was lower than levels above 1,800 the Russian crisis provoked.

Other reactions included. an increase in activity in the forward market in Hong dealt to the Brazilian crawlneg may be the next to go. Traders were reporting a rapid increase in volume in the Hong Kong dollar forward market, the main

method of speculating that

Currencies in east European emerging markets also took a knock. The Polish zloty was fixed at 4.5 per. cent against the mid-point of its target currency basket yesterday, as against the 7.7 per cent fix on Tuesday. The risk that emerging

market countries will be forced to jack up interest rates to defend their currencies weighed heavily on their stock markets. South From a recent level of African stocks fell by around 4 per cent yesterday, and Hong Kong shares in London dropped around 3 per cent by late afternoon in Europe. But some market analysts

said that, so far, the reaction in emerging markets, particularly in Asia, did not qualify as a crisis. "Key Asian currencies such as the Thai baht have only fallen a couple of per cent today," said Jonathan Chapman of Standard Chartered in London. Mr Chapman said the

chance of a full-blown speculative assault on all em ing markets was low. "With the hedge fund industry less adventurous and less leveraged at the moment than last year, now was not a bad time to pick for the Brazil devaluation," he said.

BANKING SHARE PRICES OF BANKS WITH BIG BRAZIL EXPOSURE SUFFER SHARP FALLS

Spanish groups take heavy

By George Graham in Lordon, Tom Burns in Madrid and Tony Barber in Frankfurt

European banks quickly felt the effects of yesterday's Brazilian crisis, as the share prices of institutions with heavy Latin American expo-

sure tumbled. Spanish banks have led the charge into Latin America, and Banco Bilbao Vizcaya and Banco Santander. the two big banking groups which have acquired units in Brazil, suffered yes-

BBV's share price closed 13.54 per cent down at €11.69 (\$13.5) on Madrid's Bolsa, and the value of Sanfander's Morgan in London, said shares dropped by 12.81 per yesterday he was now BBV paid \$450m last year share forecasts at BBV from off. Other European groups below their DM130bn of

for control of São an increase of 18 per cent to such as Credit Sulase and lending to Asian countries Paulo-based Banco Excel largest financial institutions, and Santander has spent some \$330m since 1997 building up its Brazilian presence. Brazilian banking investments represent 2 per 43p to 821%p (\$13.79). Bank for International cent of BBV's total assets

But both banks prodently withdrew competing bids in September for Brazil's Banco Minas Gerais and adopted, instead, a wait and see attitude over future investments in the area. Carlos Pertejo, a Spanish banking analyst at J.P.

revising 1999 carnings per

and 3 per cent of

to 14 per cent. In London, Lloyds TSB and HSBC Holdings have both expanded in Brazil. Lloyds saw its shares drop However, recent loan Settlements, German banks volumes at Losango, its account for 123 per cent of Brazilian consumer finance

market exposure is in Brady HSBC, whose shares fell 125p to 1,628p yesterday, took over the troubled Bamerindus, but only after central bank intervention which resulted in most of

one of 15 per cent, and at ABN Amro have also Economico, one of Brazil's Santander from 17.5 per cent expanded in Brazil through acquisitions. Wholesale lending to the but the risk that they'll have

region could also leave German banks heavily exposed. According to the foreign lending to Latin subsidiary, are thought to America, compared with 24.3 have been low, while the per cent for US banks and bank's other emerging 9.6 per cent for Spanish

Bundesbank data last year showed German banks had lent about DM70bn (\$41.90bn) to Latin America, higher than the DM55bn they had lent to Russia before its effective debt the loan book being stripped default last August, but cushioned by its other

excluding Japan. cover from state guarantees,

provisions has grown," banker in Frankfurt said: US banks have tended to be more exposed to securities and derivativestrading portfolios, which are not reflected in the BIS

to make extra risk

lending statistics. Within the US. Bank Kong dollars. The body blow Boston and Citigroup, with established. Brazilian ing peg has increased fears banking affiliates, are the that Chinese capital controls two groups thought to have and the Hong Kong dollar the greatest exposure. Since Citigroup is larger than any European bank, its holdings in Brazil are more readily carnings.

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M EMPHRIM! MARKETS

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short-lived

Santer misjudges growing confidence of an institution that has 'come of age'

Neil Buckley sketches the making of a now much more assertive parliament that did not take kindly to the EU president's challenge to 'back us or sack us' over fraud

t may have been one of the unpredictable, infuriating. in the short history of the can no longer be trifled with. European Union.

president of the European shambles, but it's history." Commission - the officials who run the EU - called last in 1951 as the Common month for the European parliament to back him or sack Coal and Steel Community. him over allegations of fraud and mismanagement by his by the national parliaments bureaucracy, the plan was

censure motion and vote assembly - renamed the against it. Although the 626 MEPs (Members of the European parliament) theoretically could sack Mr Santer 1979 when EU-wide elections and the 19 commissioners who with him head the bureaucracy, they would not. His team would emerge

intact, even strengthened. This week, however, parliament rewrote the script. Mr Santer has spent three days battling to save his own leagues, even if the attempts to topple him were running out of steam last night.

A lesson can be drawn. nopoly on amending and The parliament is chaotic, adopting legislation.

biggest political own goals sometimes juvenile. But it As one MEP remarked on When Jacques Santer, the week's events, "It's a

The parliament originated Assembly of the European with 78 members nominated of the six founding countries. As the Community has Parliament would hold a evolved into the EU, the

> - has developed in tandem. A big step forward came in were held involving 190m people. But its powers have so far lagged behind its ambitions to be the democratic check and balance on other members of the EU's law-making "triangle" - the Commission, which proposes legislation, and the Council of Ministers (the relevant cabinet ministers from the national governments), which long had a near-mo-

Parliament has always had force, it will give MEPs the important powers over the right to veto candidates for EU's budget (currently €80bn or \$95bn),including the right to modify or reject it' - and ensure the Commis-

sion administers it properly. Its supervisory powers over the Commission include the right of a censure motion, and to confirm the appointment of the Commission president.

Parliament's legislative role, however, has evolved from the right merely to be European parliament in 1962 consulted, to "co-operation" with EU ministers that allowed it to put forward amendments itself in some areas, and, since the 1992 Maastricht treaty, the right of "co-decision" in some

> "Co-decision" in effect makes it co-legislator with the council of ministers, able to veto laws if ministers do not take account of parlia-

> The 1997 Amsterdam treaty, now being ratified by the 15 EU member states, gave parliament another important boost. Once in

president of the Commission, rather than offering an opinion. It will also extend "coareas to 38.

ening its horizons. As EU the need to bring the Union closer to its citizens, it aspires to be a genuine "forum" reflecting the con-

cerns of ordinary people.
With the launch of the single currency, the parliament wants to develop powers as a check on the European Central Bank. It already bolds quarterly bearings with Wim Duisenberg, ECB governor, which MEPs hope could become the European equivalent of US congressional

Parliament is already wid-

Reserve chairman. Parliament's anti-fraud campaign in recent months increasingly self-confident body. Elections in June have helped embolden MEPs. But parliament has huge ances have also exposed

ses. It asked for, but

hearings with the Federal

The European Parliament

 Right to be consulted and deliver ophions on EU legislation • 1987 Single European Act introduces • co-operation" procedure with EU

1991 Meastricht Treaty Introdu decision" procedure - in effect gring parliament role as co-legislator with EU ministers in 15 stress, extended to 38 areas by 1997 Amelerdam Treaty

Can amend the EU's draft budge Approves European Commission's

 Right to approve appointment of Commission president. Amaterdan gives full right to seto candidate for

· Can pass consum motion forcing all

did not get in the Amsterdam treaty, powers to sack individual commissioners, leaving it only with the "nuclear option" of a censure motion. It is hamstrung by having, for historical reasons, to hold 12 meetings a year in Strasbourg, France, requiring MEPs and officials to decamp in their thousands from Brussels, MEPs' lavish expenses and allowgovernments and undermined any attempt to take the moral high ground over

fraud allegations.

European United Left/Nordic Green Left 34

Party of European Socialists 214

And as this week has shown, important issues can become hopelessly wrapped up in party political manoeuvring and mud-slinging more reminiscent of student politics. All those weakne may have persuaded Mr Santer to underestimate the risks of his "back us or sack

But one commissioner said bureaucracy already took parliament very seriously: When I first came to the Commission, senior officials tended to regard parliament as little more than a nuisance. That has changed out

France

"Of course, people learn at different rates. Some are on a steep learning curve." Despite the compromises

of all recognition," he said.

Europe's parliament is likely confrontation with its position in the EU framework firmly asserted.

Liberal Democrat leader, insisted yesterday: "This house is entering its 21st year of service as a directly elected institution. This is a powerful way to mark our coming of age."

and playground politics. See editorial comment

soldiers held by ethnic Albanian rebels, but western diplomats feared the Serbian province was nonetheless heading back towards full scale war.

William Walker, the US ambassador beading the international verification mission, said the separatist Kosovo Liberation Army (KLA) had freed the eight men "as part of a fair and balanced deal".

He gave no details of the deal but diplomats, who into Kosovo from Albania.

northern Kosovo had threatened to use force if monitors of the Organisation for Secuinsisted on their uncondi- representatives.

made by the Serbian side through OSCE mediators

The former British and US army officers who negotiated the release with both sides also succeeded last month in mediating an end to serious clashes around the northern town of Podulevo.

Diplomats paid tribute to the OSCE mission, which has gone beyond its mandate of monitoring a ceasefire and partial withdrawal of government forces. But they said the OSCE could not be expected to prevent war in the absence of a long-term political settlement.

that in exchange the Serbian ress. Neither side appears government would next willing to accept a comproweek release nine ethnic mise that would give Kosovo Albanians taken prisoner and its ethnic Albanian last month while crossing majority substantial autonomy within the Yugoslav Serbian armoured units federation that now comsurrounding the area in prises just Serbia and Montenegro. Two ethnic Albanians were killed by unknown men in separate incidents yesterrity and Co-operation in day. The body of a third man Europe (OSCE) failed to tree was found near the village of the hostages, who blundered into KLA lines in fog last and other senior diplomats Friday. Belgrade had held hours of talks with KLA

tional release and OSCE offi-cials admitted privately they in the conflict since Slobo-

. Fresh Kosovo crisis averted by

soldiers' release By Guy Dimmore in Belgrade International monitors had to be kept. yesterday defused a fresh crisis in Kosovo by securing the release of eight Yugoslav

Months of shuffle dip macy by US envoy Chris Hill asked not to be named, said have resulted in little prog-

were sceptical the nine eth- dan Milosevic, president of nic Albanians would be let federal Yugoslavia, agreed go. A spokesman for the three months ago to a partial KLA said that promises withdrawal of his forces.

Italy concerned over euro charges

By David Lane in Rome

expressed concern at the outside the euro-zone is not "high charges" Italian banks are demanding to exchange euro-zone currencies, and has appealed to them to bring their pricing policies into line with the spirit of cies outside the euro-zone. the single currency project. A treasury statement said

the government shared pubhic concern over the cost of exchanging euro-zone currencies in Italy. These costs were supposed to fall with zone currencies were barthe launch of the euro, due fling. It noted the euro's to the elimination of arrival had not eliminated exchange risk between cur- the costs of changing bankrencies that are locked notes, staff time, banknote together at fixed rates.

But far from paying less and insurance. for foreign exchange operations at their bank branches since January 4, when the lira was merged into the euro, many Italians appear to face higher charges than before.

in fact, in some cases buying or selling banknotes of non-euro-zone currencies such as the dollar or pound sterling could even cost less than exchanging lire for D-Marks or French francs or other denominations within the euro-zone.

Banca di Roma has a fixed commission of L5,000 (\$3) plus 3 per cent of countervalue for operations in eurozone currencies. It charges a the euro in January 2001, the fixed commission of L5,000 ambitious goal which the when currencies outside the government has set for curo-zone are involved. itself.

Whether it makes as much as 3 per cent on the buy and Italy's treasury has sell spread for currencies clear. San Paolo IMI charges 1.5,000 plus 1.5 per cent for euro-zone currencies, and a commission of L6,000 for operations involving curren-

Associazione Bancaria Italiana (ABI), the Italian banking association, said accusations that its members were profiting unfairly from operations involving eurotransport between branches.

The association argues that changing banknotes is a service and in a market economy banks may charge what the market will allow. Greece's central bank yesterday cut 25 basis points off its main intervention rate in response to a sharp fall in inflation, writes Kerin Hope in Athens. Analysts said the cut in the Bank of Greece 14-day deposit rate from 12.25 per cent to 12.0 per cent indicated a swifter convergence of Greek interest rates with the euro-zone countries. Inflation slowed to 8.9 per

cent in December, boosting

Greece's chances of joining

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Bonn urges integration of foreigners

By Rulph Atkins in Bonn and Frederick Stildemann in Beriln

Germany's Social Democratic-led government yesterday appealed for closer integration of 7.3m foreign residents as it published plans for overhauling citizenship laws and sanctioning dual nationality.

Otto Schily, interior minister, said the draft legislation, expected to come into effect in the autumn, would "con- jobs - hundreds of thoutribute to domestic peace".

He attacked as "irresponsi-

warned that criminals could become German citizens. Long-time resident foreigners had a better crime record than comparable groups of Germans, Mr Schily said.

"You can sleep well," he said. "These people overlaws here. They support our work. We need them. They pay tax and social security contributions. They create sands."

The number of foreigners ble" some opponents of the living in Germany surged bill - including those in the after the war as so-called mainstream rightwing oppo- Gasturbeiter filled gaps in vious law - when they the English language as well ever, was nuclear energy in 1991.

the labour market. Almost declare in writing their sup-balf of today's resident for- port for Germany's constitu- Mr Schilly's draft legislaeigners have lived more than 10 years in Germany.

The bill aims to make citizenship easier to obtain for these people. By tolerating dual nationality, it would no longer force applicants to whelmingly abide by the surrender ties to another

> claim German nationality after five years' residency previously eight – as long as they do not have a criminal record. Adults would be eligible after eight years compared with 15 under pre- of US history, command of

their families without social benefits.

Children born in Germany of foreign parents would be entitled to German nationality if one parent was born in the country or had arrived Under-18s would be able to aged under 14.

> requirements, which include US constitution, knowledge

tion. They must also be able tion is opposed by the Christo support themselves and tian Democratic Union. which objects to dual nationality and is expected to start collecting signatures in a protest action in the run-up to state elections in Hesse on

The bill was due to be discussed by senior Social Dem-Germany's new rules ocrat and Green party leadcould prove less onerous ers in Berlin last night at a icy differences within the an oath of allegiance to the governing coalition and map out priorities for 1999.

deep splits in Chancellor Gerhard Schröder's administration. Ahead of the meeting, the economics ministry and the Green-controlled environment department reached a deal on amending the country's atomic law ahead of an eventual closure of Germany's 19 atomic

power stations. German inflation dropper further in December, accordthan, for instance, US meeting called to resolve poling to official figures yesterday. The annual rate of 0.5 per cent was the lowest since figures for reunited The main subject, how- Germany were first compiled NEWS DIGEST

TRANSATLANTIC DIALOGUE URGED

Bonn, Paris warn against excessive rise in euro

Oskar Lafonteine and Dominique Strauss-Kahn, the German and French finance ministers, yesterday warned against an "excessive appreciation" of the euro and called for a common position on exchange rates by members of the newly launched currency zone.

In addition, the finance ministers called in a jointly authored newspaper article for a "new transatlantic dialogue" to ensure the world's two main currencies - the euro and dollar - did not become a "source of instability" The decision to co-pen an article, published in Die Zeit in Germany and Le Monde in France, highlighted the changed political landscape in Europe since the euro's

launch on January 1. Mr Latontaine and Mr Strauss-Kahn have consistently driven for greater economic co-operation between the 11 members of the euro-zone although Mr Lafontaine's ideas on currency management have met a cool response in Washington. in the article, the ministers said a "coherent" position on

exchange rates, when necessary with agreed guidelines, was of "particular" importance. "Market participants should know that we would not welcome an excessive appraciation of the euro.

The ministers backed a further strengthening of the external representation of the euro currency, particularly in international institutions, as well as increased co-operation with the European Central Bank. Mr Lafontaine and Mr Strauss-Kahn also called for currency systems with devel oping countries in Asia, Latin America and central and east Europe, which offered a balance of "flexibility and discipline". Ralph Atkins, Bonn

MANOEUVRING IN MOSCOW

Yeltsin impeachment vote soon

Gennady Zyuganov, Russian Communist party leader, said yesterday a vote to impeach President Boris Yeltsin in the Duma, the lower house of parliament, could come as early as February.

Mr Zyuganov said that a Duma committee that was considering five impeachment charges against President Yett-sin was working well and would present its findings soon. However, under the 1993 constitution drawn up by Mr Yeltsin, it is all but impossible to remove the president from office and few politicians attach great significance to the proceedings.

Mr Zyuganov said he believed that one of the five charges - an accusation that Mr Yeltsin had illegally launched the catastrophic 1994-96 war against the break away Chechnya region - would gamer the necessary 300 votes to pass in the 450-seat chamber.

Liberais, as well as Communists and nationalists, support the Chechnya charges. Four other charges against Mr Yetish, ranging from bringing about the break-up of the Soviet Union to "genocide" against the Russian people, are supported only by Communists and their allies, who are short of a majority. Moscow, Reuters

IRAN 'MILITARY AID'

US puts sanctions on Russians

kakibara *

The US yesterday announced economic sanctions against three Russian scientific institutes alleged to have helped in

the development of iran's military programme. Sandy Berger, national security adviser, said the US was barning imports to and exports from Nikiet, the Mendelever University of Chemical Technology and the Moscow Aviation Institute for "providing sensitive missile or nuclear essistance to Iran".

other Russian Institutes last July. Mr Berger said that since then progress on preventing military co-operation between Russian institutes and iranhad "come to a halt".

Yevgeny Primakov, Russian prime minister, said the decision risked demaging US-Russian relations, and Igor Sergeyev, defence minister, said that the action was politically motivated and that the institutes did not have the resources to undertaken the activities alleged by Washing-

The US previously expressed concern at the end of November at a deal under which Russia would complete the construction of an Iranian nuclear reactor and bid for three others. Andrew Jack, Moscow

STRAINS IN COALITION

Two Swiss ministers resign

Switzerland's two longest-serving cabinet ministers have announced their resignations, underlining the growing strains within Switzerland's 40-year-old coalition.

Flavio Cotti, 59, foreign minister, and Arnold Koller, 65, justice minister, will step down at the end of April. Both are members of the centre-right Christian Democrat party (CDC) and joined the seven-strong Swiss government in 1986. Under the so-called "Magic Formula", Switzerland's three biggest political parties always supply two ministers each to the government and the Swiss People's party (SPP) supplies one. However, support for the SPP, under the leadership of Christoph Biocher, a successful businessman and opponent of Swiss membership of the European Union, has been increasing. It has been pressing for an extra seat in the Swiss government that could lead to a breakdown of the Magic Formula, which has dictated the membership of the Swiss government since 1959. The CDC has been losing support to Mr Blocher's party and yesterday's move was seen as a move to rejuvenate the party ahead of the country's national election in October 1999.

terday that the CDC was "in serious trouble" and 1999 could see the collapse of the Magic Formula. However, Mr Blocher's party is also deeply divided with Adolf Ogi, the SPP's only member of the government, becoming increasingly isolated from Mr Blocher's branch of the SPP.
William Hall, Zurich

SWEDISH MANUFACTURING

Bid to stop company exodus

The Swedish government is planning to convene a special meeting with union leaders and industry executives to discuss ways of encouraging leading companies to remain in Sweden, rather than move headquarters or manufacturing

The move follows warnings from LO, Sweden's main blue-collar union organisation, that an exodus of leading companies was undermining jobs in manufacturing industry. Such concerns have intensified on market expectations of a possible merger or strategic alliance involving Volvo, the Swedish automotive group, with either Ford of the US or Italy's Flat.

Bjorn Rosengren, trade and industry minister, said yesterday that he would invite employers and unions to a meeting later this week, Nevertheless, he claimed Volvo would stay in Sweden regardless of any possible changes in ownership, and pledged action to try to stem the corporate exodus from the country. "I expect that Volvo will not leave Sweden... other owners can be complementary but Volvo's departure is not on the agenda," he said. Volvo declined to comment. Tim Burt, Stockholm

France extends 35-hour week to EdF

By Robert Graham in Paris

The introduction of the cost-basis than most of its 35-hour week has been extended to France's state sector in an agreement between management and unions at EdF, the electric-

The controversial deal commits EdF to reverse the gradual erosion of its workforce begun 15 years ago and create up to 5,000 net new jobs over the coming three

EdF is already seen as available to private sector that the agreement involved successful union challenge having a higher personnel competitors in the European Union. The agreement also comes barely more than a month before the European electricity market is to be

partially liberalised. Another controversial aspect of the accord is the called the accord "exemextension of government plary". He said it would help subsidies, equivalent to the competitiveness of both FFr5,000 (\$880) for each new EdF and Gaz de France, its person hired. Although this sister gas group. An EdF is less than half the subsidy statement also underlined

companies implementing the tators questioned the government providing financial assistance in this way to a state company that already employs 139,000 people.

Dominique Strauss-Kahn. finance minister, yesterday greater work flexibility, salary moderation, longer opening hours to the public and an early retirement scheme for up to 15,000 people over the next three years. When proposals for the 35-hour week were first upveiled in October 1997 as a means of creating jobs, the state secwas specifically excluded. Even now, 40 state

employers are excluded. The situation at EdF was

last year to a 1997 scheme week with more flexible employment. Since this scheme had been adopted by more than 10 per cent of the workforce, the management was obliged to come up with an alternative and the new 35-hour week legislation provided the framework.

However, the unions, essentially hostile to the 35further complicated by a out on pay, only accepted

pared to reverse the decline of the workforce. At present, some 1,500 agreements introducing the 35-hour week have been signed in the private sector:

but no more than 10,000 nev jobs have been created. This week, the government hinted it would accelerate the introduction of the crucial second stage of the legis lation, originally scheduled for the end of this year.

clear the company was pre-

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n, Paris warn agains! Charges against Anwar amended

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Swiss ministers resign

in impeachment vote sog

The judge presiding over the trial of Anwar Ibrahim, Malaysia's sacked deputy prime minister, yesterday accepted prosecution amendments to four abuse-of-power charges that appeared to defence lawyers to make it easier to

find him guilty. They said the changes seemed to enable the prosesution to prove its case without establishing that Mr Anwar performed the sexual misdeeds it is accusing him of trying to cover up.

Defence lawyers also protested that the amendme tightened the breadth of the charges, after the prosecution had spent months stripped me naked. Now introducing "sordid testi-mony" about Mr Anwar, who, they said, had also endured being jailed and beaten by police.

Raja Aziz Addruse, Mr world. The prosecution set out to prove to the world that the prosecution had that Anwar Ibrahim is a

Anwar of sexual misconduct ual misconduct. and sodomy, even introduc-"Having smeared his reputation, it is unjust and highly
prejudicial to the accused if
the charges were allowed to
their right to amend, cannot be amended as proposed,"

abuse of power, not sexual misconduct, behind the four charges was unchanged. High Court Judge Augustine Paul agreed: "I'm of the view that it's no real substantive change. The accused isn't prejudiced by these amended charges."

Mr Anwar told reporters in court: "They already they are amending the charges". Wan Azizah Wan Ismail, his wife, declared: "At this late stage, the truth is crystal clear to the whole

throughout accused Mr sodomist and guilty of sex-These allegations col-

ing a mattress as evidence. lapsed. Anwar will be vindicated with the grace of God. mask the truth."

Mr Raja Aziz said. The four charges are the Abdul Gani Patail, chief first of 10 levelled against Mr prosecutor, said the crime of Anwar to be brought to court. They alleged Mr Anwar ordered police offi-cers to obtain retractions from two people who accused him of sodomy and sexual misconduct. The amendments now

> Anwar attempted to protect himself from "embarrass-ment" instead of "criminal action or proceedings". Mr Anwar denies all charges as part of a plot to punish him for becoming a

speak of "allegations" of sex-

nal misconduct and state Mr

threat to prime minister



Speculation forces up HK interest rates

Hong Kong interbank interest rates rose sharply yesterday as speculative traders, including hedge funds, turned their attentions back to the territory,

The rise in interbank rates (the level at which banks borrow from each other) came as share prices dived. The benchmark Hang Seng 10,273.77. Redchips, or China-

of higher than expected debt levels at companies under the Guangdong Enterprises (GDE) group.

brunt of the blame for the attacks on Hong Kong in August.

Speculators swooped on the Hong Kong dollar, linked to the US dollar at a rate of US\$1: HK\$7.8 via a currency board, which backs up every Hong Kong dollar with its Index fell 4.09 per cent to equivalent in US dollars. Under the currency board

Koo of Nomura Securities,

banks' oversess assets, and

thus improving their capital

adequacy ratios.

level reached last year.

alarmed about the economy.

has opponents within the

ministry as well. And last

week's yen surge also deeply

alarmed some politicians.

Consequently, though the ministry still shows little

back to Y140 again, it

keep the yen below Y110 for

the moment - not least

because it can ill afford pub-

This is likely to mean that

be targeted for the moment.

perfect conditions for this

But the bank, which prides

whistle" on Japan's spiral-

ling debt problems in retalia-

tion. And though there is

this radical step soon, it sug-

little sign the bank will take

lic criticism at present.

Share buying by the Hong

he Guangdong Enterprises

Kong government helped put
the hedge funds in retreat
Hedge funds bore the but traders spotted signs of a return yesterday with "unusual" activity taking and New York. These trans-

actions, made outside the Asian time zone, suggested they were carried out for trading purposes rather than genuine hedging, traders

backed companies, fared far mechanism, interest rates three-month interest rate worse following revelations rise when Hong Kong dollars opened almost 1 per cent

higher on Tuesday's close of rates. "Short selling the fended off previous attacks, around 5.6 per cent, and the Hong Kong dollar at 5.5 per said curbs and other measix-month interbank interest cent is pretty cheap," he sures put in place last year rate hit a high of 7%, up more than 1.5 per cent in four trading days.

Other players were also pushing the interest rates up. Corporate borrowers and banks, believing rates have hit a bottom, are seeking to lock in interest rates at

Andrew Fung, treasurer at Commonwealth Bank of the borrowing cost. Australia, said there was a

said. "That makes it very tempting for traders to take a view and try their luck in the Hong Kong dollar." Short sellers sell currency

they do not own, in the expectation they can buy it back at a cheaper price. Those short selling currencies pay an interest-rate dif-ferential which is effectively

The Hong Kong Monetary combination of players tak-ing advantage of low interest facto central bank which

would strengthen the curmake it less vulnerable to manipulation. However, officials are remaining on alert. On Tuesday, GDE Group told creditors its debts stood at US\$2.9bn at the end of last all its repayments. The share price of GDE unit Guangnan Holdings fell 52.8 per cent to HK\$0.59 yesterday; while the

overall redchip index shed

Sakakibara sts sanctions on Russian &caught in a currency bind Liberals

For the past year, a popular guessing game among financial bureaucrats has been that a stronger yen can help how long Eisuke Sakakibara Japan by shrinking the could survive in his post as Japan's vice-finance minis-

This week the speculation gathered pace. For just a Bank of Japan officials take week after Mr Sakakibara a different stance. For, warned the dollar should weaken, the government the bank's governor, dislikes intervened on Tuesday to an excessively weak yen, halt the yen's rise. And as the markets digest this apparent policy flip-flop, Mr Sakakibara's words have letting the yen slowly attracted some strong, behind-the-scenes criticism from some of his fellow

bureaucrats. "What Sakakibara has said was not helpful for the Japanese economy," mutters one senior official, who, like many, blames the yen's rise on Mr Sakakibara's com-

ments. Such scapegoating may not be entirely fair, given that the yen was surging even before Mr Sakakibara uttered the offending comment. And in the conspiracyloving atmosphere of Tokyo, some observers doubt whether Mr Sakakibara was acting alone.

After all, he has long been used by the government as a appears to determined to useful channel to express controversial views. His precent comments might, the argument goes, may have been designed to wrongfoot the markets and appease US a level of Y120 to Y110 will

trade complaints. But even if Mr Sakakibara But another, potentially was attempting to outman-more crucial, battle is loomceuvre traders, there is little ing. For the ministry is evidence that the govern- attempting to bully the bank ment as a whole is now nurs- into purchasing more Japaing a secret "master plan". nese government bonds to The more likely explanation stop long term interest rates for this week's events is that surging further. Indeed, subtle splits are emerging some bureaucrats and politiwithin the government cians argue that the yen's machinery over the direction strength should create the of economy policy.

Mr Sakakibara, for exam-potentially inflationary step. ple, has long insisted that Japan's interests are not itself on central banking served by a weak yen. This orthodoxy, is opposed to partly reflects national this Indeed, some officials pride: the Ministry's Interna- are so horrified that they tional Finance Bureau, have threatened to blow the which Mr Sakakibara heads, has a mandate to promote the yen as an international

currency. However, he is also sensitive to US trade tensions, gests that the policy tussie partly because of his close could become far more bitter links with some US officials soon if the economy alls irresuch as Larry Summers, US spective of any comments deputy Treasury secretary. from Mr Sakakibara.

The second secon

Obuchi set to appoint

And he supports the argu-Keizo Obuchi, the Japanese ment advanced by some economists, such as Richard prime minister, is set to reshuffle his cabinet today after the roling Liberal Democratic party and the Liberal party resolved their differences at the last minute and paved the way for a coalition government.

However, most senior The cabinet reshuffle comes after nearly two months of wrangling over although Masaru Hayami, the terms of the coalition agreed between Mr Obuchi and Ichtro Ozawa, leader of most other officials firmly the Liberal party, nearly two believe that Japan's intermonths ago. One of the ests would be best served by points at issue was how many members of the Libweaken, even below the Y147 eral party would join the cabinet. But it was agreed last night that Takeshi One reason is that Japan's Noda, Liberal party secrebanks' overseas assets are already declining as a protary general, would become portion of their overall home affairs minister.

operations. Another is that Mr Obuchi welcomed the the bank remains deeply deal, which was struck immediately after his return Such arguments have had to Tokyo from a week-long limited impact to date, since tour of Europe. "I am very pleased. By forming a coalithe ministry, rather than the bank, decides exchange rate tion, we would like to fulfill policy. But Mr Sakakibara the responsibilities given to both parties," he said.

Mr Ozawa, who broke from the LDP five years ago, was expected to decline Mr Obuchi's invitation to join the cabinet himself.

The two parties reached a compromise on most issues dividing them but left unresolved some of the more contentious points related to Japan's defence and role in UN peacekeeping forces.

In particular, agreement was not reached on whether or not Japan's Self-Defence Forces will be allowed to provide logistical support for US troops in emergencies in "areas surrounding Japan".

The coalition will make it easier for the LDP, which does not have a majority in the upper house of the Diet, to push legislation through. Businesses have welcomed the coalition government.

However, there was some concern about Mr Ozawa's preoccupation with defence and administrative reform. "In terms of economic policy, this is not necessarily

fer, political analyst at Mitsui Marine Research Institute. In the past two months, as the LDP and Liberal party struggled to overcome their policy differences, the politi-cal debate has been focused have been equivalent to on defence issues and admin- about 2 per cent of GDP istrative reform rather than assuming 0.2 per cent expanthe economy, he said.

Delhi approves buy-backs to boost revenues

By Mark Michalson in Hew Delta

The Indian government has approved a series of share "buy-backs" and cross-share purchases by six large stateowned companies in the attempt to attain a targeted Rs50bn (\$1.2bn) from "disinvestment" (privatisation) receipts before the fiscal year ends in March.

balance its books, last night approved the sale of up to receipts. 12.5 per cent of the current in both IOC and GAIL, respectively state-owned refining and gas companies. The cabinet also approved sales of equity in Nalco, the aluminium producer, and up to 5 per cent of the state's holding in MTNL and VSNL, the two government telephone companies.

the sales could either be government led by the Bhargroup by another state owned company.

The proposals for buybacks come as the BJP-led government faces a tough fiscal squeeze with just over two months before the close of the financial year. Yashwant Sinha, finance minister, recently conceded that he was unlikely to meet his fiscal deficit target for this The cabinet, which is year of 5.6 per cent of GDP, under increasing pressure to partly because of poorer than expected indirect tax

In his June budget, Mr government holding in Sinba said he expected to ONGC, the state oil pro-ducer, and up to 10 per cent national and domestic equity offerings in four big state groups, including both VSNL and GAIL. However, with little international appetite for such sales and flat domestic markets most of last year, the government has to date earned just Rs2.25bn, from a domestic offering by Concor, a state Government officials said rail freight company. VSNL through buy-backs of the Global Depository Receipt

recently put forward by the go to market with issues.



in time for Mr Sinha to take credit for the receipts by his February 27 budget, will "simplement" revenues from the four equity offerings. which are to proceed concurrently. One official claimed the government could even exceed its Rs50bn target and garner around Rs80hn.

But bankers and some other economic observers have already expressed scepticism about the government's determination to reach its disinvestment tarernmental purchases, which some have called simply a "bookkeeping" measure to has just begun marketing a meet the fiscal deficit target. P. Chidambaram, former companies' own shares - offering to investors, while finance minister, dubbed fresh rules for which were GAIL and IOC are also set to such moves "mistaken" at a weekend business confer-Finance ministry officials ence. "You cannot force a atiya Janata party - or claim that the proposed state company to buy back [its] direct purchases of the gov- company buy-backs, which ernment's holding in each they say could be completed ment needs funds," he said.

Philippines' budget gap exceeds forecasts

By Tony Tassell in Manila

The Philippine government than expected budget deficit for 1998, breaching a ceiling agreed with the International Monetary Fund.

After a sharp increase in spending late last year by the Philippine government to stimulate a subdued economy, the budget deficit widened to 52.7bn pesos (\$1,38bn) for 1998, overshooting the 49bn pesos target agreed with the IMF.

The deficit was much higher than even forecast good naws," said John Netif- late last year when government officials indicated it was likely to come in at around 40bn pesos. No official growth figures

have been released for 1998 sion in the economy, accord-

Mr Cuyegkeng added the to allow for further pumphas posted a much higher higher than expected deficit would create uncertainty has proved surprisingly about the fiscal discipline of the government.

> ever, the budget deficit overshoot beyond the IMF ceiling would not affect further disbursements of the institution's \$1.4bn standby credit facility to the Philippines He said that the deficit

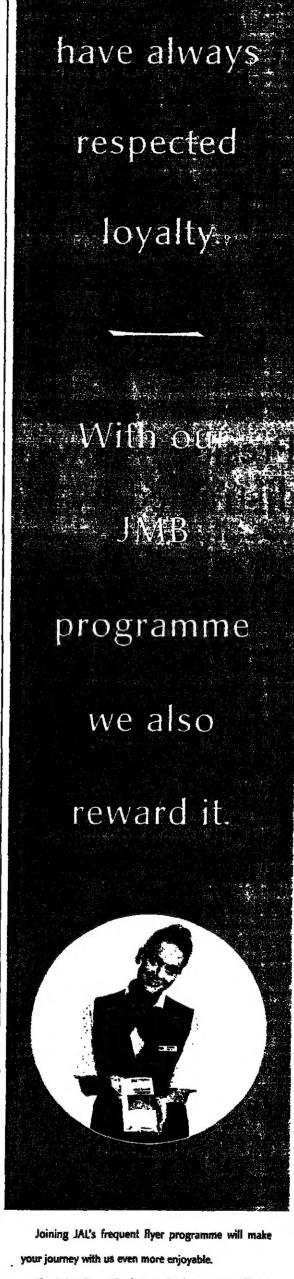
rose beyond the target because of an acceleration of accounts payable as the government carried out "pump priming" of the economy.

Espiritu also said the Philippine government had just signed a letter of intent on financial policies with the IMF although details of this were not yet available.

ing to Joey Cuyegkeng, economist with ING Barings. the IMF agreed a 68.4bn pesos budget deficit for 1999 priming an economy which resilient but not immune to the Asian economic crisis. Edgardo Espiritu, the This would be equivalent to finance secretary, said, how- 2.2 per cent of GDP assuming 2.5 per cent economic growth in 1999, according to Mr Cuyegkeng.

To fund part of the deficit, the Philippine government has embarked an international fund-raising exercise. Last week it raised \$1bn through a heavily oversubscribed issue of 10-year and 20-year bonds.

It is also planning to issue "We're not violating the \$500m through the issue of programme," he said. Mr euro-denominated bonds in early February and a further \$235m by selling off a 10 per cent stake in Manila Electricity in a convertible bond issue. But it has dropped were not yet available. plans for a further \$500m in Earlier the Philippines and dollar-denominated bonds.



Japanese.

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A BETTER APPROACH TO BUSINESS

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As the US Senate sits down later today to hear the opening arguments in President Bill Clinton's impeachment tain: they will begin on a contentious, bad-tempered the House of Representa- constellation".

Part of the reason is simply structural. There is limited scope for misbehaviour. William Rehnquist, the no-nonsense chief justice of the Supreme Court, will preside over proceedings and senators are required by the constitution to stay silent

sphere will also be due to the different nature of the Senate compared with its larger and more raucous

The House of Representatives was intended to be an undisciplined reflection of public passions," observed Bob Torricelli, a New Jersey Democrat who himself only moved from the House to the Senate in 1996. "It has certainly fulfilled the Founding

Fathers' expectations."
Mr Torricelli sought to contrast the divisive House impeachment hearings with last week's agreement by all 100 senators on a compromise deal over the structure and format of the trial.

reflect most senators' firm nearly all share Mr Torricelbelief that they are part of li's disdain for the House. the world's greatest deliberative body. Robert Byrd, the West Virginia Democrat informally regarded as its elder statesman, likes to describe the Senate as "the very different note to the anchor of the Republic, the morning and evening star in hearings held last month by the American constitutional

> Such sentiments are intended to reinforce the image of a grave and sober body of thoughtful men and women who are more reflective and less prone to popular pressures. Elected to six-year terms.

in contrast to House members' two years, senators are in theory able to take a longer view on matters of state and prefer to seek consensus on weighty issues. That is why the constitution gave the House the power to impeach a president but assigns the Senate the more serious duty of convicting

Providing further impetus for bipartisan co-operation is the fact that the body's procedural rules give a single senator the power to hold up legislation through a filibuster unless at least 60 of his counterparts agree to force a vote on the matter.

in addition, the longer terms tend to breed more of 1964. "If this is the world's an atmosphere of collegiality. Many senators from dif-

There is an institutional rivalry between the two houses that is really quite deep and cuts across party observes Stephen Hess, a political analyst at the Brookings Institution, a Washington think-tank. "In this case they really want to avoid the errors the House made in handling the [Lewinsky] scandal."

It was after Mr Byrd and other senators invoked those traditions in a passionate closed-door meeting that senators were able to draw back at the last minute from a potentially damaging

With Republicans enjoying a 55-15 majority, they would need support from at least 12 essary two-thirds majority -a highly unlikely outcome. But it also means Democrats need support from at least six Republicans to achieve their goal of blocking witnesses and ending the pro-

If both those outcomes prove elusive, the jurors may be forced to reflect on the slightly less flattering sentiments of Barry Goldwater, the former Arizona sena-tor who was Republican nominee for president in greatest deliberative body, he once commented, "I'd

a loss as Jordan quits ferent sides of the aisle have hate to see the world's become personal friends, and worst." President vows not to be They were the words which basketball fans – and Chica-goans, in particular – dreaded. "We do this again," distracted by his trial

President Bill Clinton yesterday vowed he would not be distracted from pressing policy issues by the start of his impeachment trial today, and expressed confidence that the Senate would deal fairly with the charges.

Speaking about the Monica Lewinsky scandal for the first time since being impeached by the House last month. Mr Clinton said he believed his lawyers had pre-

A new system aimed at

ending "cyber squatting" on

internet address sites could

be in place by the middle of

this year, an official of the

World Intellectual Property

Organisation (Wipo) indi-

cated yesterday, Reuters

be rapid," said Mr Gurry.

The Geneva-based Wipo

closely involved in earlier

lem, was asked last your to

framework to protect trade-

mark names on the internet

and ensure order in the reg-

A Wipo official said 4.8m

domain names were regis-

tered around the world, with

70.000 new ones added each

week. At present any name

not already in use can be

registered on-line for about

\$100, and effectively cor-

nered by "cyher squatters", individuals or organisations

with no intention of actually

higher price to the owner of

the name outside cyber-

space, or to any other taker.

The "squatters" can be pur-

sued in national courts for

copyright infringement, but

this can be costly.

These register well-known name or close variant, then offer to sell the right to their site's use at a

istration process.

using it.

Francis Gurry, the United

reports from Geneva.

against allegations he obstructed justice and committed perjury in covering White House worker.

"The important thing for me is to spend as little time thinking about that as possible and as much time working on the issues we are here to discuss as possible," he said. They have their job to

week's State of the Union address, when he lays out his policy priorities for the

"I think the American people have heard about that quite extensively over the past year," he said. "My understanding is that I should do their business."

The president declined to comment directly on the charges, saying his views were expressed in a 130-page Mr Clinton also said he had no intention of addressing the matter during next day.

End in Lawsuits filed sight for over garment 'cyber 'sweatshops' squatters'

By Richard Tomkins In New York

Lawyers in the US yesterday filed a series of lawsuits against clothing manufacturers and retailers, seeking more than \$1bn in damages for alleged exploitation of workers in so-called sweat-

shops. The litigation was filed on sel, told a news conference that proposals would be behalf of more than 50,000 present and former employpresented for approval in March to the Californiaces of factories on Saipan, based Icann (internet corpopart of the Northern Mariana Islands, a US Commonration for assumed names and numbers), the internet's wealth territory in the south manager for domain numes,

it alleges that young "The leann board will women from China, the Phldecide on whether to adopt lippines. Bangladesh and n. I unagine a decision will Thailand were drawn to Saipan with promises of high pay and quality work but found themselves working long hours in unsanitary conditions and living in draft a plan for a legal shanty-like housing com-

> facturers and retailers names 18 companies including Wal-Mart Stores, Sears Roebuck. May Department Stores, Gap and Tommy Hil-

It has been filed by a coalition of law firms that able to put "Made in the

shad Hynes & Lerach, the New York class action specialist that recently negotiated a \$1.2bn payment by Swiss banks to settle claims brought by Holocaust victims and their families.

The same firm is now seeking compensation for Holocaust victims forced to work as slave labour during

Sweatshop labour has been a contentious issue in the US for several years, with companies such as Nike facing allegations that they have exploited workers in developing countries to increase profit margins.

Labour unions have been particularly vigorous in keeping the issue alive because of concern that it has resulted in the export of American jobs,

According to yesterday's lawsuits, workers in Saipan agreed to pay recruitment its kind to be brought conditions of indentured seragainst US clothing manustitude as ther laboratory pay off the debt.

The litigation says Chinese and Korean clothing manufacturers avoided US import duties by shifting retailers benefited by being includes Milberg Weiss Ber- USA" labels on their clothes. said Michael Jordan, to a 500-strong media audience at Chicago's United Centre yesterday. "I am here to

announce my retirement from basketball. But as the MJ era closes this time, almost certainly for good - it isn't just sports fans who are counting their losses. During his 13-year tenure as one of the world's most admired and best known athletes, Jordan has could have benefitted to the become a huge commercial proposition - for the Chiago Bulls, for the Windy City itself and for businesses

his pulling power. Estimates of the "Jordan effect" are largely guesswork. But a few years ago, the Chicagoland Chamthat the direct economic impact of every Bulls game value, which would include

The Chilean government

will be allowed to argue its

Lords during next week's

mer dictator, has immunity

from prosecution for alleged

crimes against humanity.

which have capitalised on

although much of this is simply diverted from other leisure activities. More recently, Fortune magazine estimated that Jor-

Business braced to net

dan could have added around \$3bn to sales of National Basketball Association merchandise over his professional career and raised sales of Nike, the sportswear company, by as much as \$5.2bn through his product line and endorsements. Other Jordanpromoted companies many, such as McDonaid's, based around Chicago -

tune of \$400m-plus in additional sales, it suggested. The ripple effect from Jordan's retirement has already begun. Shares in Nike, the sportswear manufacturer. fell 5 per cent to \$42 on Tuesday, as news of yesterday's planned announcement spread beyond the fevered

Down, too, was Quaker Oats, maker of the Jordan-- with Jordan playing - was promoted Gatorade drink, about \$1m. The indirect and Rayovac, the Wisconsinbe back," said the manager based battery company. payrolls, was a further which recently plastered \$1.5m. Add in broader spend- Jordan's beaming smile ing - from T-shirts to bar across its packaging as it bills - and the total figure launched US-made batteries

national, the human rights

group, could address the

hearing. Santiago will argue

that General Pinochet can-

not be extradited to Spain to

The Spanish authorities

are seeking the extradition

try him.

The Lords ruled vesterday of Gen Pinochet for trial

ment" merchandise. But none of this is consolation Michael Jordan's restaurant

Still, not all the news has

es are even hopeful of a

been had - and some busi-

short-term boost from the

gan Avenue outlet store for

the Chicago Tribune, one of

the two main hometown

newspapers, staff were this

week reporting a surge in

orders for back copies of

Many souvenir stores also

expect a surge in memora-

bilia sales, although few had stocked up with "retire-

current wave of publicity.

- telephone number 312-644-DUNK - staff were putting on a brave face. Laura Forgrover, marketing director, said: "With the current NBA lock-out, we've also seen a little loss of busi-

himster "It's been slow dur ing the [NBA] lock-out, and of one popular downtown watering-hole. "But it won't be the same."

Chile to argue on Pinochet under charges of torture. that both the Chilean government and Amnesty Inter- hostage-taking and conspir-

acy to murder In a written petition to the court the Chilean governto justify Gen Pinochet's hearing over whether face trial because only Chile Augusto Pinochet, the for- has the legal jurisdiction to face trial because only Chile actions while head of state. nor prevent him from being put on trial. The Lords are expected to give their reasons for overturning the ruling by tomorrow.

AIRLINE LINK JAPANESE MAY JOIN ONEWORLD

BA and JAL unveil plan to co-operate

and Alexandra Harney in Tokyo

British Airways and Japan Airlines yesterday unveiled a co-operation agreement, but the Japanese carrier said it had not decided whether to join BA's Oneworld alli-

BA and JAL said they would link their frequent flyer programmes from April. In late summer they plan to begin code-sharing, but only on flights between London and Osaka, BA suspended its Osaka service last year because of the Japanese financial crists but will now sell seats on JAL's

The carriers have steered clear of co-operating on the London-Tokyo route, which observers believe the airines were concerned not to raise regulatory difficulties by extending their alliance to routes where they compete. The arrangements announced yesterday need the approval of the Japanese

and UK authorities. Robert Ayling, BA's chief executive, said he expected to deepen the partnership with JAL in future years. This is just the beginning of a more extensive relationship," he said. The two carriers have co-operated on cargo services since 1977.

Mr Ayling said he wanted to see JAL joining Oneworld. which is made up of BA, American Airlines, Qantas

Kong and Finnair. "I think all the founder members would feel it would be very advantageous to Oneworld if JAL were to decide to become a member," Mr Ayling said. Shinzo Suto, JAL's senior managing director for pas-

lines, Cathay Pacific of Hong

senger marketing, said that the airline was still consider ing its options. He said with all the Oneworld members except Finnair.

But he pointed out that JAL also had partnership agreements with several members of the rival Star Alliance, including Luft-hansa of Germany, Thai Airways and Varig of Brazil.

with BA, and the announce ment of a code-sharing arrangement with American this week, appear to put to firmly in the Oneworld camp. BA emphasised this cut its ties with All Nippon Airways at the end of March ANA, which co-operated with BA on frequent flye? programmes, has said it intends to join the Star Alli

moved to end its relations with ANA shocked the Japanese airline industry. ANA talking to BA about winding down the mileage programme, the annou

British Airways gives backing to Iberia chief

British Airways yesterday warned that its planned investment in Iberia would go ahead only if Xabier de Irala, the Spanish carrier's chairman, remained in his

have suggested that Madrid, which owns 95 per cent of Iberia through the state holding company Sepi, plans to replace Mr Irala, Sepi denied the chairman might be replaced and said BA's concerns were the result of a "phenomenal misunder-

Irala was the key to ensuring the UK's carrier's investment went ahead. BA and American Airlines were due to sign a deal six weeks ago to take a joint 10 per cent stake in Iberia for Pta58bn (\$403m), setting the stage for

BA would be the bigger investor, with a 9 per cent stake, while American would hold 1 per cent. Iberia would

ance led by BA and Americ

However, the planned tie-up with Iberia has been delayed by worries about management control of the airline. Spanish aviation experts close to the negotiations yesterday confirmed drafting terms covering the

They said there was no suggestion that the Spanish government, which appointed Mr Irala in 1996, had any plans to change the top management at the com-

Robert Ayling, BA's chief Mr Ayling said: "Mr Irala executive, yesterday said Mr is, in our view, one of the assets of Iberia. We have a very high regard for his experience and management

skills. "We believe that he and his team are making a nationalised airline into a modern, profitable, potentially successful busines

"It's our objective if we invest in Iberia to ensure that Mr Irala's service is part of the agreement. He

Chinese shipping rules frustrate US

frustration over "restrictive practices" imposed by China on foreign shipping lines threatens to complicate efforts to renew a bilateral maritime agree-Jim Oberstar, the senior

ment in talks next month. Democrat on the House transportation committee. resterday said after official talks in Beljing that US industry tension was mounting over several non-reciprocal Chinese practices. Mr Oberstar criticised Chi-

require public disclosure of apply to all shipping compa-shipping contract terms and nies that wished to use individual freight rates on them, and would have to containers moving through receive approval from Chiall mainland ports.

The act, expected to come into effect on January 15, would run counter to the effects of the Ocean Shipping Reform Act, which the US enacted on October 14. Mr Oberstar said that confidential negotiations on rates should be allowed to continue in order to ensure a truly competitive environ- traffic.

Under the Chinese rules, freight rates was not the na's proposal in December to the published rates would only issue frustrating prog-

Industry analysts said that Beiling's regulations which would probably result in higher rates - were aimed at protecting mainland shipping companies, especially the China Ocean Shipping Co (Cosco), which have been hit by the highly competitive environment in trans-Pacific

US-China Maritime Agreement. which lapsed last September and then was when it needs them, extended for three months. Mr Oberstar said that Chi-

na's limits on foreign carriers opening branch offices was unfair because any Chinese shipping line was free to open offices anywhere in the US. Another Chinese rule

against US carriers shipping freight from third countries such as South Korea to China was also undestrable.

ress toward renewing the act more like a private company rather than receiving injections of state funds

> "They have to re-think their policy that they are a developing country in maritime trade," Mr Oberstar said, citing the fact that Cosco has one of the world's largest shipping fleets.

He was reluctant to consider reprisals against China before next month's talks. shipping lines have in the He added that Cosco, a past been fined for persisting

IMF team suggests resuming lending to Zimbabwe

By Tony Hawkins in Harare

After months of negotiations and delays, an International Monetary Fund team is to recommend the disbursement of a further \$53m tranche of a 8176m standby

Under the new proposals. loan to Zimbabwe. circulated on the internet over the past three weeks. an on-line dispute system was approved last June, but with Zimbabwe's fiscal posiwould be set up under leann. it quickly became apparent tion, he said, and had been New names would only be that Harare would not meet assured that price controls accepted on condition of recagreed targets and subse- on the staple food, maize- paid with lOUs. Mr Gondwe ognition of the dispute sysquent tranches were meal, would be reviewed in tem, whose rulings would be

the IMF's Africa division. claimed that the Fund was satisfied with Zimbabwe's explanations of how land acquisition would be handled, and how the country's Democratic Republic of The first tranche was dis- Congo was being financed. bursed soon after the loan. The Fund was also satisfied

by the compromise agreement on land resettlement reached last September with denors, since overtaken by the government's "relisting" military involvement in the of 841 farms for immediate acquisition. At New Year, Robert Mugabe, the president, publicly rejected the agreement, saying the 841 farms would be acquired soon, with the farmers being

that Zimbabwe would abide be the case. Herbert Murerwa, finance minister, said the disburse- cent. ment of the \$53m would pave the way for the release of a further \$800m over three years from various lenders

When the executive board approved the standby on June 1 last year it was assured by fund professioncontradicted the president, December (it was 45 per cent exchange rate would stay saying the Fund had been in November), that the balbelow 2320 to the US dollar

Goodall Gondwe, head of The IMF had been assured assured that this would not ance of payments would strengthen, and the economy would grow at about 3 per

> at 1.5 per cent, the balance of payments has barely improved, price controls and some exchange controls were reimposed and punitive import tariffs put in place. The IMP's most remarkals that inflation would have able forecast for the econfallen below 20 per cent by omy, though, was that the

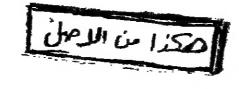
> > below Z320 to the US dollar

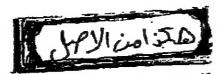
until the year 2001. It Congo and reporting of the briefly fell below 2\$40 last events involving the army. In fact, gross domestic product growth is estimated importers ignoring the IMF's

Economists are not surdecision to recommend disbursement, though there is scepticism over the government's "assurances" which few in the private sector take seriously.

Friday and after recovering police this week arrested on Monday was sharply Tendayi Chavunduka, editor lower again yesterday, with of an independent weekly newspaper, the Sunday Stan-

His arrest followed a news prised at the IMF team's conference at which Moven Mhachi, defence minister, denied a report in the Standard on Sunday that 23 officers had been arrested for inciting their colleagues in Highlighting government throw the Mugabe governthe defence forces to over-





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FINANCIAL TIMES THURSDAY JANUARY 14 1999 *

RE LINK MAN

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A and JAL aveil plan co-operate

ritish Airways ves backing Iberia chief

estrate US

Zimbab



Date set for shift of powers to N Ireland

By John Marriy Brown in Dublin

March 10 is the target date for shifting lawmaking powers to the new Northern Ireland assembly, the governments of the UK and Republic of Ireland announced yesterday. The transfer will be the first piece in the UK government's plan for transferring many executive powers from London to the UK regions.

Mo Mowlam, chief Northern Ireland minister in the

departments and six bodies to implement policies in co-operation with the republic. At the moment the assembly has power only to hold debates and comment on the work of UK ministers

in Northern Ireland. Ms Mowlam said she was setting in place "the housekeeping matters" to enable the transfer to take place. She said the two governments were preparing draft treaties to establish the UK government, yesterday North-South ministerial

islation is also being prepared to create the British-Irish Council which will include representatives of the two governments and members of the regional

assemblies in Northern Ireland, Scotland and Wales. Both governments are anxious to have the executive in place by the first anniversary of the April 1998 peace ement. Ms Mowlam said she was awaiting the outcome of Monday's assembly meeting when its leaders are ment structures.

Martin McGuinness, chief negotiator for Sinn Féin, political wing of the Irish Republican Army, said yesterday: "Whatever happens on Monday, Mo Mowlam has the ability and the power to ensure that the executive is formed and I hope she uses that power."

However Paul Murphy, the Ireland political develop- and the UK.

outlined the timetable for council which will link the due to report on the Decem-setting up 10 executive region and the republic. Leg- ber agreement on govern- Tony Blair, the UK prime

minister, has made a passignate defence of his devolution programme, insisting that the constitutional status quo is no longer tenable. Andrew Parker and Brian Groom write. In an interview with the

said people in Scotland, Wales and Northern Ireland wanted a changed relation-UK government's Northern ship between their regions "In today's world it has to

be a partnership, not simply

Financial Times, Mr Blair

with everything run out of Westminster and Whitehall because that won't work anymore and is not accept-

able to people."
Mr Blair insisted that critics were wrong in describing his regional plans as incoherent. "The driving force behind the idea of constitutional change is to strengthen the country and make it fit for the 21st century by modernising its institutions," he said.

Blair Interview, Editorial Pages

OIL SPILL COURT HEARS PLEA FROM AUTHORITY THAT ACCEPTS RESPONSIBILITY FOR TANKER CATASTROPHE

Port admits causing pollution disaster

By Charles Batchelor, Transport Correspond

A judge was urged yesterday not to impose a heavy fine on a port authority that earlier admitted responsibility for the pollution caused by the grounding of the tanker Sea Empress off the coast of south Wales. The tanker spilled 72,000 tonnes of oil into the sea causing more than £100m (\$168m) of damage in one of the UK's worst environmental disasters. The oil killed thousands of sea birds, shut the local fishing industry for six months and damaged local tourism.

A large fine would simply reduce the funds available to the Milford Haven authority in south Wales, which is a public trust, to invest in the local economy, said Brian Leveson, a defence lawyer. Cardiff Crown Court was

told earlier that John Pearn,

Empress, had never before taken a ship of similar size into Milford Haven. Mr Fearn, who was not being cuted for the incident, took the wrong course as he approached the harbour.

harbour mouth were not working on the day of the disaster, the court was told. Under revised rules, ships the size of the Sea Empress must now have two pilots on board.

on Tuesday to causing the pollution which resulted from the grounding of the 147,000-tonne ship in the approach to the harbour almost three years ago. It faces unlimited fines under the pilot on the Sea Radar installations near the The authority pleaded guilty the Water Resources Act. complexity of the disaster.

pany. All its profits were ploughed back into Milford Haven and improving facilities at the port. The port authority has since revised its training and pilotage procedures. The authority accepted that the oil spill had had a "calamitous effect on many aspects of life in Milford Haven and

> beyond". The court proceedings came six months after publication of a critical report by the Marine Accident Investigation Branch. The report said the grounding was the result of a catalogue of missures in place were over whelmed by the scale and

Yemen likely to The judge last night adjourned the case and will give his ruling on Friday. Mr Leveson said the position of the port authority could not be compared with charges that of a wealthy oil com-

Andrew Parker in London

Five Britons arrested in with terrorist offences.

The five, who together with an Algerian and two Yemenis were detained on December 23, have been accused of planning to blow up the British consulate in Aden, and a church and

"The police file on the five accuses them of being in possession of bombs and explosives, including two rockets," said Badrah Salman Basumaid, lawyer for the five Britons. "But they have not legally been charged, and there is no way of telling whether their confessions were made willingly

or under duress." Hussein Al Amri, Yeman's ambassador to Britain, claimed the charges against the five Britons would relate to terrorist offences and connections with the kidnappers who seized 16 tourists on December 28. Three Britans, who were among the 16, were later killed in a rescue

authorities. Robin Cook, foreign secre-Revotian cleric at London's

Mr Al Hamza has said he would welcome the over throw of the Yemeni regime, and condemned the recent US and UK attacks on Iraq. The Yemen regime has joined other Arab govern ments in criticising what is seen as the UK government's permissiveness in allowing Islamic extremists, including some wanted in their own countries, to operate freely in Britain.

Britons in face terror

Yemen, and accused of hav-ing links to Moslem radicals running military training camps in London, are expected to be charged shortly

attempt by the Yemeni

tary, while stressing it was too early to speculate what would happen to the five the UK had a "strong death penalty. Mr Basumaid said the five have family links with Abu Al Hamza, an Finsbury Park mosque and one of the organisers of Islamic military training camps in the UK.

• The Foreign Office said John Brooke, a UK oil worker kidnapped in Yemen last Saturday, had been released safe and well.

CITY OF LONDON Law firms abandon their second attempt to merge

NEWS LIGEST

Merger plans between City law firms Richards Butler and Theodore Goddard, which would have created London's twelfth largest legal practice have been abandoned. Although the senior managements of both firms were in favour of the move, partnersal Theodore Goddard are understood to have blocked

Inability to agree the mergy follows the failure in October of the proposed three-wy merger between Richards Butter, Theodore Goddard aid Denton Hall. This plan, which would have created the fifth largest law firm in the UK, failed because of differences over the Hong Kong operations of Richards Butle and Denton Hall.

The fallure of the two-waymerger talks was not blamed on any single factor. A joint tatement said the advantages were not sufficient to outweigh the disadvantages. Chris Schulten, chief executive of Richard Butler, said his firm was committed to "building in our widely recognised international strengths". Joh Mason, London

GERMAN-BASED ENTIRPRISE

Plan to sell 'gleen' electricity

WRE, a renewable energy lompany based in Frankfurt, Germany, plans to sell "gren" electricity in England and Wales from April. WRE sai it had been given permission by Offer, the UK electricity industry regulator, to supply power generated by a conjortium of companies haning solar, water, wind any pio-power.

Ing solar, water, wind and pro-power.

The company said: "Oil prices will be around 10 per cent above others but will not be unrealistic but rather in the top third of competities." Offer is expected to give its formal response to WREs licence application next week. The company said it expected to launch a similar scheme in Company in the surprise WREs which has these budges. in Germany in the summer. WRE, which has three hydroelectric power stations in the Czech Republic and Italy and a wind park in Portugal, aid it planned to build wind parks off England's sout-west coast and in the North Sea, close to the Germal coast. Andrew Taylor, London

HORSE RACING BOARD

Request to control pool betting The British Horse RacingBoard, the sport's ruling body, has asked the government to hand over control of the Tota, which enjoys a moopoly of UK pool betting on

horse racing. The request was announced at the BHB annual industry forum by Peter Savit, chiliman of the BHB. "There is no evidence that the government owns the Tote; no government money has ever bein given to the Tota either on its foundation or subsequerty; and the Tots was founded specifically to raise mony for horse racing," he said. "The clear inference is that raing has a very obvious propri-etary right to the Tota." tolin Cameron, London

OFFICE OF FAIR TRADING

Call for chear bank accounts

.. BUT BEFORE THAT HAVE YOU HEARDASON OUR IMPROVED SERVICE FOR THOSE ON LOW INCOMES?

The Office of Fair Tracking yesterday called on the financial services industry to offer chesp and flaxible bank accounts and insurance policies to low income households, and threatened regulatory retaliation if they director general of fair trading, said: "Current business practice, it seems to us, is excluding millions of people from financial services." Banks said accounts linked to debit cards authorising all payments electronically, already filled the gap Mr Bridgeman had identified. These are all good ideas. In fact, they are so good that

crering them," said Roger Miles of sciation. George Graham and the banks are already the British Bankers As Vicki Bakhshi, London

MOTORCYCLE INDUSTRY

Sales at 13-year record

Sales of motorcycles and scooters rose by 30 per cent last year to 120,416, the highest annual figure for 13 years, the Motorcycle industr Association reported yesterday. A total of 97,860 motorcicles was sold in 1998 – a 21 per cent rise on 1997. Sals of mopeds, at 22,556, were up 79 per cent. Motorcycle aid scooter sales have now almost trebled from the 1993 figure of 46,724.

warning from Germany use euro as **Employment up** that there will be pressure to lock in sterling at a rate to 8-vear high Britain could be forced to which may be inappropriate for the UK." accept tax harmonisation as the price of membership of He called on the UK gov-A sharp fall in the single currency, accordernment to anticipate this unemployment has cast ing to a senior member of problem by setting out a

Tax harmonisation

doubt on the belief that Germany's ruling Social Democrat party.
Ingrid Matthaus-Maier, the SPD's former finance spokes- of people claiming state woman, told a private meetunamployment benefit ing of British MPs that Ger- dropped 14,000 from a many would expect the UK revised 1.325m to 1.311m to a successful euro. Vincent economic growth may be Cable, finance spokesman

for the opposition Liberal The latest figures Democrat party, attended the meeting and said Ms MatthausMaler had claimed had expected a rise in the jobless total for the third Britain would be under presmonth in a row. The rate of employment hit a fresh sure to give ground over the budget rebate and tax rates. record of 73.8 per cent, the Although Ms Matthaushighest level for 8 years. Business groups and union Maier is not a member of the German government, her leaders warned the comments will increase sin-

gle currency supporters' consoon hit jobs.

euro the higher the price of membership will become. Exchange Rate Mechanism -They will also provide as stipulated by the treaty campaigners warning that

Under the Maastricht

political integration.

cerns that the longer Britain

stays out of a successful

ammunition for anti-euro

joining would lead to further

be easing, Christopher Adams writes. The number

more robust than thought

impending slowdown would

Treaty, any country meeting the criteria laid down should be admitted to the single currency automatically. But the UK government's deter-

labour market pressures may

aurprised economists. Many

will give the euro-zone countries some leverage.

mination not to join the They will have to agree that sterling has shown the necessary exchange rate stabil-

ICI offshoot to base currency

trick, head of economics at cott, who yesterday wrote to Gordon Brown, chancellor of the exchequer, asking him to for 1999-2000, which will clarify the government's include the first full year of position on conditions of entry. "It appears inconcelyable that the government of the euro countries concerned first subsidiary to use the will fail to take this opportunity, if only to try to impress their domestic audience," he

Ministers yesterday came under fire in the Commons over the government's cautious policy towards the euro. Malcolm Bruce, the Liberal Democrat's Treasury spokesman, said: "The government says its policy on the euro is to 'prepare and then decide'. But until the government has made up its mind it can only tinker at

clear timetable for entry and

starting a process for deter-

mining what a competitive

backed by Maurice Fitzpa-

Mr Cable's comments were

rate means for the nation.

ICI Polyurethanes will this weekend become one of the first UK-owned companies to begin using the euro as its base corrency in what managers describe as a "comageous leap" into the single European currency.

producing a suro supplement to its group accounts operations in the single currency. ICI said its polyure-thanes business would be its euro for internal management accounting. The company is based in the Nether-lands, but also manufactures in the UK.

KPMG, the professional services firm, is expected to be the first UK organisation to report in euros when it releases its final results for 1997-98 next month. However, KPMG is not using the euro as its internal unit of

Other companies, includ-ing Ford, British Petroleum, Rover and GKN have asked in euros, and the Inland Revcompanies to seek to pay

However, observers said ICI Polyurethanes appeared to be making the switch to full euro accounting very early. "They are not letting the grass grow under their feet, but that is in line with ICI's generally very pro-euro approach," said a senior

manager at another UK mul-Diageo, the drinks and food group, said yesterday that it would begin shifting its suro-zone subsidiaries to euro accounting after the end of its financial year, on June 30. Cruz Campo, a Seville-based brewer, is likely to be the first Diageo subsidiary to make the tran-

Diageo said it would also ask big suppliers selling to its operations across Europe to invoice in euros from Sepplying only UK businesses will be exempted, but those supplying Diageo plants across Europe will be asked to comply.

Most subsidiaries of UK companies based in the eurozone are expected to switch to euro accounting some time in the three years to 2002, when sure notes and enue expects at least 20 big coins will be introduced in

High-tech home system has entertainment at heart

A personal cinema is part of latest sound and light package, reports David Murphy

looking forward to unwindpick up a remote control, about the size of a hardback book, and press a button. The lights dim, the curtains close, a video projector and screen descend from the but with prices for a "media ceiling and a rack of equip- room" such as this starting

picture the scene: you immersed in the images proj-come home after a long ected on the huge screen and day at the office, the surround-sound effects whizzing around your ears. ing in front of a film. In a When the film is finished, sparsely furnished room, you you press another button and the system goes into hiding again, enabling the room to be put to other uses. It might itself sound like something out of the movies.

see hoxes and cables all over the place" says Steve Moore of SMC, a specialist multiroom installer. "A discreet installation is usually somewhere near the top of their wish list." Much of Mr Moore's work is at the top end of the scale,

referred to him by architects and building companies. ment that is hidden in a cup- at about £15,000 (\$25,000) in board and includes a sur- the UK, more people are round-sound amplifier, VCR finding they do not need a and DVD (Digital Versatile film star's income to afford one. They also do not have Ten minutes later, you are to put up with "spaghetti" sion channel, and a lighting properly, technology an be they should."

wiring. "The main reason control system with neens people install a media room of "channels" that physide different lighting conditions

In a typical SMC installation, the media room forms part of a multi-room system with music distributed throughout the house, a by David Graham d Grasecurity camera by the front ham's Hi-Fi, a north ibadon door wired to a spare televi- specialist. "If harlessed

to suit different rooms and usage patierns. If a priector capable of handling dta as well as video is used in the media room, it can ouble up as a boardroom, Like most media room

installers in the Ut. Mr Moore's company is a member of Custom Electronic Design and Instalation Association (Cedia), ar international trade association Cedia's UK arm wasestablished in 1996 and is paired

a lot of iun," he says. "If you have a guy who works 15 hours a day in the City, when he comes home in the evening, he doesn't want a fight with his system. He wants to be able to press a button and have everything happen for him. A good system should be inversely proportional to its complexity. The more sophisticated it is, the easier it should be to

> Whatever they are looking for, UK clients are usually keen that the system is out of sight when not required. "People often don't want to see the equipment," he says, "and there's no reason why

Architect warns over threat of urban decline

By Brian Groom in London

over the next 30 years, Lord market in London. Rogers of Riverside, chair-

known as Richard Rogers, the British architect of build-The government must ings in many cities, notably change its whole approach if the Centre Pompidou in the decline of Britain's cities Paris and the headquarters and towns is to be reversed of the Lloyd's insurance Unveiling his taskforce's

later this year, will make Protection of Rural Egland ing on "brownfield" land; recommendations on tax and accused the government yes ending mortgage interest tax investment, urban design, terday of undermining the relief for homes on green-The taskforce was

controversy over housebuild- new houses. ing in the countryside, by man of the government's halfway report, he said: "An making towns more attraction report lists 25 principles to urban taskforce, warned urban renaissance is not tive to live in and stepping improve the urban evirongoing to come easily or up building there.

taskforce by continung to allow greenfield sites to be appointed to help defuse the allocated for thousands of

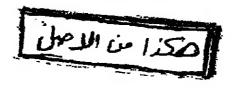
Lord Rogers' bilfway ment. Financial masures But the Council for the include: tax breaks fo build-been developed.

field sites, and ploughing the money into towns; "impact fees" on new developments; and penalties for keeping land vacant

"Brownfield" land is urban land cleared by demolition. Greenfield sites have never

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Lord Rogers is better cheaply." His final report,

with unitavelle

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CINEMA

Lives unravelled with insane logic

Roos's film has all the best lines, all the best situations and all the best performances, says Nigel Andrews

The Opposite Of Sex has no right to a character come without a comic be as good as it is, which is as good calling card. This is an America in as a modern American comedy debut, launched at the Sundance Film Festival which is becoming US cinema's equivalent of quattrocento Florence or Paris under the Impressionists, puts unfair stress on the rest of the year. Filmmakers will look at a depleted cupboard of credits include the inauspicious cripts for Single White Female and babolique, has made away with all the best lines, all the best situations and all the best perfor-

Any film that boasts a heroine like that played by Christina Ricci has a head start. The Addoms Fomily minx has now grown up, or not so much up as out, and in all the

THE OPPOSITE OF SEX Don Roos

MEET JOE BLACK **Martin Brest**

DOBERMANN

Jan Kounen

SOUR GRAPES **David**

Mark Christopher

right places. As a runaway teenager from a southern trailer park, more formidable than love, lust, she has no illusions about life. sex or any other single motor part love, sex or anything. She is like of human activity. Barbara Stanwyck possessed by the body of a young, Louisianan Barbara Windsor. She delivers a voice-over like a machine gun -"There's other people a lot nicer coming up. We call them losers" lover-bereaved gay brother in Indiana (Martin Donovan), his new boyfriend ((William Lee Scott) and the sister of the deceased lover

Kudrow, finding an inspired obverse to her role in TV's Friends, is a solemn schoolmarm of billowy height, hung up on Donovan, her ity. As "Death", he has taken over the body of a young man run over In-law. Her function is to be by a car in an early scene after appalled when Ricci arrives, hangs falling in love with the daughter of her headband, kicks off her inhibitions and loses no time friend. "My god, she's the human tabloid," gasps Kudrow as Ricci meets, including total strangers on over a merger most foul proposed least look good. the street. Somewhere in the centre of the woman-war stands Donovan, marvellously longsuffering, an actor who has learned Trappist stillness from Hal Hartley films.

which changing mores - changing gets. Don Roos's writing-directing by the day or minute - open up chasms between generations. "You got a problem?" asks Donovan of a young student scratching his crotch. "New piercing," he explains. Soon the plot has decanted itself

across America, Indiana being too possibilities. Roos, whose previous small to contain it, though Ricci's voiceover purrs on, adding an insane logic to unravelling lives. Her brother's flight to Los Angeles raises no real-estate problems, she notes - "Gay houses usually sell right well because of the recessed lighting and good faucets" - and soon the relationships have developed an Aeschylean complexity, mixed with a Tennessee Williams

> Even Kudrow loosens her hair and her vocabulary. "Vagina! Vagina! Vagina! Doesn't that do anything for you?" cries the wil-lowy virgin, at last coming out to Donovan, though skipping every chat-up stage between delicacy and dementia. The non-heterosexual remains a polite, well-spoken wall of non-seducibility.

The pace is so perfect that Roos's movie should go straight into film schools. Here earnest professors could wave it about in seminars on comic timing and writing.

The opposite of sex, by the way, is love. But that need not detain you: it detains no one in the film. For them life and its headlong pattern of cause and ill effect - the pure mathematics of comedy - are

Meet Joe Black was made for people who want to spend three hours looking at Brad Pitt. (Not necessarily a negligible cross-section of the universe.) Nothing else while moving in on the lives of a could explain why director/cowriter Martin Brest of Scent Of A Woman and Beverly Hills Cop has turned a back-of-the-envelope plot idea into a movie as long as the Magna Carta. Pitt, like a good sex idol, barely

moves, just stands, pouts and flexes his flaxen-haired gorgeousheart-diseased tycoon Anthony Hookins, Pitt-as-Death wants a hol- never son-in-law.



Minx grows up: Christina Ricci as the runaway teenager with no likusions about life in 'The Opposite of Sex'

a philanthropist-tycoon to gladden the heart of Dickens's Cheerybles, defeat the merger? And what will the Internal Revenue Service do about death duty on all those paintings littering Chateau Hop-kins? Mirós, Chiricos, Rothkos: art director Dante Ferretti must have broken into the Guggenheim and thrown the contents into a estaway

The film is a long day's journey evening - in seducing the boy- iday, so he will extend Hopkins's an Italian designer and Mexican directed by Larry David, the cre- our hero played by Ryan Philippe, life in return for briefly sharing it. cinematographer, Emmanuel That includes his mansions, his Lubezki of Like Water For Choco- This comedy of errors involving a Flaygirl centrefoki; and the sweet makes a play for every man she board meetings and his doubts late, and indeed to Pitt, it does at

There are many questions for the dog brought in. The style is those wakeful enough to ask them. Penitential Scuzziness, dark when Can Pitt the elder, that is Death, not livid with gunfire, and the Roos lets not a scene lie idle nor restore Pitt the younger, the slain characters are all gangsters trying

boy, to life and love? Will Hopkins, to kill each other. Frenchman Jan counted on the fingers of one hand Houssin, has adopted a favourite post-New Wave strategy: shoot first and let the audience ask questions later. But if we have no idea, we have even less interest in, why persons A, B and C are chasing persons X, Y and Z, their exertions intermitted with surreal moments 54 has the terrible beauty of the involving dogs, bables and crash inane. We dive back into the 1970s helmets.

into triteness, with an ending that leaves for another cinema might. Here are the glitter and glitterati; ative brain behind TV's Scinfeld. a cross between Travolta and a young brain surgeon (Steve tang of self-immolation as owner Dobermann looks like something women and an actor (Matt Keeslar) who loses his testicles in an operat-.Seinfeldian wit, Unfortunately they can be Truman Capote.

Kounen, adapting a roman by Joel - I resist a comparison more appropriate both numerically and anatomically - and the acting by a cast of non-comics shows just how good Seinfeld and Co are at coaxing inspiration from inconse-

for a fictive celebration of New An audience that understandably York's famed Studio 54 nightchub. see Sour Grapes, written and the bare-torso'd barboys, including Weber), his jackpot-winning gamSteve Rubell (Wayne's World's title role. Speaking in the spontaneous enthusiasm bler friend (Craig Bierko), various Mike Myars), goes out in a blaze of barely-accented Italian. of the Neapolitan audience, drugs, promisculty and tax avoidance. The film is like Saturday ing-table mishap has moments of Night Fever reconceived by an untalented but nostalgia-struck

OPERA TEATRO SAN CARLO, NAPLES

'Eleonora' stirs up controversy

The inauguration of the ress was the embodiment of opera season in Naples is unassuming heroism. always exciting, but this human dedication. year the occasion was even more lively than usual, and the elegantly-dressed mem- ple, rough, grey, sack-like bers of the first-night audience were greeted by a large group of noisy demonstrators on the steps of the Galleria, opposite the theatre, while a larger group of police faced them from the two hours without interval, arches of the facade.

"Eleonora was a prostishouted through a loudspeaker. "She was a French

The Eleonora in question was not a recent political figure; in fact, she died hanged in public - on August 20, 1799, for her outspoken part in the antimonarchist revolution and her support of the ill-starred Parthenopean Republic. Though it lasted less than six months, that Republic occupies a crucial, muchebated place in the cultural history of Naples. And its bicentennial is being celebrated amid continuing

Furthermore, the first notable event of the celebration was devoted to the controversial heroine: the opening production at the San Carlo was Eleonora, a dramatic oratorio devised by the Neapolitan musicologist, composer and director Roberto De Simone.

Rather than a straightforward representation of the life of Eleonora de Fonseca Pimentel, the Romanborn aristocrat-intellectual of Portuguese background who lived largely in Naples, De Simone's piece is a collage, musical and literary, on her life and on the parallels between the turbulence of 18th century revolutions and subsequent periods of violence and social upheaval.

So it was no surprise to see today's political factions lining up outside the theatre to have their say, amid slogans and banners that were directed more against the present Communist mayor of Naples, Antonio Bassoline, than against the poor Marchesa Pimentel.

Street politics apart, the speciacle inside the house was superbly satisfying, thanks largely to the unforgettable performance of Vanessa Redgrave in the letters of Resistance victims. as well as passages by Tol-stoy, Brecht, Mayakovsky.

Much of the time, she remained still, clad in a simgarment, but her few movements were, each one, telling. The gala audience including Italy's prime minister and balf his cabinet sat in rapt silence and, after rewarded her with a rich

ovation. tutel" a protesting voice But the triumph did not belong solely to Vanessa-Eleonora. For the musical part of his mosaic, De Simone - abetted by his gifted composition students from the Conservatory deftly interwove pages from

> The first-night audience was greeted by a large group of noisy demonstrators

18th century Neapolitan composers (Durante, Leo. Cimarosa, Paisiello), with specially-composed music and an anonymous Neapolitan Republican anthem discovered in the Conservatory archives. The simplicity of the anthem, especially when sung by Redgrave, was profoundly stirring.

For the more demanding numbers De Simone provided professional singers. headed by the affecting mezzo soprano Bernadette Manca de Nissa, Except for one brief choral mishap, the young Stefan Anton Reck conducted the reduced orchestra and the double chorus securely.

The appropriate costumes of Zaira de Vincentiis and the louring, lava-coloured set by Nicola Rubertelli added to the visual pleasure of the evening (which could have been profitably shortened by the omission of an over-obvious mimed episode of some soldiers torturing a civilian and by the tightening of the repetitive Pulcinella-Executioner scene, which broke the taut e of the perform

Expectedly, the reception in the press tended to split along party lines; but there could be no question about reciting excerpts from nor about the worth of what they saw and heard.

William Weaver and Thomas Mann, the act-

sensitive conspiracy for young lovers

BALLET CLEMENT CRISP

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Royal Festival Hall, London SE1

The Royal Festival Hall stage has little to recommend it for dance performance, for it spreads movedepth for it to seem properly shaped. However, its raked seatfectly visible, and detail that can las Georgiadis. The main struc-

maintains all its life and interest at the Festival Hall.

On Tuesday night, for the last week of the Royal Ballet's residency, MacMillan's Romeo and ment widely but allows little Juliet entered the repertory. The shallow stage has necessitated some re-thinking of the design. ing means that the dance is per-

decorative power.

Tuesday's cast has, with two minor exceptions, never seemed better in my experience. Sylvie Guillem's Juliet is rich in detail, absolutely convincing in feeling, beautifully considered as a por-

otherwise be lost from Covent ture – the curve and stairs of the trait of a young girl whose inno-Garden's proscenium – dancers permanent set – remains. The cance cannot mask her strength dreams of Romeo, and suddenly awakens with acute dislike to the orchestra pit that blocks communatively re-thought. I like very stormy, proud Juliet with the nication with their public - much the flambeaux outside the Bolshoi, we see how potently Jul- A small example, but illumina-Capulet palace and the claustro- iet is the motive force of the ting of Guillem's sensitive view phobic atmosphere of Juliet's drama). Guillem is subtle in tomb. Nothing has been lost in playing, seeming lost in the part, reacting with entire naturalness to each character, every situation - how good she was with the Nurse, showing us a child turned to a woman. It was infinitely touching to see how, in the bedroom scene when Paris kisses her

gesture of a man she cannot love. of the role. Her dancing was light, clear, strong, dominating. Not aways "lyrical" in that rounded, impulsive manner that marked Lynn Seymour's great creation - Guillem shapes the movement from a very different physique, from the strong centre of her torso - it is nonetheless a

character lives utterly for us. than Cope better as Romeo. His staging, the willing victim of Julportrait is as detailed and loving as Guillem's, every least action felt, understood, shown, and his in resonance. I thought it a very

They respond intuitively to each are, a conspiracy of two - and there can be no greater praise. There is in Cope's reading a senimportance of a slight gesture, the value of a quick turn of the tion on the character. He knows noble balletic spirit.

vivid and handsome physical that Romeo is a youth ready for exposition of the role. And the flirtation, and his first encounter with Juliet is really no more than I do not think I have seen Jona- that. He becomes, rightly for this iet's passion, and the entire emorapport with her is unfailing. fine reading indeed. The entire troupe was on brightest form - if. other - they are, as lovers always at moments. rivalled by the dis-Andrea Quinn who was conducting. This week's performances sitivity to small things, to the are dedicated to the memory of Christopher Gable, the inspirer of the role of Romeo and its great head, that sheds great illumina- original. It is a fitting tribute to a

INTERNATIONAL

ainment at heaf Arts Guide

AMSTERDAM

EXHIBITION Riiksmuseum Tel: 31-20-673 2121 Adriaen de Vries (1566-1626): Imperial Sculptor, Major exhibition celebrating the work of the Dutch sculptor, who worked for Emperor Rudolf II among other European courts; to Mar 14

BARCELONA EXHIBITION Fundació Joan Miró Tel: 34-93-329 1908 www.bcn.fimiro.es Magritte: exhibition celebrating the centenary of the artist's birth. Contains over 90 paintings and

BONN EXHIBITION Kunst- und Ausstellungshalle der Bundesrepublik Deutschland Tel: 49-228-917 1200 High Renaissance in the Vatican: Victorian collection Henry

. .

Art and Culture at the Papal Court (1503-34). The early 16th century saw Rome establish itself as the centre of art in Europe: the Vatican commissioned work from such great artists as Leonardo da Vinci, Michelangelo and Raphael. This exhibition displays some of the masterpieces that resulted, as well as detailing the contexts in which they were produced; to Apr 11

CHICAGO **OPERA** Lyric Opera of Chicago Tel: 1-312-332 2244 www.hyricopera.org Mefistofele: by Boito. György Győrtványi Rath conducts a revival staged by Peter McClintock. Samuel Ramey sings the title role; Jan 16, 19

DUBLIN THEATRE Abbey Theatre Tel: 353-1-878 7222 The Rivals: by Sheridan, New production directed by Brian Brady and designed by Conor Murphy, with lighting by Trevor Dawson; to Jan 23

EDINBURGH EXHIBITION National Gallery of Scotland Tel: 44-131-624 6200 Turner Watercolours: shown every January for 90 years, this magnificent selection of 38 watercolours was bequeathed by Vaughan in 1900; to Jan 31

FRANKFURT EXHIBITION Schim Kunsthalle Tel: 49-69-299 8820 Treasures from King Zhao Mo: King Zhao Mo's tomb, sealed in 122 BC, was accidentally discovered in 1983 by construction workers. This exhibition displays the many treasures buried there, the first time they have been seen in the west; to Jan 22

LILLE EXHIBITION Palais des Beaux Arts Goya: un regard libre. Small-scale exhibition which explores the range and pecularities of the painter's work. The 50 works on display include loans from around the world; to

LISBON EXHIBITION Fundação Arpad Szenes -Vielra da Silva

Tel: 351-1-388 0044 Alberto Giacometti: the 19 sculptures and 20 drawings on display here are loaned by the Maeght Foundation, Saint-Paul, and include such famous pieces as Femme de Venise and Homme qui marche; to Jan 31

LONDON CONCERTS Barbican Hail

Tel: 44-171-638 8891 BBC Symphony Orchestra and Chorus: conducted by Andrew Davis in works by

Messlaen. With piano soloist Stephen Osborne; Jan 16 BBC Symphony Orchestra and Chorus: conducted by Andrew Davis in works by Messiaen. With piano soloist Yvonne Loriod; Jan 17

EXHIBITION Victoria and Albert Museum Tel: 44-171-938 8500 Grinling Gibbons and the Art of Carving: drawings, carvings and religious reliefs are displayed alongside the Coslmo panel, commissioned by Charles II and the woodcarver's masterpiece: to Jan 31

OPERA English National Opera, London Coliseum Tel: 44-171-632 8300 La Traviata: by Verdi. Paul Daniel conducts a staging by Jonathan Miller: Jan 20

70 paintings on loan during the

period of the Dutch museum's

renovation, transferring to LA

from Washington, Ranging across the artist's career, the

of Art

LOS ANGELES EXHIBITION **EXHIBITION** Los Angeles County Museum Haus der Kunst Tel: 49-89-211270 Tel: 1-213-857 6000 www.lacma.org Van Gogh's Van Goghs: Masterpieces from the Van Gogh Museum, Amsterdam. Display of

> **OPERA** Bayerische Staatsoper

as Potato Eaters (1885) and

Wheatfield with Crows (1890):

from Jan 17 to May 16

MILAN OPERA La Scala Tel: 39-02-88791 The Fiery Angel: by Prokofiev. Bruno Bartoletti conducts a staging by Giancarlo Cobelli, with Karen Huffstodt and Elmira Magomedova singing alternate performances as Renata; Jan 14

MUNICH CONCERTS Philharmonie Gasteid Tel: 49-89-5481 8181 Munich Philharmonic Orchestra: conducted by Ivan Fischer in works by Stravinsky and Bartók, with violin soloist Ivan Fischer, Jan 14, 15 Phllharmonia Orchestra London: conducted by Christoph Eschenbach in works by Mozart, Prokofiev and Brahms. With piano soloist Tzimon Barto;

Lyonel Feininger (1871-1956): From Gelmeroda to Manhattan. First comprehensive retrospective of the German-American painter. who was forced to leave Germany during the 1930s and subsequently worked in New York: to Jan 24

Tel: 49-89-2185 1920 www.staatstheater.bayem.de Lohengrin: by Wagner. Peter Schneider conducts, in a staging by Götz Friedrich. Cast includes Adrianne Pieczonka and Waltraud Meier, Jan 15, 19

NEW YORK EXHIBITIONS Brooklyn Museum of Art Tel: 1-718-638 5000 Royal Persian Paintings: the Qajar epoch 1785-1925. Display of life-sized portrait paintings, manuscript illumination and decorative arts which were the specialities of this previously overlooked period of Iranian art history; to Jan 24

Metropolitan Museum of Art Tel: 1-212-879 5500 www.metmuseum.org Mary Cassatt: Drawings and Prints. Coinciding with a major retrospective at the Art Institute of Chicago, the Metropolitan Museum has organised an exhibition of most of its extensive collection of Cassatt's work; to Jan 24

OPERA Metropolitan Opera, Lincoln

Tel: 1-212-362 6000 www.metopera.org Die Fledermaus: by J. Strauss. Revival conducted by Patrick Summers, Cast includes Carol Vaness; Jan 14

PARIS CONCERT

Salle Pleyel Tel: 33-1-4561 6589 Orchestre de Paris: conducted by Lorin Maazel in works by Weber, Debussy, Schubert and Ravel: Jan 14

EXHIBITION Musée d'Orsay Tel: 33-1-4049 4814 www.Musee-Orsay.fr Victor Hugo, Photographs of Exile: selection of photographs produced in Jersey in the 1850s, by Hugo in collaboration with his sons; to Jan 24

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At 08:20 Tanya Beckett of FTTV reports live from LIFFE as the London market opens.

FT INTERVIEW TONY BLAIR

Undivided loyalties

Richard Lambert, Brian Groom and Andrew Parker quiz the British prime minister about his plans for devolving power

dom will break up either because of his devolutionary policies. or as a result of irresistible historical forces - and he voices incredulity. He

"I am convinced you need a new relationship within housing and all the rest of it, the UK for the UK to survive," he says. "If you don't today, and people want freehave that new partnership dom to do things differently then that's what will start at local level, to have better pulling apart the United

This is the year when ties. devolution becomes a reality for one of Europe's most centralised states. Elections to the new Scottish parliament and Welsh assembly will take place on May 6. Responsibilities are due to be transferred to the Northern Ireland assembly in the

Regions of England will get development agencies from April I, overseen by indirectly elected chambers. And next year London will have a directly elected mayor and assembly.

Many worry that all this will let the genie of separatism out of the bottle. The prime minister retorts that what would really pull the country apart would be to resist calls for change, particularly in Scotland, leaving people to choose between an unacceptable status quo and "crazy" separatism.

In an interview, Mr Blair professes a deep personal commitment to constitutional change. "Devolution, decentralisation is central to my political philosophy. It's a central part of what New Labour is about.

"The driving force behind the idea of constitutional change is to strengthen the country and make it fit for the 21st century by modernising its institutions."

That includes not only devolution of power to Scotland, Wales, Northern Ireland, and to a lesser extent to English regions, but also reform of the House of Lords, and a change in the relationship between the

sk Tony Blair if individual and the state SNP will not do as well as the United King-through a proposed Freedom of Information Bill and incorporation of the European Convention on Human Rights into UK law.

"This is the second age of democracy," he says. The believes he is the saviour of first stage was the vote, getthe Union, not its destroyer. ting the basic, decent standard delivered and pensions, but people want choice and more innovative ways of deciding their own priori-

> Mr Blair's programme is sometimes seen as lacking coherence - a criticism he

But in a forthcoming book*, the Constitution Unit. a London-based think tank, argues that devolution is a process, not a settlement. Devolving some powers will lead to demands for more autonomy, creating a political and legal dynamic that the government will not be able to rein back.

Mr Blair is cautious about the consequences of devolution. "It has been a big bang in the sense that we are doing a huge amount of constitutional change, and this is where we want to be. I can't speak for the future, but we have no plans to go further than we have."

About one thing, however, he is clear: "I don't believe that Scotland wants to break off from the UK at all." Scots may tell opinion pollsters they think Scotland will be independent within 15 years, but that, the prime minister believes, is because they keep being told so by the

"They know perfectly well that if Scotland left the UK the consequences in terms of jobs and business and influence for Scotland in the world would be disastrous. What they want is a partner-

The Scottish Labour party, neck and neck with the proindependence Scottish National party, has a fight on its hands in May's elections. Mr Blair claims the

No. of the best

at the Control

Aver Tarming

people think, partly because their programme is "eco-

nomically disastrous" "In their heart of hearts people in Scotland know that Scotland is stronger for being with England and England is stronger for being with Scotland."

Nor does he believe that

devolution in Scotland will set off an ugly wave of English nationalism. "If there are English nationalists who say it's a good idea to separate, we take them on in the same way that we take on Scottish nationalists. But the idea that you can't change the relationship between England and Scotland for the 21st century, without unleashing unacceptable forces, is

Labour has deferred referendums on elected regional assemblies in England, if they happen at all, until a second parliamentary term. Mr Blair worries that English regional assemblies might do little other than duplicate existing government bureaucracy, although he says he is keeping an open mind

"It really depends on what people want in England," he

"I think it's possible over time that you carry on with the process of decentralisation, but it depends on going at the pace that people want. The bottom line has got to be: does it deliver a more efficient, more accountable

The RDAs, he says, will be "powerful magnets for coordinating inward investment and developing industrial policy Many believe the main

demand to emerge in England will be to narrow the public spending gap with Scotland, Wales and Northern Ireland, where spending is proportionately higher. There is complex formula for working out how much is spent in different areas of the UK and some ministers believe the government will eventually agree to the first reassessment of this for 20

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says there are valid reasons maintaining the system of allocating cash. "I don't think there's great resent-

If he is agnostic about regional assemblies, then Mr Blair is a true believer when it comes to elected mayors in the big cities. "In my judg-ment it would revitalise local government," he says. The big cities have tremendous capability, they've got huge problems and they need a real political focus, and it can't all be done [by central government in Lon-

"Millions of people live in the inner city. They often live with poor schooling, high crime, low quality transport and an environment that doesn't encourage people to stay and raise families. To regenerate it you need it focusing on an individual who has a clear initiative and is going out to get either elected or booted

City councils outside London have been cool on the idea, but Mr Blair leaves little doubt that he expects them to happen. "There is demand, certainly from the people," he says - and he rejects the idea that they would conflict with regional assemblies. They co-exist in other European countries. The Welsh assembly, with

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no right to pass primary legislation; is often seen as the weakest link in the devolution settlement. Mr Blair disputes this, "They are going to have a £7bn-odd (\$11.8bn) budget to decide. In

anybody's language that's pretty big potatoes," he says. A key question is whether reform of the House of Lords can be used to bind the UK together, by introducing representatives from the devolved institutions and English regions. "I can see the case for it," says Mr Blair - but he will leave it to the royal commission that will examine reform.

It is sometimes claimed Mr Blair is less committed to devolution than his predecessor as Labour leader, the late John Smith - a "myth", he says. "I supported it in the 1970s, when it was quite iashionable in large parts of the Labour party to disagree with it."

The are close parallels, he says, between his dramatic reform of the Labour party and reform of the UK. "The best way to preserve and strengthen en institution is not always to keep it as it is, but to modernise it.

*Constitutional Futures edited by Robert Hazell, will be published by Oxford University Press on February £17.99.

LETTERS TO THE EDITOR

Holders of building society nominee accounts missing out on windfalls

From Mr Douglas French.
Sir, So the Birmingham Midshires does not think it is "unfair" that Pibs (permanent interest bearing shares) investors get a full windfall if their account is held directly, but only a tiny fraction if it is held in a nominee account to which only one windfall is allotted ("Watchdog urged to probe 'unfair' windfall payments". January

Why has the Birmingham Midshires adopted this approach? Not, I suggest, on grounds of fairness or unfairness but for administrative convenience. It does

From Mr Jens Schneider.

ently unfair. Arguably, it is

by living and schooling or

working in the country that

a person becomes part of the

nation. Only if the law then

still denied the person the

right to assume the national-

ity could one talk of unfair-

Collecting signatures to

deal with the issue of dual

nationality is clearly wrong,

as you rightly argue (Teu-

tonic Turks, January 12).

But the way German nation-

ality is defined is not inher-

ently wrong. It is a rather

complex issue, and limiting

the discussion to the odd

comment about nationality

law dating back to 1913 (with

subsequent amendments)

creates an unfair bias

London Nio IAE, UK

Jens Schneider, 22 Albion Avenue

not know, and has not tried to find out, who the underlying account holders are.

This was the same posture adopted by other building societies when they converted, which denied proper entitlement to the sick and disabled whose accounts were in their carers' names. The Building Societies (Distributions) Act, which I took through Parliament in

1996-97, put that injustice right, requiring windfalls to be allocated to each qualifying, underlying beneficiary of an account, rather than on the basis of one per

Should not the same principle be applied to nominee Pibs accounts? At the very least, converting societies should give underlying account holders of nominee accounts the opportunity to provide information on their holdings, and thereby qualify for a full windfall. The Building Societies Commission would certainly enjoy

Douglas French. chairman 1995-97, All Party **Building Societies** 231 Kennington Lane. London SE11 5QU, UK

devising a workable form

Poland could be model **Nationality** and questions for Russian recovery of fairness

From Mr Peter Allen. Sir, I wish to join former Poland finance minister Grzegorz Kolodko (Letters, Sir, Even if Germany is December 8) in urging the still the only European coun-Russian government to contry to base its nationality sider Poland as a model for a law on "whoever your parreduction of its London Club ents were", this does not make the principle inher-

The challenge facing Russia is how to begin rebuild-ing confidence. The first step is to establish an anchor for market debt valuation by opening a dialogue with the London Club for a permanent restructuring. This should incorporate market-

based forgiveness. It was Russia - not the hanks - that excluded forgiveness from the 1997 restructuring of ex-Soviet debt at a time when "Brady Pian" forgiveness of 35 per cent to 60 per cent was the

Thus far Russian authorities have proposed to cut 1999 London Club interest from US\$1.2bn to \$400m by skipping the obligation to pay 50 per cent of accruing interest on Principal Obligations (PRINS) in cash and instead meeting all PRIN

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interest with Interest Arrears Notes (IANs). While this would help the 1999 cash flow, it is not a long-term solution. Markets will soon grow worried over the huge build-up of debt entailed in an indeterminate interest capitalisation.

Russia has three basic options. The first is to restructure all Vnesh obligations. A Poland-style formula would cut future of gations by half and stretters, them over 30 years. The second is to restructure PRIK. only under Poland terms: This would produce nearly as much relief (80 per cent) as the first, and would leave "post-Soviet" IANs intact. The third is to eliminate the obligation to issue any more IANS for a portion of PRIN interest and to extend the years of "below-market" interest rates.

A formal request would start Russia down the road

526 NW First Avenue, Delray Beach, Florida 33444. USA

perling with

PERSONAL VIEW JAMES A. BAKER III

Credibility ruined

The trial of Bill Clinton has seriously weakened the US president's stature on the world stage and America's ability to direct foreign policy

for America. Our political crisis has diminished the institution of the presidency and has adversely affected US foreign policy. With the impeachment trial of Bill Clinton - only the second president in history and the first since Andrew Johnson's in 1868 - that crisis is reaching a climax.

Whatever one's view is of the charges against the president, the spectacle of an American chief executive on public trial is deeply depressing for those who believe, as I do, that US leadership remains vital in the international arens. Whatever the outcome of the trial, America's global leadership role will have suffered. In the unlikely event that Mr Clinton is convicted, and thereby removed from office, Al Gore, the vice-president, will be forced to pick up the pieces of a shattered presi-dency. But even in the likely event that Mr Clinton is acquitted, he will limp into his last two years of office as the lamest of lame ducks, his personal reputation ruined and his political authority and credibility all but gone.

The crisis, now a year old, has already taken its toll on foreign policy. The idea that the scandal does not affect the conduct of foreign policy strains credulity. As a for mer White House chief of staff and secretary of state I have seen first-hand just how difficult it can sometimes be for America to lead globally, even in good times. To do so requires an undistracted president who can commit White House and presidential time, assets and attention exclusively to that

Mr Clinton is, by all accounts, a man of great energy, quick intelligence and remarkable ability to compartmentalise his life. But, since last January when the scandal first broke, he has clearly been unable to produce the requisite Ameripied territories was singuonly dishearten our friends
can leadership in internalarly barren of results, and embolden our enemies. tional affairs. Given the Indeed, the Wye accords nolitical, legal and now con- announced with great fan- the crisis on US foreign polstitutional problems he fare only weeks ago today faces, that is understand- stand on the brink of total the US itself. The successful able. There are only so many failure. Just six months after conduct of American foreign. The outhor was the first



only so much stamina on official visit to China, Bei-Even someone as dogged as Richard Nixon became a near wreck in the weeks preceding his resignation. Beyond its effect on the

institution of the presidency and the president himself, the crisis has almost certainly contributed to a series of signal foreign policy

Beyond its effect

on the presidency the crisis has contributed to a series of foreign policy setbacks

setbacks. The administration

was only able to gain the active military support of one ally - the UK - for the air strikes against Iraq and the anti-Saddam coalition so assiduously assembled by George Bush, the former president, has all but ceased to exist. Mr Clinton's recent trip to Israel and the occu-

which snyone can draw. jing has moved ruthlessly against political dissidents, a clear signal that Beijing views the administration's position on human rights with indifference, if not contempt. And, perhaps most ominously of all. North Korea continues to develop nuclear weapons and the missiles to deliver them, final evidence of the bankruptcy of the administration's policy of appeasing Pyongyang.

> allies and adversaries. After against him is lying under ate vote away from possible political extinction. His political clout, therefore, is much diminished and his personal credibility is in tatters. He is, in short, in a seriously weakened condition from the standpoint of international politics, notwithstanding his very healthy job approval ratings. That weakness can

icy may not be abroad but in hours in a day and there is the president's much touted policy has traditionally Secretary of State

depended upon the president's ability to forge a domestic consensus on its behalf. Only the president can do this. It cannot be delegated to a foreign policy team, no matter how talented. This has been true of presidents from Harry Truman to Mr Bush. And this consensus building, in turn rests upon the president's ability to generate confidence and inspire trust, not just among his own supporters but with political opponents and the public at large. The current crisis has clearly eroded both that confidence and that trust.

Disagreement is one thing. distrust another. The latter can be deadly to a truly bipartisan foreign policy. Whatever the motives behind the strike against Iraq (and I did not at the time and do not now question those motives), the very fact that they were so publicly and pointedly called into question suggests the extent to which Mr Clinton has lost that most precious of presidential assets: credi-

bility. The US and, indeed, the world can take some comfort in the fact that this scanda has occurred during a period of relative calm in international affairs. With the cold war over, the US confronts In the world of geopolitics no major challenge to its where power, strength and national security or its credibility count for so unique position of global much, it is sadly understand- pre-eminence. But this is able that Mr Chaton's tra- cold comfort indeed. For, if vails have an adverse effect there is one lesson to be on our relations with both learned from the history of this century it is the imperaall, one of the charges tive of US leadership from that position of pre-emioath, and he stands one Sen-nence. That imperative - in realms as disparate as free trade in the Americas, the Middle East peace process. or stability in north-east Asia - remains as strong as ever. And, as always, American leadership means presidential leadership. The current crisis - played out. before an audience of literally billions around the world - can only have seriously diminished, if not But the greatest impact of destroyed, any chances for that leadership for the next

razil's decision to allow

its currency to slip by 9

per cent has sent the

world's financial mar-

Yesterday, the Dow Jones

Industrial Average fell more than

250 points, before recovering. The

biggest European markets ended

the day between 8 and 5 per cent

down, with Spain, the country

most exposed to Brazil, plummet-

ing nearly 9 per cent. With inves-

tors looking for safe havens, gov-

ernment bonds in both the US

and Europe rose markedly. It was

reminiscent of (though less extreme than) the market may-

uation and default last August.

Why would a relatively insig-

nificant event, such as a modest

devaluation produce such a reac-

tion? It is not just that markets

often over-react. Nor it is only

that Brazil is a country in which

many investors have a huge

amount at stake, though that was

certainly important. For example,

foreign carmakers including Fiat,

General Motors, Ford and Volks-

wagen have invested \$20bn over

the past four years in production facilities. Telefonica of Spain

spent \$5bn last year to become

the single biggest foreign inves

tor in the privatisation of Brazil's

former state-run telecommunica

tion system. And foreign banks,

including HSBC and Lloyds, have

invested heavily both in Brazil-

lan banks and in lending to cor

But to understand why the

markets are so nervous, one

needs to examine the background

to the decision to let the currency

fall. This helps explain why

investors fear that this is the lat-

est example of an economy suf-fering whiplash from big and sud-

den financial flows. Many worry

that yesterday's depreciation

may not be the start of a smooth

process of adjustment but,

rather, risks turning into an

uncontrolled currency crash - as

has happened so often in the past

Even with the backing of a \$41bn financial package led by the international Monetary Fund,

and arranged only in November,

the Brazilian government has

been unable to prevent a devalua-

victous circle that has become

IA months.

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COMMENT & ANALYSIS FINANCIAL TIMES

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Thursday January 14 1999

Dealing with the inevitable

The gamble over Brazil has ernment has been forced into a devaluation. This must damage of the International Monetary Fund and the US Treasury. It was they who organised the international rescue package of \$41.5bn, gambling on what many thought an overvalued currency. The only light in the gloom is that Brazil has devalued before wasting all its reserves.

The IMF programme focused on fiscal adjustment. The hope was that success on the fiscal front would allow interest rates to fall from unsustainably high levels that were contributing to the fiscal deficit. Yet, even though 70 per cent of the fiscal package passed congress, Brazil has suffered a steady drip of bad news. This started with the government's congressional defeat over pension reform. Then, last week, the state of Minas Gerals defaulted on its federal government loans. More than \$2.5bn has

if damaid more than If domestic politics and the inadequacies of the fiscal programme have prevented the restoration of confidence, a devaluation of about 9 per cent will not do the trick. Such a depreciation is bound to weaken confidence. It will not allow lower interest cal position. And it will do virtually nothing for growth.

failed. In abandoning the narrow for the government to waste its band of its currency peg, the gov- reserves in a futile defence of the currency. Now at least it retains devaluation. This must damage about \$360n in reserves. It has its credibility severely. But it is also drawn \$90n of the internadreadful, too, for the reputations tional support package and bas access to more. Thus Brazil is, unlike the crisis-hit Asian coun-tries, still able to defend its currency. But it will be best able to do so from a somewhat undervalued position, which means a fur-ther significant fall. The only alternatives are still tighter capital controls or open-ended support from the Group of Seven

leading industrial countries. Brazil should be able to survive even quite a big devaluation. It does not have the high levels of short-term foreign debt that made the Asian devaluations so destructive. But much of Brazil's domestic government debt is short term. The government must therefore ensure that the fiscal programme goes through intact. It will also need a credible counter-inflationary anchor, to limit the duration of damagingly high interest rates.

The failure of the gamble on Brazil's exchange-rate regime is unavoidably damaging – and not only to Brazil. The challenge is to minimise these costs. That can only be done by accepting a significant devaluation, while using available resources to defend a more credible floor. All need not be lost, provided Brazil remains committed to fiscal stabilisation

Misty vision

Tony Blair insists that a big about elected regional assemvision lies behind the disparate parts of his programme of devolution and constitutional change. He talks of a "second age of democracy", creating freedom of choice and allowing people to find better ways of deciding their own priorities. Such visions, however, are not the same as practitions must be addressed if his reforms are to succeed.

The first is whether his government is as keen to devolve power in practice as it is in theory. It hes, for instance, kept many of the previous government's tight controls over English local government, and in education it is determinedly imposing its will. Relations with the devolved institutions in Scotland, Wales and Northern Ireland will have to be handled with respect if the project is not to be marred by continual conflict.

The second is that large parts of the picture have yet to emerge - principally those involving England, which accounts for 83 per cent of the UK's population. Regional development agencies and indirectly elected regional chambers are a start, but there appears to be no considered idea of where the process will end up. The result is confusion. Mr Blair is keen on directly elected

mayors in the big cities, but it is unclear when or where they might emerge. He is equivocal devolve power.

blies, which may not happen at all unless there is clear popular demand. Into this vacuum flow if it lacks a strategy.

There are merits in the argunot be given an extra tier of gov ernment if people do not want it. It would be absurd to create assamblies for which there was no demand. But the government will soon have to make parts of the ligsaw fit together.

A reformed House of Lords could create the opportunity to bind the UK together by including representatives from the devolved institutions and English regions, but it is impossible for the royal commission to address this seriously without answering the English question. Represents tion could not easily be built on the present ramshackle local government system. If local authorities, however, were given the financial freedom to become more democratically accountable bodies, it might be possible to build credible regional structures upon them. It all comes back to how far Mr Blair really wants to

other ideas such as an English parliament, espoused by many Conservatives. William Hague, the Tory leader, has drawn back from this, fearing it would make the UK parliament irrelevant, but risks losing control of the debate ment that English regions should

1994 devaluation. Years of very high inflation meant that Brazilians had no confidence in their government's fiscal and monetary policy. In an attempt to shock the public into believing the anti-inflation effort begun in 1993 was credible, the

the exchange rate to the dollar. However, inflation did not halt after the exchange rate was pegged - and for some time Brazilian prices continued to rise faster than the slow rate of depreciation the currency was allowed against the dollar. This "inertial inflation" pushed up prices throughout the Brazilian economy compared with the rest of the world, hobbling

exporters and encouraging cheap

imports. These are the ingredi-

navments crisis, but they were

not really those that tipped the

Brazilian currency over the edge. (In fact, Brazil's trade position new breed of financial crisis are Council on Foreign Relations in

tion that it sorely wanted to Brazil's main problem lay not in the flow of goods and services, avoid. Many people argued that if this package was to work, it had but in the flow of capital - or to alter the markets' perception more precisely in the potential of Brazilian risk quickly, in the first few weeks. But interest rates the capital markets. As such, it is tradable goods, improving the policy because he did not have There, the sense of economic did not fall as much as much as more typical of the currency cri-balance of payments. With pres-enough foreign reserves to well-being has been encouraged was hoped for. And Brazilian ses that have become familiar in sure off the currency, interest defend the new rate. Mr Zedillo's by a stock market that seems to policymakers are still caught in a the 1990s. There was a lack of confidence

familiar in the years since in the exchange rate because of Mexico's disastrous December the percention that the Real was overvalued. That lack of confidence was reflected in high interest rates - as landers to the government demanded a high risk premium. These high interest rates sharply increased the cost of financing the government's domestic debt - which has now government pegged the value of risen to \$350bn. This increased fiscal costs, expanded the fiscal deficit and called into question the anti-inflation strategy, in turn justifying the lack of confidence in the exchange rate.

The question today is whether a devaluation of about 9 per cent will alter this calculation - when almost every attempt to effect an orderly devaluation since Mexico's in 1994 has ended in Colombia - offers little consolation, since interest rates remain ents of a traditional balance of higher than they were before the devaluation late last year took

not 'those of traditional balance the effects of devaluation. A traditional devaluation should allow more precisely in the potential the adjustment of relative prices per cent devaluation. Within a the US, the main bastion of stafor sharp stock adjustments in between tradable and non-few hours, he had to abandon the bility of the global economy.

Brazil goes through the floor

Stephen Fidler and Geoff Dyer look at the implications of Brazil's currency depreciation

and explain why it has spooked the markets

The question is whether a

devaluation of about 9 per cent will

restore confidence

This has not happened anywhere since Mexico in 1994, not in Asia nor in Russia. The difference appears to be mainly because of the shattering effects devaluations have on confidence. In Asia, domestic companies were unable to take advantage of a much more competitive uations had devastated their corporate structures, leaving many

insolvent It does have similarities to the Mexican case, says Albert

Indeed, just as the roots of this Fishlow, a senior fellow at the New York. In December 1994, 21 President Ernesto Zedillo, his administration attempted a 15

rates should fall, allowing an eco- authority has never fully recovthe newly re-elected Mr Cardoso, just 13 days into his second term.
"I didn't get elected to be the manager of the crisis, I was elected to overcome the crisis,"

he said in his inauguration

speech on New Year's Day. His success in defending the new currency band will be the key to his political viability. Without it, the government's anti-inflation strategy will be undermined, with potentially devastating effects on the president's popularity and power. And as Mr Fishlow points out, Mr Cardoso has more to lose domestically than his Mexican counter-

Mr Zedillo was locked into a policy of open markets by the North American Free Trade Agreement. Brazil is not a member. Moreover, unlike in Brazil, most of state enterprise in Mexico had already been privatised. In Brazil, the continuation of policies directed towards keep-

ing the economy open and the market functioning will be called into question by Mr Cardoso's political weakne

But if Brazil does follow the Mexican, Asian and Russian road, the ramifications spread beyond Brazil, as the international financial markets were suggesting yesterday.

First, there are the consequences of financial contagion, a still poorly understood phenome non that appears to operate in three main ways:

Through economic linkages.

These linkages can be through trade or through bank and other · Through pure contagion: where economic actors react

pecause the situation in a crisishit country looks like the situation in another. Through portfolio readjustment by international investors and speculators.

The most obvious candidates to suffer from contagion are Brazil's neighbours, such as Argentina, Chile and other Latin American economies associated in investors' minds with Brazil. There is also the possibility of a backwash into Asia, with implications for Hong Kong and China. Hong Kong's Hang Seng index fell 4 per cent yesterday. "If the new band proves unsustainable, I think there could be a speculative attack against the Hong Kong,"

says Mr Fishlow. Banks in the US and Europe also have some exposure. Spain's stock market suffered more than others because of the stake many Spanish banks and companies have in Latin America.

The second set of potential consequences are broader. They concern the shape of the global economy and the rules under which it

will be run. For much of the 1990s, the US had been successful in encourage ing the development of a global economy of free capital and trade flows. This world view had already been challenged in parts of Asia and in Russia. If Brazil is added to the list of those countries that see the risks of engaging with the global economy as greater than the risks of partially withdrawing, then the pieces of

the global economy could begin have been discounting almost no ered. It is an ominous parallel for bad news. Yet even with the domestic economy going well, the patience of US politicians with the consequences of globalisation appears to be fraying at the edges

- witness harsh language between the US and Japan in talks this week. Asia's financial crisis had already prompted calls for a reor-ganisation of the rules under

which the world financial system works. Those calls for a new global financial architecture have animated some important figures - including US President Rill Clinton. But Brazil's situation emphasises that even the resources of a

newly strengthened DMF - its credibility further dented by yesterday's events - have not been sufficient to avert an emergency. cally how to handle this new type of financial crisis - a conclusion that must anyway remain in doubt - the tools do not appear to be available to deel with i

A ENERGING MARKETS caction ma : short-live

Malaysian mess

in the Anwar Ibrahim case to conviction on the corruption amend the charges facing Malay-sia's former finance minister risks turning his trial into a farce. Coupled with the cabinet ible evidence of corruption. changes announced at the weekend, it suggests that the ground under Prime Minister Mahathir Mohamad is softening.

The charges faced by Mr Anwar are serious. Although sodomy is not an offence in many Western jurisdictions, it is a crime in Malaysia. Abuse of one's position to interfere with police investigations is a crime in most countries. These charges should not have been laid lightly. Given the political background to the case, it was especially important that the court procedures be above reproach.

By ruling that the prosecution no longer has to prove sexual misconduct in order to obtain a conviction on the corruption charges, the judge has moved the goal posts in mid-play, and only after the character of the defendant has been smeared by innuendo. Mr Anwar's supporters are now arguing that the prosecution was never in possession of evidence of sexual misconduct that

would stand up in court.
The positive aspect of this is the implicit recognition that the Malaysian courts do distinguish between hearsay and real evidence. However, with the prose-cution in disarray, it may now be everybody that the time has come for him to step down.

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Yesterday's decision by the judge difficult to obtain a convincing charges. The effort should not continue unless the prosecution can quickly show incontrovert-

Even though the charges themselves have nothing to do with politics, the outcome of the case will have profound political consequences. A credible conviction would vindicate Dr Mahathir's decision to sack Mr Anwar from his government. A less than credible conviction or an acquittal would undermine his authority.

The latest twist in the trial suggests he must at least seriously consider that possibility. It comes just after a cabinet reshuffle which also produced evidence of weakness. Dr Mahathir sought to consolidate his position without introducing new blood and while carefully avoiding divisive elections within his own party.

It is not in Malaysia's interest or in that of its recession-struck neighbours that this uncertainty should continue much longer. The best outcome would be a speedy end to the trial followed by an acceleration of the general elections which are due before April next year. The big test in those elections will be whether the ruling coalition can win the two thirds majority it has held since 1969. If Dr Mahathir fails in that, it will be a clear sign to

Milken is cooking again

Michael Milken, the junked junk bond king, is back. Despite two years in jail, a \$1bn fine and a industry, he's causing almost as big a stir as he did back in the

His rebranding is being helped by some hefty philanthropy. He spends huge amounts on cancer research, has had a Los Angeles high school named after him and has hired Donald Straszheim. Merrill Lynch's former chief economist, to put his Milken think-tank on the global map. He's written his own cookbook A Taste for Living - with tips on what to eat to survive cancer.

Now, he's even re-starting his famous annual conferences, with Germany's Helmut Kohl and Russia's Mikhail Gorbachev invited to speak at the next one in March. The event will be co-sponsored by Milken's old chums at Jefferies & Co, the Beverly Hills broker which used to buy big blocks of shares for predators like T. Boone Pickens, Ivan Boesky and Irwin Jacobs. Sadly, none of them looks like turning up; but Milken has persuaded five Nobel prizewinning economists to chew the cud on the world economy.

Watch out for contributions

from professors Merton Miller

and Myron Scholes, two of the

rocket scientists involved with

Long Term Capital Management, the former high-flying hedge fund. If only Milken hadn't been banned from Wall Street, he might have been able to offer his podium.

Boldly Joe

The truth is out there. And so is Joe Firmage, founder of Internet consultancy USWeb/CKS, who's resigned as chief strategist to devote himself to unidentified flying objects.

Nasdaq-listed USWeb/CKS says its philosophy is to combine "the right brain and left brain skill sets of marketing and technology". But it seems the publicity attracted by Firmage's extra-terrestrial hang-up has been threatening to damage the company's reputation. So like Mulder, the

smouldering hero of cult TV series The X Files, Firmage is prepared to jeopardise his career for the sake of his other-wordly beliefs. He's even edited and co-authored an internet book. The Truth, in which he tells fellow ufologists how he took a "nine-minute snooze" one morning after a gruelling night spent preparing USWeb's

"A remarkable being, clothed in brilliant white light, appeared hovering over my bed in my room." Perhaps he just needs a anywhere in Alpha Centauri Is

nice and relaxing around this

In his sights

OBSERVER

Baltasar Garzon, the Spanish investigating magistrate who's trying to put General Augusto Pinochet behind bars, will get closer than ever to his prey next

The relentless judge has been wanting to interrogate the former Chilean president since pinning him down in London last October. Although still unable to do so, he's due in London for the Law Lords' hearing starting on Monday - the second try by the UK's upper house to decide if the general gets immunity. Garzon has obtained

permission from the General Judiciary Council, the governing body of Spanish judges, to attend the hearing. He's going at the request of the UK's Crown Prosecution Service, which is representing the Spanish authorities in the case.

The trip will also give Garzón a chance to try out his English - in the past he's taken private language lessons. Unfortunately, what with the Pinochet business, he's been so busy that he had to give the lessons up.

Undiplomatic

Most diplomats retire gracefully. But not Sir David Gore-Booth, who's courted controversy wherever he's been in a long

career that ended last month with his premature retirement. Gore-Booth, 55, whose last post was as high commissioner n New Delhi, decided to swap

his feathered hat for corporate life after failing to end his career with one of the plum overseas posts. So his valedictory elegram, usually a benign account of life as Queen Elizabeth's emissary, turned out to be a lot solcier than most. He took the opportunity to pour

scom on Foreign Office ministers for failing to defend their civil servants and derided those who accused the diplomatic service of being manned by the plummy-volced upper-classes.

This week, he was in the spotlight again when he was questioned by a committee of MPs over the sacking of a British Aerospace employee in Saudi Arabia when GoreBooth was ambsumador there and in which he was alleged to have been involved.

One MP was particularly incensed by the language Sir David used in a letter to British Aerospace. A passing reference to "company wives" was held up as just the sort of contemptuous, class-ridden remark to be expected of diplomats. But then the MP spoiled it all by reminding the committee that British foreign office wives used to be called "diplomatic bags". As for Gore-Booth himself, he managed to keep a perfectly trained

Financial Limes 100 years ago

American Success

Americans are naturally elated at their recent success in obtaining contracts for steel especially for electrical engine: and rolling stock for Britain. One of their latest achievements is an order for

20 freight engines for the Midland Railway. This is not the first time that England has Imported engines from America, About 60 years add several engines were built in ailways, but since that date none have come east across

50 years ago Egypt's Oil Find

Cairo, Jan. 13. The Egyptian Minister of Commerce, Mamdouh Riad Bev. to-day confirmed press reports that a new oil well estimated to produce 5,000 tons of crude oil a day had been discovered at Assul in the Sinai Desert, 25 miles south of Suez. "This new well is a link in a chain of wells beginning at Sydr," he said. The new discovery means that Egypt may become an oil exporter from being an importer.

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THURSDAY JANUARY 14 1999

THE LEX COLUMN

Real crisis

Wall Street's rebound after initial disappointment at Brazil's devaluation is truly a wonder to behold. But it should not divert attention from the fact that another large crack has opened in the global financial system.

The real problem with yesterday's 8 per cent devaluation is that it falls between two stools. The drop is not big enough to turn around Brazil's \$30bn current account deficit; but it is big enough to reinforce suspicions among Brazilian and foreign investors that the Real is on the skids. Hence, further devaluation is a very real possibility. And, if investors take that view, capital flight could reach torrential proportions - turning devaluation into a self-fulfilling prophecy.

Such thinking exposes the weaknesses of the International Monetary Fund's \$11.5bn rescue package. Add that cash to Brazil's current reserves of something over \$30bn and there is still not enough money to withstand a serious run on the currency. But the way policy is now framed, more billions will probably be wasted trying to prop up the Real.

The other policy instrument in the current framework is to try to bribe people to keep their money in Brazil with high interest rates. But there is an element of bluff here. Rates of about 40 per cent are unsustainable: not only will they drive the economy deeper into recession but they threaten to bankrupt the highlyindebted government.

With continuing support from the IMF and the US, Brazil may just muddle its way through. Otherwise, the range of policy options is unpalatable: further devaluation, capital controls, a debt moratorium, printing cash or some poisonous cocktail

combining several of these.

For the rest of the world, this is worrying. As Russia's crisis showed, financial contagion can work in unexpected ways. Moreover, the difference with Brazil is that it may be close enough to the US to shake overvalued Wall Street out of its

Lucent/Ascend

So Lucent Technologies and Ascend ications are getting spliced. The industrial logic is strong. Lucent's enhanced ability to build broadband data, voice and video networks should make it enough to fund the entire buy-back.

Brazilian Brady bond spread

the supplier of choice for the world's talecommunications companies.

Even so, the \$19.3bn price tag, nearly as Ascend's estimated 1999 revenues, looks expensive. Lucent is paying a premium of nearly \$40n, but expects few cost savings. The fact that it is issuing its own highly-rated stock helps. But even giving the group full credit for forecast revenue gain, worth 2-4 per cent of earnings (or roughly \$200m), Lucent's firstyear return on investment will be only

Nevertheless, the deal will put more pressure on Europe's big telecoms equip-ment suppliers. Alcatel, Siemens and Ericsson rely on US partners for whizzy new products and technology - Alcatel allied itself with Ascend just four months ago. With Bay Networks and now Ascend disappearing into the maws of Northern Telecom and Lucent, the Europeans may be forced into expensive transatlantic acquisitions to secure their sources of

It hardly counts as a trickle, but now that BASF is the second German company to launch a share buy-back, the issue should be firmly on the corporate agenda. BASF deserves credit for making the move. But plans to buy up to 5 per cent of the outstanding shares amounts to a dip in the water rather than a big splash. BASF, after all, has not cash of close to Dml.8bn (6950m) which would be nearly

Clearly, the balance sheet will need fur-ther tightening if this chemicals cash machine is serious about reducing its cost of capital rather than just providing a one-off boost to earnings per share. There is the prospect of a more aggressive buyback, once BASF and its investors have got comfortable with the whole idea. And s higher level of gearing should happen anyway because BASF looks serious about making acquisitions. As one of the more efficient European chemicals companies, it is now in a good position to pick up assets on the cheap. Meanwhile, investors in Germany should be checking whether their companies are being a shareholder-friendly as BASF.

European defence

After a slow start to the year, tortuous negotiations to restructure Europe's nce industry have resumed in earn But not exactly where they left off, it appears. Talks between British Aerospace and Germany's DaimlerChrysler Aerospace (Dasa), so successfully disrupted by General Electric Company's suggestion of a BAe/Marconi merger, are now fizzling out. Since BAe has apparently even refused Dasa further meetings, restoring cosy relations looks difficult.

Does this mean a BAe/Marconi deal is imminent? GEC's Lord Simpson is certainly holding BAe's toes to the fire with an ultimatum that it reach an agreement by the end of the week. Since GEC can be confident of the affections of fellow defence electronics firm, Thomson-CSF of France, this is not a threat the British platform manufacturer can safely ignore all the more so since a thoroughly cheesed-off Dasa, with the backing of Gerhard Schröder, the German chancellor, has started to pursue France's Aeros

The fall-out from BAs/GEC's contempletion of a "UK first" deal at the expense of moves towards the European aerospace and defence company that governments desire is becoming evident. But things have not yet deteriorated beyond salvation. The best deals, which match companies making the same products, are still viable. Although BAs/Daza may be looking a little sickly, shareholders should hope it soon regains the live status

EU parliament in crisis over threat to sack Commission

Talks continue as divisions open up in two main political groups

By Nell Buckley and Quantin Paul in Streetboury

Frantic efforts were under way at the European Parliament last night to head off a vote to sack the 20member European Commission after Jacques Santer, its president, earlier threatened to resign.

Deep divisions over the fate of the Commission have opened up in the wo main political groups of left and right, as negotiations continued to broker a compromise.

The parliament must vote today on a resolution which seeks to force the resignation of two individual commissioners for mismanagement of their departments, before deciding on a full motion of censure of the entire commission. If passed by a two-thirds majority - still seen as unlikely that motion would force the commission to quit.

turned into the biggest political crisis of recent years, only a fortnight after the launch of the European sinists, wins a majority. That could in

threat to take personal responsibility, and resign before the vote, at a dinner with fellow Christian Democrats and conservatives on Tuesday

He rejected demands from German Christian Democrats that two commissioners - Manuel Marin of Spain, and Edith Cresson of France - be asked to resign.

German groups on both left and

right of the parliament, making up the largest national contingent, were adamant last night that they would vote for censure, in spite of efforts by Gerhard Schröder, the chancellor, to persuade them not to.

But up to 100 members of the Christian Democrat group, mainly from southern member states of the EU, were said to be hesitating to call for individual resignations.

The 214-member Socialist group, The confrontation between two of the largest in the parliament, has the EU's central institutions has said it will vote for censure if the demand for the resignation of Mr Marin and Mrs Cresson, both social-

gle currency. Mr Santer made his turn ensure a simple majority for the censure motion, although it would still probably lack the twothirds needed to be effective. All resolutions before the parlia-

ment are highly critical of the Commission. The Socialists, while not naming individuals, have a tacked the body's "belated recognition of the crisis facing it regarding the financial management of the Com-munity budget, and its lack of transparency and accountability". They called on the Commission to

pursue its investigations into suspected cases of fraud in several departments, and insisted that if individual commissioners are found responsible of mismanagement, they should be hauled before the European Court of Justice.

Hopes for a possible compromise centre on a promise by Mr Santer to set up a committee of "wise men" to review all financial and personnel controls in the Commission.

France launches campaign to end oil embargo against Iraq

By Robert Greisem in Paris, David Gardner in London and

France yesterday launched a diplomatic offensive to convince the United Nations Security Council to abandon the oil embargo against iraq in favour of a more easily enforceable system of monitoring and sauctions

The French initiative coincided with a shift in approach by Iraq, where a government official said: "Iraq sees a need for a belanced dialogue...to find practical solutions to the situation." In the past week Baghdad has tried to dely the US and UK-imposed "no-fly" zones in the north and south of Iraq and called for the overthrow of prorestern Arab rulers.

Kofi Annan, UN secretury-general, elcomed the French proposals as 'a first step" in new efforts to resolve the crisis created by president Saddam Hussein's refusal to co-operate with Unscom, the UN Iraq's weapons of mass destruction. US jets yesterday attacked missile defences in northern Iraq for the third day running, in the worst incldent since last month's Operation Desert Fox, during which US and British forces in the Guif carried out a four-day bombing blits on Iraq.

It is understood that Iraq has not

been sounded out in advance on the French ideas, which were met with caution yesterday by British officials but were broadly supported by Russia when Hubert Védrine, the French foreign minister, discussed them at length this week in Moscow. French diplomats describe their proposals simply as a "contribution" to get round the deadlock caused by

last month's bombing and Baghdad's defiance of Unscom. France hopes to persuade Washington - and to a lesser extent London - that the Unscom mission can no longer operate in the wake of December's US-led attacks on strate-

gic Iraqi targets. In so doing the

inspectors mandated to destroy French insist they are not rewarding Mr Seddam. They say an essential part of any new approach is to frame a more effective system of monitoring that ensures Baghdad does not destabilise the region.

The first proposal is that the existing monitoring commission be "renewed". This is shorthand for ridding the commission of any suggest tion that it is purely doing US bidding or spying to aid the overthrow of Mr Saddam. Paris also believes the current methods of controlling the import of "dual use" equipment into Iraq should be reassessed and

The second is to scrap the oil embargo in place since the 1990-81 Gulf war. French diplomats have long said the limited Iraci oil sales were insufficient to satisfy the essential foodstuffs and medical needs of the population. They now argue the embargo is also counter-productive and encourages large-scale contraband, notably with Turkey but also

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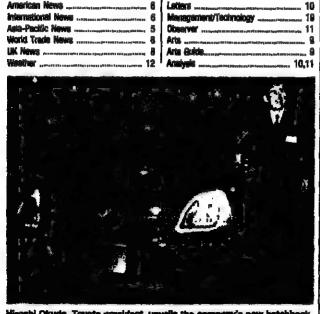
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FT WEATHER GUIDE

Europe today

North-western Europe, including many and Denmark, will stay unsettled and windy with squally showers. Eastern Europe and Scandinavia will be very cold with snow. A band of rain, sleet and snow will move across central Europe, Romania, Bulgaria and the Balkans will have heavy rain. Farther south into Greece and Turkey, there will be some thunderstorms. The western with sunshine, although there will be showers over southern Spain.

Five-day forecast

unsettled and windy with bands of rain through the weekend, but it will become milder. Central Europe will be more settled on Friday before more rain pushes in from the north-west on Saturday and Sunday, Most of the Mediterrane will be settled. Scandinavia will have more snow.



TODAY'S TEMPERATURES Fair
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ime for a change of direction?

Creative Capital for Management Buy-Outs

Many companies reach a point where the managen will team decide it would be better to follow their own vision, rather than their leader's.

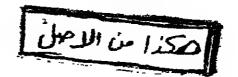
And whether that involves a complete change of direction, or just a different style of management, the ideal partner to help realise the new vision is Phildrew Ventures. We generally look at MBIs or MBOs between \$20 million

and £200 million. But our contribution goes further than just capital. We also provide advice and support based on long experience,

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INSIDE

Daimler pushes on with conversion DaimlerChrysler's euro conversion team is certain that Daimler will soon be a D-Mark-free zone. Once the company completes its D-Mark-denominated 1998 bookkeeping - earnings data should be ready by February - it will make its final push, Business and the Euro, Page 21

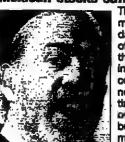
AirTouch bids may result in carve-up Vodafone's \$55bn bid for AirTouch, prompted by its interest in the US wireless carrier's investments in Europe, could lead to an accommoda-tion with Bell Atlantic that would result in a carve-up of AirTouch's assets. Page 16

Egypt privatisation programme stalls A year ago Egypt's private sector Olympic Group bought 67 per cent of ideal, a public sector manufacturer. But similar sales have not followed, and it is more than four months since any companies were privatised. Page 14

Australia maintains trade with Iraq Australia has sold 600,000 tonnes of wheat to Iraq, its third largest wheat export market, allaying fears that Iraq would punish Australia for its support of the pre-Christmas confrontation by US and UK forces by cutting back on wheat purchases. Commodities, Page 24

Crown Property Bureau keeps stakes The Crown Property Bureau, the investment arm of the Thai royal family, said it had enough retained earnings to maintain its stakes in Slam Commercial Bank and Siam Cement despite an 90 per cent drop in income last year. Page 17

Mexican stocks suffer further falls



The Mexican stock market has fallen every day since the beginning of the new year, with the main IPC index losing more than 20 per cent. With peso weakness expected to continue, and concerns budget from finance

ber 31, it seems doubtful that Mexico will be able to meet its 13 per cent inflation target for this year. Emerging Market Focus, Page 34

Russia risks default on eurobond The Russian government's finances threaten its ability to service its post-1992 eurobonds, according to Fitch iBCA, which has also downgraded Russia's restructured Soviet-era com-mercial debt. Capital Markets, Page 22.

Iron are producers fight price cuts As global steel production contracts, Australian Iron ore producers, embroiled in their second round of negotiations with the Japanese steel mills in Tokyo for 1999 contract iron ore prices imise prica reductions. Commodities, Page 24

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GEC SETS END OF WEEK DEADLINE TO BID FOR DEFENCE ELECTRONICS ARM AS OTHER COMPANIES SIGNAL INTEREST

and Jo Johnson

General Electric Company of the UK has told British Aerospace it must come up with acceptable terms by the end of this week if it wants to buy GEC's Marconi defence electronics arm.

According to industry executives, the ultimatum was issued as negotiations between the two companies on a "UKfirst" approach to consolidation of Europe's defence industry provoked French and German companies into discussing bileneral links The developments seemed to

signal that months of negotia-

tions involving half a dozen European companies, encouraged by governments that by a higger UK company. Want to see rationalisation of weapons makers, could be coming to the boil.

The companies declined to BAe is interested in acquiring Marconi - thought to be worth about £5bn - as part of

its effort to build an integrated

aerospace and defence com-Dany in Europe. However, its talks with GEC have upset DaimlerChrysler Aerospace (Dasa), which is close to agreeing merger terms with BAe but wants the deal to go through before any accord

with GEC. It is worried that

Germany's aerospace industry might appear to be swallowed

The German government is taking a close interest in the fate of Dasa, and France is thought to see the BAe/GEC talks as an opportunity to renew discussions with Germany about deals involving Dasa - which, in turn, appears keen to show it has other options than a BAe deal.

Gerhard Schröder, the German chancellor, is understood to have met Jean-Luc Lagar-dère, who heads the Lagardere group, whose Matra defence arm is shortly to merge with

companies, including Lagar- GEC is thought to be predère and Thomson-CSF, the pared to inject debt into Mardefence electronics company.

GEC is seeking to force the pace with BAe partly because merger between Marconi and Thomson-CSF are quite far advanced, although valuations and management issues still have to be agreed. In those talks, Denis Ran-

que, the Thomson chairman, is understood to be arguing for a "balanced" deal giving fair representation to French interests in a merged company, though it is not arguing for an exact state-owned Aerospatiale. 50/50 split. Thomson-CSP's BAe's Horwey
Manfred Bischoff, Dasa chief share price gives it a valuation Lex, Page 12

executive, is meeting French of about £5.5bn. (\$6.54bn)

coni to allow balanced ownership of the new entity, which pace with BAe partly because could then be spun off as an its separate discussions on a independent defence electronics company. A strong UKdominated management team is also seen as essential if savings worth some £500m annually are to be achieved.

BAe and Thomson are believed to be GEC's main options at this stage, with a move in the US - perhaps a merger with Lockheed Martin a more distant possibility.

BAs's Horwegian talks, Page 14

Yahoo! profits reassure internet

investors

By Roger Taylor in Sen Francisco Yahoo! the internet search engine, has reassured an industry renowned for its losses by reporting its first full year of profits.

minister Jose Angel The result, from a company that has become a figurehead for the internet sector, was especially reassuring for anthusiastic investors who have pushed up Yahoo!'s share price more than 10 times over the past 12 months.

Every time Yahoo! reports its results, the directors feel obliged to enter a note of caution - reminding everyone that current extraordinary growth rates are not sustain-

In the last quarter of 1996, the company recorded earnings, before one-off charges, of times the earnings for the, same period a year earlier. But with the vast majority of

internet - and Yahoo! is an international company with businesses in 12 countries there is planty of headroom for growth. For many investors, the fact that Yahoo! has a dominant

the world yet to connect to the

position on the internet and an unshakeable belief that the internet represents the future, is enough to justify buying the stock, regardless of minor details, such as how Yahoo actually makes money. However, Yahoo!'s last year

demonstrated at least one thing - that the idea of an "internet portal" as a business proposition has come of

An internet portal - the status to which most leading internet sites aspire - is the site to which internet users first turn.

It offers a variety of services including news, internet search, e-mail and financial information. These are continually being expanded.

Yahoo! makes money by allowing companies to advertise to its users, Jeff Mallett. president and chief operating officer, said Yahoo had now established a "true media CPM husiness". CPM, or cost per thousand viewers, is the stan-dard measure used by different media to price advertising.

Mr Mallett, said Yahoo! had

seen advertising rates remain stable over eight quarters. The rates are believed to be in the \$20-\$25 CPM range, which is about double the rate charged by newspapers but substantially less than the amount charged by prime-time TV.

However, the company is rapidly developing much closer relationships with its partners. About 25 per cent of revenues come from longer term sponsorship deals. For example, E*Trade and

Discover, two online brokers, recently renewed the contracts, to be featured on Yahoo!'s financial pages, at increased rates.

Of the remaining 75 per cent of revenue, an increasing amount comes from more complex agreements, Yahool offers contracts similar to direct marketing deals in which it targets particular groups of consumers and gets bonuses according to the number of customers

Yahoo! is offering a number of services for what it calls its merchant partners and will host e-commerce sites for companies on its computers.

Theatre group founders indicted

Former Livent executives charged with conspiracy and securities fraud

By Edward Aldes in Treats fraud" between 1990 and 1998. The SEC has been stepping The co-founders of Livent, the bankrupt Canadian theatre up its efforts to crack down on production group, were accounting fraud and the Livindicted yesterday by a US fedent case is a centreniece of eral grand jury on 16 felony that effort. counts of conspiracy and Richard Walker, director of

ocurities band. Livent is credited with revitalising live theatre in North America in the 1990s, staging lavish productions such as Phantom of the Opera, Kiss of the Spider Woman and

Garth Drabinsky - Livent's former chairman and chief executive - and Myron Gottlieb, the former president, were charged with orchestrating a scheme to falsify the financial statements of Livent and to defraud buyers of Livent securities.

The two have denied any wrongloing and are suing the new management of Livent, Anril.

Livent was granted bankruptcy protection in the US and Canada later in the year district court in New York. spenient revealed the alleged accounting frauds. The most serious of the

charges against Mr Drahinsky and Mr Gottlieb such carries a penalty of up to 10 years in jail, a US\$im fine or a fine double the gains realised from the fraud. In addition, Mr Drahinsky,

Mr Gottlieb and six other former Livent employees were sped yesterday by the US Securities and Exchange Commission on charges that they engaged in "a multi-faceted

and pervasive accounting the SEC's enforcement divi-sion, yesterday said: "Accounting fraud strikes at the heart of the securities market and will not be tolerated by the The alleged fraud includes kickbacks to the two co-founders, widespread and deliberate manipulation of the company's accounts and insider trading

by free mulividuals. The SEC charged that Livent made at least 17 faire filings with the commission, which overstated the company's results by tens of millions of

Paul Gerlach, associate director of the enforcement which took over from them in division, said the charges were among the most serious levied by the SEC in recent years. The suit, filed in US federal Mr Gottlieb manipulated income and cash flows with the active participation of saveral long-time associates. -

> The two are alleged to have engaged in a kickback scheme from 1990 to 1994, in which they sinhoned off C\$7m (\$4.6m) for their personal use. They are also alleged to have engaged in various ways to understate expenses and fraudulently inflate earnings, thereby portraying money-los-



Web eight; Chita Rivers in Livert's show Kies of the Spider Woman AP | without talling him.

chiefs

By Alice Rawathorn in London, Samer iskandar in Paris and Prod form in Miles Bernard Arnault, chairman of LVMH, the French luxury goods group, flew to Milan yesterday to court the manage ment of Gucci, the Italian fashion company in which he has stealthily amassed an esti-

mated 20 per cent stake. LVMH had earlier issued a denial that it planned to bid for Gucci "in the present cir-cumstances". On Tuesday, it paid \$398m for a 9.5 per cent holding owned by Gucci's arch-rival, Prada.

Gucci's shares, which reached €81 (£43,31) on Friday on bid hopes, fell by 4.8 per cent, or €2.8, to €55.1 in Amsterdam yesterday. LVMH's shares, also buoyed by bid speculation last week were down €13.4 to €193 in

LVMH executives said Mr Arnault did not intend to mount a bostile bid for Gucci, which rose from obscurity to become one of the bottest fash ion labels of the 1990s under Tom Ford, chief designer, and Domenico De Sole, president. If Mr Arnsult bids for con trol at a later date, he would

only do so with the manage-ment's consent. Mr Ford and Mr De Sole have personal holdings in Gucci and are entitled to "golden parachute" payouts upon change of control.

Renowned for his ruthless business style, Mr Arnault has ousted the design and manage ment teams at Christian Dior. Givenchy and other previous fashion acquisitions. Yet he appears anxious to keep Mr Ford and Mr De Sole at Gucci. At a Giorgio Armani fashion show in Milan yesterday, Mr Arnault described Mr Ford as "an extraordinary designer" and in yesterday's Le Monde the French newspaper, he said Mr De Sole was "an excellent

The LVMH chairman also told Le Monde that he hoped to forge an alliance between his own fashion interests. Prada and Gucci to exploit their "negotiating strength".

However, he may find it hard to smooth relations between Mr De Sole and Patrizio Bertelli, Prada's chairman. Mr De Sole was furious when Prada secretly purchased its 9.5 per cent stake this summer, and was equally angry when Mr Bertelli sold it to LVMH

BASF plans 5% buy-back to boost shareholder value

By the Hernischloger in Frankfurt

The German chemicals firm BASF is to buy back up to 5 per cent of its shares, signal-ling a commitment to increasing shareholder value in a move that may well be emulated by other German compa

Yesterday's announcement initially sent BASF stock seven per cent higher, before falling back as Brazil's effective devaluation dragged down German stocks.

German companies have been criticised for not paying enough attention to shareholder value. It was only last May that Bonn allowed share bny-backs, taking another seven months to clarify how to

BASF plans to buy back up to 31m shares in 1998 which will cost it about €1bn (\$1.19bn). "We finally have the same kind of access to financial market tools like all our peers all over the world," said BASF. The company added that BASF was always a cash-

rich organisation. "Even though we are making a lot of acquisitions, we increase shareholder value," he said.

BASF yesterday estimated that if it completed the five per cent buy-back, its equity ratio as part of total capital would be about 40 per cent, compared to 50 per cent before.

The company last year said it would only go ahead with buy-backs once it was confident that they would receive tax-neutral treatment. Under

Bonn's ruling, share buy-backs will be treated like other proceeds from disposals, and only held by shareholders less than MX months.

Though BASF is only the second DAX 30 company to buy back shares, its planned buy-back volume dwarfs that of pharmaceutical firm Schering, which set off the trend in

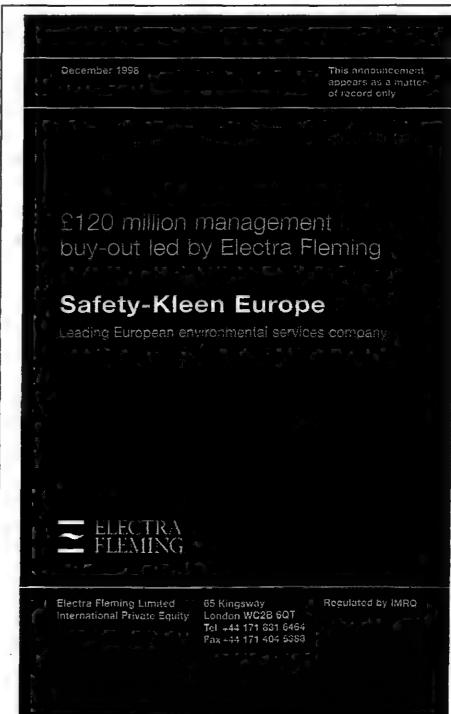
November.
Schering apent roughly per cent of its outstanding

Many other German compa nies may follow suit. According to the German Share Institute, more than 60 German companies have shareholder approvals to buy back up to 10 per cent of their outstanding shares, 10 per cent being the upper limit for share buybacks in Germany.

From now on, this instru ment will be used a lot," said Ribdiger von Rosen, the Share Institute's director. "I assume that we will see

many more share buy-backs in the coming months and I expect more DAX 30 companies among them," he noted, wanted an additional tool to adding that share buybacks increase shareholder value," always inspire the markets, particularly when they are first announced But some companies are

reluctant. None of the three DAX 30 companies that currently has shareholder approval to buy back up to 10 per cent of its shares is plan-ning such a move in the fore-



30

Paribas to revamp for expansion drive

Paribas, the French bank, yesterday announced a sweeping re-organisation aimed at preparing it for international expansion.

The announcement follows recent criticism from Axa, the insurance company which is its largest shareholder, that the bank's management was unable to convince the markets it had a

Paribas' ambitions now included "increasing our

international presence", it

The restructuring also comes weeks before the planned privatisation of Crédit Lyonnais, the bank that is being propped up with FFr120bn-FFr150bn (€18.3bn-€22.9bn, \$21.1bn-\$26.4bn) of subsidies.

Dominique Strauss-Kahn French finance minister, is aiming to sell just under a third of Crédit Lyonnais to Long-Term Capital Managelong-term institutional investors before the end of which had to be bailed out March. Paribas has said it

up to 10 per cent.

Paribas came under attack late last year from Claude Bébéar, chairman of Axa. Paribas shares were among those hit hardest by last summer's emerging markets crisis, falling by more than 60 per cent. The bank has also suffered

are also interested in particifrom being one of only two pating in the Crédit Lyon-French banks exposed to nais privatisation. Paribas shares yesterday ment, the US hedge fund with \$3.6bn under a US Fedthe French market and out-

Mr Bébéar's comments shares. Shares in BNP and prompted speculation that Société Générale, the two on development and he might apply pressure on largest listed banks, fell by around 7 per cent to €68.1 André Lévy-Lang, Paribas and £141.8. respectively. chairman, to forge links with Banque Nationale de Paris,

Paribas Principal Invest- financial services. the commercial bank in ments (PAI), the holding company that manages the which Axa also holds a big stake. Both Axa and BNP bank's proprietary investments, will be the main beneficiary of the reorganisa-

PAL previously part of four core activities singled

new "organisation focused growth". The other three are investment banking, asset management and retail

PAI's performance was a main factor in the group's first-half results last year, which saw net profits rise by 25 per cent compared with the same period in 1997, to FFr4.21bn. Mr Lévy-Lang has closed at €75, down 42 per Paribas' investment banking set an objective of achieving cent, roughly in line with division, will become one of return on equity of 15 per

KKR to raise European buy-out fund

Competition in the European buy-out market intensified yesterday as Kohlberg, Kravis Roberts confirmed plans to raise a multibillion-dollar fund dedicated to the region.

A spokesman said a target amount had not been set because the company wanted to sound out investors first. However, market sources suggested it could be as high as \$3bn. The largest European fund to date is CVC Capital Partners' \$3.1bn

Buy-out houses from the mature US market have crowded into Europe in the past year and may put pressure on UK operators in coming months. Carlyle, a Washington-DC based firm with an extensive presence in Europe, closed an Eculba fund last summer, while Hicks, Muse, Tate & Furst is planning a \$1.5bn fund.

KKR opened an office in London this month - headed by Edward Gilhuly, a partner from its Menlo Park, California office - after it unwound Glenisla, an affili-

ate set up in 1994. "[The Americans] have the skills and appetite for very aggressive financing structures," said John McCrory, managing director of Crossroads UK, a private equity adviser. "It may open a new market but there may also

be a period of indigestion while everyone tries to make

He said that US participants would be more successful in buying the divisions of multinational companies "because they all speak the same language". He predicted that winning the confidence of continental family-owned companies where the real opportunities for value will lie"

could prove trickler. Very large buy-outs have been rare since last August's financial crisis, not least because the European high yield market, which had played an important role in structuring transactions at the top end of the market,

had dried up. KKR's abortive bid last autumn for Herberts, paints division of the German chemicals group Hoechst, was a casualty of the financial upheavals.

Bankers had been expecting the high yield market to revive this month - at least before this week's Brazilian crisis. Peter Morris, director of high yield research at Dresdner Kleinwort Benson, said there were several deals in the pipeline for January, and that investor interest

was strong. Willis Corroon, the UK' insurance broker taken private by KKR last summer, is understood to be planning a set of opportunities in the \$550m high yield bond to repay a bridging facility.

NEWS DIGEST

TELECOMMUNICATIONS

Ericcson finance chief to take early retirement

vesterday sald Carl Wilhelm Ros, its chief financial officer, had decided to take early retirement following its corporate restructuring and management overheut announced last October. Mr Ros, 58, said he had signalled his intention to stand down one and a haif years ago, and his departure did not reflect any differences over strategy with Sven Christer Nilsson, Ericsson chief.executive.

He admitted, however, that the possibility that Edosson could move part of its finance functions to London had influenced his decision. "There has been a suggestion of moving the CFO position to London. I had no interest in going there," said Mr Ros, a member of Ericsson's execu-

tive management for 13 years. Mr Ros's departure follows the defection last August of Bo Hedfors, head of Ericsson's US operations, to North American rival Motorola. Anders Igel, head of the group's Infocom division, has also decided to leave.

The company said yesterday the departures were unrelated. "There have been no clashes with the chief executive, either at a professional or personal level," it said. Last month, Ericsson issued a profits warning and announced heavy job cuts, saying fourth-quarter profits - to be pubfished this month - would fall 15-20 per cent short of mar-ket expectations. Tim Burt, Stockholm

TEMPORARY RECRUITMENT

Randstad profits up 29%

Randstad, the Netherlands' leading temporary employment agency, boosted net profits 29 per cent last year to FI 257.8m (€117m/\$135.7m), slightly trailing revenues which rose 31 per cent to FI 9.3bn. Hans Zwarts, the former banker who took over as chairman last year from Frits Goldschmeding, Randstad's founder, said yesterday he saw an average 10 per cent growth over the next decade. The company itself should exceed that performance, he said. Gordon Cramb, Amsterdam

BANKING

Lyonnais to sell Banca Jover

Crédit Lyonnais, the French bank, is to sell Banca Jover, a banking network based in Catalonia and the Balearic Islands, to Caja de Madrid, Spain's second-largest savings bank in a transaction worth Pta1.7bn (€10.2bn, \$11.8bn). Crédit Lyonnais had paid Banco Santander Pta44bn in 1991 for Jover, as part of an ambitious Spanish invest-ment strategy, but failed to build its subsidiary into a vis-

Caja Madrid said that after due diligence an original sale price for Jover of Pta5.9bn had been reduced to Pta1.7bn. The sale includes liberagentes, a stockbroking firm operated by Crédit Lyonnais, which will be jointly acquired by Caja Madrid and by Caja Duero, a regional savings bank. Tom Burns, Madrid

PUBLISHING

German group mulls FT link

Gruner + Jahr, the German publishing company, said yesterday that it was negotiating a joint venture with the Financial Times that could lead to the launch of a new

financial newspaper in Germany.

Gruner + Jahr, which is a subsidiary of Bertelsmann, the privately-owned media company, said it was discussing a range of possibilities including a daily newspaper, or financial supplements in existing German papers. The German group said the planned project would cost between 676m and 692m and would involve the recruitment of between 80 and 100 journalists. Pearson, which owns the FT, said that any financial details were premature.

 Pearson Television has taken a 10.9 per cent stake in . an online entertainment company called E-Pub to develop internet versions of game shows. E-Pub, valued at €197m (\$227.6m) in mid-January, specialises in the creation and distribution of games shows online through its Uproer internet site. Pearson Television has the world's largest catalogue of game shows.

E-Pub said it also intended to raise between \$7m and \$10m through a private equity offering to increase sales and marketing relating to its game show products.

Political anxiety stalls Egyptian IPOs

Overpricing and job protection clauses are discouraging investors, writes Mark Huband

ew faces have replaced those of the surly gate guards who once sparled at visitors to the towering office of Egypt's leading washing machine manufacturer

Gone is the aggressive interrogation and the studied nonchalance, to be replaced by courtesy and

The change in style, along with the renovation of the office facade with marble. follows the privatisation of the Delta Industrial Company, one of very few privatised companies to have been sold to a strategic investor.

But these outward changes cannot hide the struggle that confronts the Egyptian private sector's attempt to expand at a time when the government's privatisation programme shows

signs of having stalled. When it comes to the reality, it's more of a nightmare than you expect. But at the same time there are more opportunities than we expected," said Mohamed el-Abd, managing director of the company, known by its brand name ideal.

A year ago Egypt's private sector Olympic Group bought 67 per cent of ideal, the leading public sector manufacturer of washing machines and refrigerators. and the government's monopoly supplier of office furniture. Mr Abd's family, which acts as the Egypt. privatisation began in 1996.

agent for Electrolux-Zanussi of Italy, bought 14 per cent, The aim of Olympic Group was to cement its control of the sector, in which it was

already the private sector The \$69m deal was at that time only the second state

sale to a strategic investor. The success of the deal has not been followed by similar sales, however, and it is now more than four months since the government privatised any companies. Ideal's new private sector owners are meanwhile faced with

numerous hurdies. "We have to train at least 5,000 of the 6,800 people we employ," said Mr Abd. "The quality of people working here ranges from excellent to useless." The privatisation deal stipulated that none could be sacked.

Coupled with labour probms, the company is owed Le8m (\$2.3m) from public sector companies that had accumulated debts with Ideal before privatisation.

ideal's success as a privatisation depends on the ability of Olympic Group to invest heavily, which it is prepared to do to make its purchase a success. But the problems the company faces will be scrutinised by other potential investors as they assess the attraction of strategic

Despite recent upward movement, the stock market is at its lowest level since

demands to accelerate privatisation before market conditions render the entire pro-

gramme unsustainable. Robust debates over timing and speed have brought key participants in the Egyptian financial sector to the point of anoplexy as the government debates the politics of reform with, according to financiers, little or no sensitivity to market priorities.

in the past ten months the value of shares on the Egyptian stock market has slipped by 36.2 per cent. Earnings levels of listed companies have not been impressive, leading to disillusionment among retail investors and heavy redemption levels among shareholders in mutual funds.

"The government isn't adequately using the weapons at its disposal to overcome this situation, partly because they don't know how to," said a leading Cairo

"We are not in a crisis, it's a tug of war, a struggle between two camps. The issue is confused. The privatisation office is thinking purely of privatisation as a sale of assets. They don't value the productivity gain and better resource-management that is the whole purof privatisation," he

The government is under increasing pressure to facilitate the full acquisition of

rather than relying on piece meal minority issues on the stock exchange. The government has done its best to protect its own

interests, which is by max-imising prices," said Husseln Choucri of HC Securities and Investments. "They are a seller and should be seen in that way. But they need to price lower in order to get the market going."

The government's privatisation office faced the wrath of supporters of public sector ownership when it sold cheaply, while overpriced sales have flopped. It has yet to convince its critics that investors cannot gain when initial public offerings are overpriced and then sink, as they are doing now. Political considerations rather than market forces are central to

government policy. The experience of ideal, which is one of only six companies to have been sold to an anchor investor since privatisation began in 1996. encapsulates the una and downs of the Egyptian situation. While investment bankers say they have been approached with offers of interest in acquiring state assets, the government has spurged the offers.

"Why are they going slowly? There are many arguments," said Mr Abd. They could be right sometimes. But they have no choice. If they are going to

protocol service access

gateway to be transported on

an Ascend router. But

Alcatel had ensured that if

the alliance were broken, it

would continue to have full

access to the router's

technology. There would

therefore be no impact on

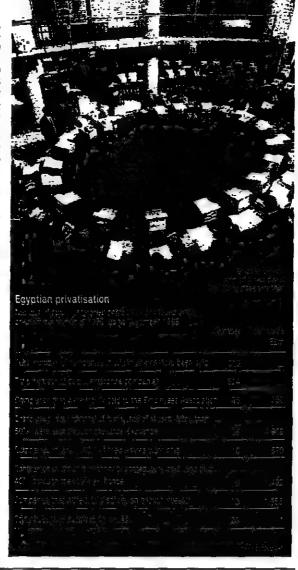
the development of the

Ascend couters in its next-

generation very-high-volume

last year.

The French company had



Alcatel upbeat | BAe in talks on Standard & Chartered Standard Chartered PLC

By David Owen in Paris Shares in Alcatel, the French telecommunications coulpment manufacturer which announced an ailiance with Ascend, the US data networking company, in September, fell more than 5 per cent to E105.8 on a

veak Paris market. But the French company yesterday played down the possible impact on its business if Ascend's merger with Luceut, the US maker of telecommunications equipment, prompted a severing of this relationship, saying it had taken precautions against such an

Alcatel said it was softing remote access nodes made by Ascend but had independently developed the associated management plotform. If the partnership with that would Ascend were broken, it would associate the platform

with another supplier, consumers and reduce costs
It had developed the for network service software for an internet providers".

on Ascend move Kongsberg link

By Valeria Skills in Oako

British Aerospace is in talks with Kongsberg over a strategic pertnership that could lead to a joint venture with

Simon Carr, BAe executive vice-president for Europe. said the company was meeting Kongsberg and other also plauned to integrate Norwegian companies ahead of a NKri2bn (\$1.61bn) project to build five to six frig-

switching system. If the ates for the Norwegian navy. link-up were ended, it would integrate a router from seek an arrangement similar to its deal with Saab Aero-space, the Swedish streraft Packet Engines, another US company acquired by Alcatel and defence company, in When the Alcatel-Ascend which it paid £269m (\$439m) tie-up was announced last for a 35 per cent stake, Mr Corr said.

year, it was predicted that the two companies would develop next-generation internet access solutions "make high-speed data services a reality for businesses and unfriendly to this."

The UK company might "We're always interested

in private companies," Mr Carr added. "This can be a catalyst for privatisation. We The Norwegian govern-ment recently sold its one-

have not had any comments from Norway that they are

Volvo Aero, However, it said it had no current plans to cut its 50.002 per cent stake the Norwegian government-owned defence company. In Kongsberg. A link, with Kongsberg would fit BAe's needs to expand into naval and weapons systems, while position-

tor, which is part-owned by

Kongsberg, to Sweden's

ing it for a share of the frigate order, Mr Carr said. It could also give the UK group a head start in its fight to sell Eurofighter fighters to Norway this year. Norway plans to replace its fleet of Lockheed Martin F16

fighters. A sale would break Norway's long-standing tradition of purchasing fighter he 211 adi mori flarazia would mark the first Euro fighter sale to a country out-

in addition to BAs, the consortium includes Germany's DaimlerChrysler

Standard & Chartered

(Incorporated with limited lightity in England)

US \$300,000,000

Undated Primary Capital Floating Rate Notes

(Series 4)

(of which US \$200,000,000 has been

In accordance with the provisions of the Notes, notice is hereby given that for five six month period, (181 days), from 14th January, 1999 to 14th July, 1999 the Notes will carry interest at the rale of 5.275 per cent. per annum.

Interest payable on 14th July, 1999 will amount to US \$265.22 per US \$10,000 Note and US \$2,652.15 per US \$10,000 Note.

West Merchant Bank Limited Agent Bank

sued as the initial Tranche)

Standard Chartered PLC US \$400,000,000

Undeted Primary Capital Floating Rate Notes

In accordance with the provisions of the Notes, notice is hereby given that for the interest Determination period from 14th January, 1999 to 16th February, 1999 the Notes will carry interest at the rate of 5.25 per cent. per annum. Interest accrued to 16th Fobruary, 1999 and payable on 14th July, 1999 will amount to US \$48.13 per US \$10,000 Note and US \$481.25 per US \$100,000 Note.

West Marchant Bank Limited Agent Bank

Notice of Adjustment to Conversion Price

Orion Electric Co., Ltd. U.S. \$80,500,000 0.5% Convertible Bonds due 2006 (collectively "the Bonds")

ble into aharms of common stock of the Issue ("Common Shares") Notice is hereby given to the Bondholdors that, upon approved by the meeting of the board of directors held on Congon 29, 1998 of a time distribution in shares be the shareholdors registered on December 31, 1998, the Commission Price per Common Share has been adjusted from Won 29,176 to Won 29,241 with effect The Chese Menhattan Bank for and on behelf of Orion Electric Go., Ltd.

CHASE

January 14, 1999 KfW International Finance Inc. USD 25 Mrd Multicurrency Debt Issuance Progra

CEP I Mrs. PRII Gam July 66, 2021 - German Security Code 175 947 -

We would like to announce, that the interest rate for the nursed of January 08 1999 to April 07 1999 included (90 days) has been fixed 215 69731 % p.a. The coupon amount per GBP 100,000.— will be GBP 1404.94. The interest payment date will be April 03, 1999.

By William Hall in Zurich and David Pilling to Loadon

Alex Krauer, 67, is stepping down early as chairman of Novartis, Switzerland's biggest pharmaceuticals company, in a move likely to increase speculation that he

Novartis's annual meeting SFr9bn (\$6.4bn). on April 21 to be replaced by became chief executive of merger of Sandoz and Ciba that created the company.

Mr Vasclla denied the appointment would concentrate too much power in his hands, saying a combined chairman and chief executive was common practice in the US. "I think this question will be answered by the October after the resignation Helmut Sihler, an outside results we generate," he of Mathis Cabiallavetta in a member of the board,

the company was moving from integration to growth. "The question of internal growth versus external growth (acquisition) was and is on the table," he said.

Consolidation of the drugs industry would continue and Novartis was in a position to is preparing to take on the participate if it chose. "We

Daniel Vasella, 45, who man of Ciba before the SBC merger. merger, said it had always Novartis after the 1997 been his intention to step ing an appointment has down after the merger had added to uncertainty. UBS been completed. However, he could have continued until day on whether Mr Krauer the age of 70.

tion about his plans at UBS. ress in the search for a new He took over as the bank's chairman. temporary chairman last shake-up prompted by the becomes a director and Heini 10 years ago, said Novartis Long-Term Capital Manage executive, joins the four a Nobel prize-winning Swiss was at a critical juncture as ment, the US hedge fund.

UBS is digesting its merger with the smaller Swiss Bank Corporation and the resignation of Mr Cabial-layetta and three other senior executives dented confidence in Switzerland's flagship bank.

Krauer to step down at Novartis

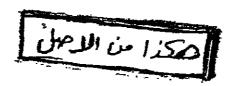
Mr Krauer has been in charge of finding a replacechairmanship of UBS, have the financial means ment for Mr Cablallavetta, Europe's biggest bank, on a and the organisational who lasted fewer than three permanent basis.

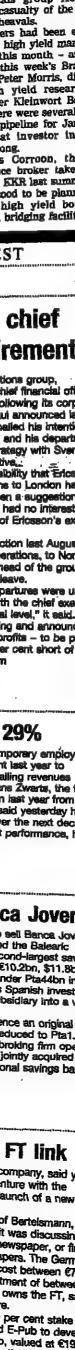
resources," he said. The months as chairman. Mr Mr Krauer will retire after company has net cash of Krauer has been under pressure to stay on as chairman Mr Krauer, who was chair- to help bed down the UBS-The bank's delay in mak-

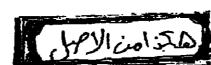
> refused to comment yesterwould stay on but said he Mr Krauer's early depar would inform the UBS board ture will increase specula- on January 27 about prog-

Man of destiny: Mr Krauer is expected to take control at UBS

Meanwhile at Novartis. of Mathis Cabiallavetta in a member of the board, chief executive of Medtronic, a US medical technology Mr Vasella, a doctor until bank's exposure to Lippuner, a former Ciba firm, and Rold Zinkernagel. strong board committee. Wil-scientist, also join the board.







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NEWS WELLS

LANY MECHETMENT

stad profits up 29%

tals to sell Banca Jove

an group mulls FT link

What makes us fit in so perfectly with hree services via just a single cable over 3 million-customers? to could be because we're the largest integrated Internet, telephony and TV programming company in Europe,

THE LANGE THE PARTY OF THE PART

We alrea dybelieve in a fully integrate d Europe.

30

eamlining to save Nortel \$300m

Nortel Networks, the mon among computer manu-Canadian communications networking company, said yesterday it expected to save up to US\$300m annually by streamlining operational procedures over the next three years, changes that would affect 10 per cent of

However, the company said it would not take a large one-time restructuring quarters as it decided how to reduce duplication at its manufacturing plants.

Northern Telecom, said it three years.

would adopt a "systems house" operating model comfacturers and data networking groups. The company would be the first of the old generation of telecoms groups to adopt the model, which will enable it to link customers with design centres, internal production facilities, contract manufac-

turers and other resources. Nortel said it would divest some production plants and charge but would take rely more heavily on outsmaller charges in various sourced manufacturing. Its order intake and its fulfilment, delivery, service and manufacturing systems will Nortel, formerly known as all be affected over the next

Mark Lucey, an analyst at working market. Kearns Capital. "Doing things the way they are currently doing them is not an ontion, because they are not nimble enough effectively to realign resources with

product-development cycles was coming to an end as customers demanded fast delivery, testing and implementation of unified telephony and data networks. The company, once known specifically for its voice carrier networks. over the past two years, would be affected by the

demand.'

absolutely necessary," said presence in the data net- ing the impact on personnel

John Roth, chief executive, would not provide details natural wastage but said all Nortel's manufacturing operations were those of Bay Networks, the lemand." US networking group Nortel said the era of long acquired for US\$7bn last

Yesterday's announcement signals the acceleration of a restructuring programme unveiled last year, when Nortel said it would shed 3,500 employees, or about 5 per cent of its workforce. Mr has pursued Roth said that while 10 per acquisitions aggressively cent of the 80,000 employees

enabling it to expand its newest round of restructurwould be minimised by divestments, retraining and

Nortel said the expected US\$250m-US\$300m annual under review, including savings would not affect 1999 financial projections from continuing operations but would position the company for future growth. The strategy would give the company higher market share and revenue growth.

"This programme did not have any impact on the final results for 1998," said Mr Roth. "We are on target for achieving results that are in line with our guidance for 1998 and 1999.

Cemex expansion turns to Brazil

By Henry Tricks in Mexico City

Cemex the Mexican cement multinational, said yesterday it was eyeing assets in the devaluation-stricken Brazilian market. The move follows the launch of controversial expansion plans in south-east Asia on Monday.

Héctor Medina, chief financial officer, said the company maintained its goal of relocating assets worldwide and particularly in Brazil, where a devaluation yesterday was expected to lower the price of cement companies in the fragmented industry.

"We have a very keen interest in Brazil as one of the markets where we think we can be successful. There's certainly a possibility there," he said. Cemex had no specific purchase nlans, however.

The company has already raised its bet on recovery in Asia this week with decisions to expand in the Philippines and Indonesia.

Cemex is to spend \$128m raising its stake in Rizal Cement of the Philippines from 30 to 70 per cent. It also plans to buy the country's APO Cement for \$400m and has paid \$49.1m to lift its stake in Semen Greatk of Indonesia to 22 per cent.

Mr Medina said the invest-

ments were simed at turning Cemex into a significant force in cement trading in Asia, And he insisted the strict financial target of a ratio of 3.3 for net debt to cash flow was not jeopardised by the moves.

The expansion plans raised eyebrows on Wall Street, however, where analysts worried the company was stretching itself to the <u>limit</u>

Carmen Slade, cement analyst at Salomon Smith Barney, the US investment bank, estimated the Asian acquisitions plus investments in Cemex's Colombian and Mexican subsidiaries would cost more than \$700m. in 1999, slightly above the company's expected free

Ms Slade cut her recommendation on Cemex stock from "buy" to "neutral", saying the company was "pushing its 1999 financial plan to the adser, which was to unnerve investors.

Mr Medina said Cemex would finance the acquisitions using cash flow from 1999 and some left over from 1998 together with proceeds from the possible sale of hotels in Mexico. It might also take on temporary short-term debt but was sticking by its plan to cut its debt from current operations

by \$400m this year, he said.

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Default Risk

Ford planners see Volvo as logical buy

Motor Industry Correspondent

Senior planners from Ford Motor touring Europe are believed to be backing the possible acquisition of Volvo's car division to complement the group's existing brand portfolio.

The team, visiting the UK and Germany to sound out analysis and leading suppliers, has been seeking reactions to Ford's strategy and ideas on its future direction at a time of unprecedented change in the motor industry.

The approach to Volvo is believed to reflect widespread thinking in Ford that the Swedish group's car division would complement, rather than duplicate, existing Ford brands.

In the US especially, Volwhere it sold more than 100,000 vehicles last year, the Swedish marque has, "very clear demographics", according to one observer.

There is a marked concentration of sales in the north-east - where Ford has traditionally been weak and strong support from women drivers and families. That is seen as comple-

menting, rather than overlapping, Lincoln, Jaguar and Aston Martin, Ford's upmarket brands. Apart from the core Ford division, the US group builds

Mercury and Lincoln models in the US. European brands include Jaguar and Aston Ford also has a controlling

33.4 per cent stake in Mazda as the S Type. of Japan, which is being increasingly integrated into the group's global product development plans.

With an estimated \$16.9bn of net liquidity, according to reports of quality problems analysts at J.P. Morgan, at US plants.

the most likely buyers if the industry consolidates. Volvo. which last week admitted it had appointed J.P. Morgan to advise on strategic options, is seen as vulnerable because of its relatively small size in cars. Jac Nasser, Ford chief

executive, argues his group has the size and resources to thrive in its present form However, he admits For would consider a deal to represented an "absoluted opportunity for us".

The fears of duplication with existing brands stem from Jaguar's push into smaller models and Ford's plan to use Lincoln to plug the gap that has emerged in Europe between the core Ford brand and Jaguar's executive models.

Jaguar output could reach vo's biggest car market 200,000 cars a year by 2002 with the introduction of the X400 "Baby Jag". The X400, intended to com-

pete with small executive saloons such as BMW's 3 Series, marks the most amhitious part of a long-term product-driven growth plan for Jaguar which has already seen output climb ; a record of 50,220 cars la

Sales this year should reach about 80,000 units as production starts of the group's new mid-sized S type

Plans to introduce Lincoln in Europe centre on the brand's new LS6 and LS6 sixand sight-cylinder models. which are built on the same basic engineering structure

Lincoln's launch, originally expected in mid-1999, appears now to have slipped back towards the end of the year after

Aetna in Polish and deal is done r

services group, is launching a joint venture to sell pensions in Poland, in an aggressive expansion of its strategy of taking advantage of social security reform in emerging econo-

team of managers from AFP Santa Maria, Aetna's Chilean pension affiliate. Chile privatised its pension system several years ago, in a move widely regarded as providing a model for other developing

venture is timed to benefit Actns, the US financial from the privatisation of Poland's pension-manage ment sector, expected in April this year. Under the plan. Aetua would hold a 40 per cent stake in the joint venture company and PBK 80 per cent. PTE PBK, the name for

the new venture, would seek bution network in Poland where it has about 300 bank branches. It also continues Aeina's

strategy of concentrating its business outside the US solely in emerging markets, despite the growing difficulties of Latin America and The Chilean market has Asia in the last eighteen

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- HOLFFAR SALES

The company has sold its businesses in western Europe, and now has large \$3.9bn in assets - roughly businesses in Mexico, Paru 15 per cent of the Chilean and Brazil.

Dow Chemical

next two years. Dennis Lau-Chemical Industry Association's annual Business Outand plastics.

planning a \$700m cost reduc- to one in which people have tion programme over the true owner-investor mentality...we have already crezon, president and chief ated a business-focused executive of Dow Chemical organisation through 14 Canada said yesterday, global businesses and are already experiencing greater AP-DJ reports from London.

Mr Lauzon told the UK

accountability with far fewer layers of management."

Mr Lauzon said Dow look conference that Dow Chemical hoped the mea-Chemical planned to restruc- sures would help give a ture its business portfolio return on capital exceeding and invest more heavily in the cost of capital by 3 per areas such as base chemicals cent over the next few years. The group also sought a The group was also return on equity of 30 per looking at ways to improve cent and hoped to lift earnits organisational effectiveings per share by an average

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Bid for AirTouch could give Vodafone digestion problems

The US group's European assets are an attraction, but its domestic network could prove difficult to absorb, reports Richard Waters

he bidding war that has US operation that still broken out over Air-Touch, the US wireless carrier, closely echoes the 1996 battle for MCI Communications in a number of ways. But none may be more telling than this: like British Telecommunications' bid for MCi, it amounts to an attempt by a foreign carrier to take a big stake in the fast-consolidating US telecoms industry.

And that, in turn, raises a difficult question. How could Vodafone, like BT before it. hope to play a leading role in the changes under way in the US, particularly since it has expressed little interest in investing in the US in the

The answer to that question could yet lead to an accommodation between Vodafone and Bell Altantic. which has also bid for Air-Touch, and could result in some sort of corve-up of Air-Touch's assets, according to analysts and consultants.

The UK company's \$55bn bid was prompted mainly by its interest in AirTouch's spread of investments in Europe. These are widely thought to account for more than half of AirTouch's stock market value, and a sions to make. Vodafone official loosely has described the European assets as accounting for the race to establish netfor the group's bid for Air- age has accelerated in the

Touch. Yesterday, AirTouch lifted operator, from 15.5 per cent

But a successful bid would also leave Vodufone with a currier.

accounts for more than half of AirTouch's revenues and earnings before interest. taxes, depreciation and

amortisation (ebitda). Vodafone, however, says it has every intention of keeping AirTouch's US business. Contrary to its earlier stance, it now believes the growth rate and pace of con-

Any attempt by Vodafone to sell AirTouch's US network would attract a big

tax hit, according

to investment

bankers in

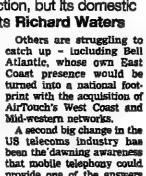
New York

solidation in the US make this an attractive market for investment, the company

some difficult strategic deci-

The IIS wireless market is changing fast. For a start, "75 per cent" of the reason works with national coverpast few months.

AT&T, still the largest its stake in Omnitel-Pronto wireless carrier, shocked the Italia, the Italian wireless rest of its industry last year with a flat-rate pricing plan to 17.8 per cent, with a furthat effectively does away ther option to raise that to with roaming fees - the heavy charges that users pay when calling from outside the reach of their own



been the dawning awareness that mobile telephony could provide one of the enswers to the industry's greatest problems: how to circumvent the wires - that are still largely owned by the Baby Bells - into American homes, and which act as bottlenecks preventing rivals breaking into the local Wireless prices have fallen

fast with the big increases in volumes seen recentiv bringing closer the day when mobile services become an economic rival to traditional All of this makes Air-Touch's US operations of far

more immediate use to Bell Atlantic than to Vodafone. The New York-based local currier would at once be able to stitch together a coast-tocoast wireless network and create a national base for eventually extending its full

In the process, it would steal a march on SBC, the Texas-based local carrier whose own aggressive spate of acquisitions closely mirrors that of Bell Atlantic.

range of services around the

For its part, Vodafone would face two choices in the US: to embark on acquisitions of its own to create a national network, or to try to maintain AirTouch's existing, close working relationship with Bell Atlantic. "If they acquire AirTouch,



they would have to make a round of further purchases." saya Robert Egan, a consultant at Gartner Group.

However, this option has already been ruled out by some Vodafone officials. Europe remains its main focus of expansion. Also, such an acquisition binge would be difficult to mount. given the scarcity of large, independent regional carri-

ne network Wall Street to sell AirTouch's US netsees as potentially up work would attract a big tax for sale is that of Ameritech, the Midwestern Bell being bought by SBC: its wireless network, based on CDMA technology, could not be stitched together with SBC's own TDMA network.

However, Bell Atlantic itself is likely to be one potential buyer, and Vodafone may find such a deal a stretch so soon after any deal with AirTouch. According to Vodafone.

obvious anxiety to control a national network, may make that an unstable mix. Any attempt by Vodafone

that neither reach.

bankers in New York. However, some say that it may arrangement that gives Bell Atlantic a more direct interest in the AirTouch assets without triggering a tax pay-

the company could simply

opt to continue AirTouch's

existing relationship with

Bell Atlantic - including

their joint venture digital

carrier, PrimeCo, which

owns licences in markets

under way in the US merket.

and Bell Atlantic's all-too

However, the rapid chance

Given the difficult strategic choices that a takeover of AirTouch would create. such a move by Vodatone cannot be ruled out.

pension market. The new

Aetna will work with Poszechny Bank Kredytowy to benefit from PBK's distri-(PBK) of Warsaw, using a button network in Poland countries.

become highly lucrative for US providers and Aetna's subsidiary has 1m pension fund participants and about

months.

plans cost-cuts Dow Chemical, of the US, is meant "changing our culture

ness, which Mr Lauzon said of 10 per cent annually.

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areary 1999 to 14 July 1999 the Notes will bear atterest at 5.778\$9% per annum. Interest payable value 14 July 1999 will be US\$290.53 per US\$10,000 Note and US\$2.905 35 per US\$100000 Non Global Agency and Trusz Services

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Estonian Privatization Agency (EPA) is authorized to sell at a two-stage tender with preliminary negotiations all the state-owned shares of AS Edelarandtee.

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In addition the bid must include: *technical and financial plan (applied technology, investments, including the amount of

investment in share capital and the sources of financing); * business plan:

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Planne CARMAKING JAPANESE GROUP HOPES TO SELL 10,000 OF NEW HATCHBACK A MUNITH Toyota unveils model to lead European push By Alexandra Harney in Tokyo With the appointment of the bumpers, frame and Akira Imai as the new president of the proportion of the bumpers, frame and the car, con-

unveiled the car it hopes will spearhead its push into Europe and precede a new ; generation of lightweight, compact, low-emission prod-

The new hatchback, known as the visc in Europe, is and the Yaris in European buyers and will be built at the company's new plant in Valenci-... ennes, northern France, 1: from 2001.

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Although the car will not be sold in Europe until
April, Japanese sales began
yesterday. Toyota hopes to
sell 9,000 units in Japan and 10,000 units in Europe a month. The vehicles for Europe will initially be exported from Japan, with

The unveiling coincided and recyclable materials in

Mr Imai, previously Japan- raise European sales. Toyobased general manager of Toyota's Europe and Africa division, should provide new impetus to its sales ambi-

Toyota said it had no plans to market the new car in Asia or the US. However, the Vitz/Yaris reflects many the new Echo saloon, intended for US buyers and unveiled at the Detroit motor show last week.

tions in Europe.

The Vitz/Yaris, developed on a new platform, will be sold as a three- and five-door model, powered by an economical four-cylinder 1 litre engine. Among other features designed to appeal to environmentally

ta's registrations in Europe have lagged behind Nissan, Japan's second biggest carmaker, which was the first to build a car factory in Europe. However, last year, Toyota for the first time overtook its smaller rival.

"Going forward, we plan to of the design cues seen on continue the momentum by doing even more in Europe for Europe," said Mr Imai. "Our intention is to transform Toyota into a major European player. That means producing an increasing percentage of our total European sales locally."

Output at the Valenciennes plant, Toyota's second car factory in Europe, where building work of production gradually conscious Japanese and started last November, is switching to the French European buyers are forecast to reach 150,000 widespread use of recycled units a year with about 2,000



By Ted Bardacke in Bangkok

The Crown Property Bureau,

the investment arm of the

Thai royal family, intends to

maintain ils stakes in Siam

Commercial Bank and Siam

Cement despite an 80 per

cent drop in income during

Ayutthaya, director, said.

industry, property construc-

tion, media and food process-

ing, said it had enough

Siam Commercial Bank. The

Manila to sell stake in Meralco | Thai property body

The Philippine government aims to raise more than 9bn u: pesos (\$237m) through the n sale of a 10 per cent stake in Manila Electricity Co (Meralco), the country's largest power distributor.

The government purchased divest itself of the stake through an international issue of sovereign bonds. convertible into Meralco shares in five to seven years.

Edgardo Espiritu, finance : secretary, said the govern-... ment aimed to complete the issue by the middle of Febru-... ary to take advantage of current "uptick" on the Philippine stock market.

The issue is expected to be the first of a series of sales e of equity in state-run compa-

planned by the administra- nomic and political influence tion under a programme by the dictator Ferdinand agreed with the International Monetary Fund.

Other candidates for sale include Philippine National Bank, the ailing state-controlled bank; Petron, the petrol refiner and distributor. The government plans to and the long-mooted privatisation candidate National Power Corp (Napocor), the largest state-owned utility.

The decision to sell the government stake in Meralco comes at a time of increased takeover speculation surrounding the company, which is controlled by the Lopez family - one of the Philippines' oldest, and once most powerful, business dynasties - through a 16 per

The Lopez family was nies and privatisations stripped of much of its eco- takeover of Meralco.

Marcos, but has made a remarkable resurgence in Philippine corporate life since the "People's Power" revolution in 1986. Its interests now range from banking to telecommunications.

Over the pest few months speculation has risen about the emergence of rivals for control of Meralco, principally Eduardo "Danding" Conjuangeo.

Rumours on the Philippine stock market and in the press have suggested Mr Conjuangeo, a former Mar-cos associate with close links to President Joseph Estrada, was considering selling his controlling stake in San Miguel, the brewing and food conglomerate, to finance a

Analysts said it was unclear how the convertible bond issue would affect this takeover speculation.
Although the government
will be selling its stake, it will retain voting rights over the equity until the conversion of the bonds - one reason for the chosen route of

As two government financial institutions together hold another 20 per cent stake, the government would still have a big say in any attempt to wrest control from the Lopez family.

divestment

Press reports suggested Meralco had been wooing three foreign companies -Electricité de France, National Power and Powergan of the UK - to buy the government's stake and join it as a strategic partner.

government assistance to raise at least Bt40bn (\$1.1bn) in new capital and the Bureau was likely to invest about Bt10bn to keep its - Circle K, Sunkus | Asahi appoints stake, analysts said. Some observers doubted that the Bureau could find

and Siam Cement - posted losses in 1998. Other investments in property, construction and media, such as Siam Sindhorn, Christiani & Nielsen and Independent Network News, have gone sour. Rents, another big source of income, have

to maintain holdings

1998, Chirayu Isarangkun na But Mr Chirayu quashed such speculation this week, The secretive Bureau, with large holdings in finance. saying that although many of the companies in which the Bureau had invested were in trouble, the Bureau retained sarnings to mainhad no debts to service. "I tain its 25 per cent stake in can assure you that we have enough money to participate bank recently applied for in the bank's capital increase," he said.

Siam Cement, recently transformed into a holding company that will spin off stakes in a number of subsidiaries, does not need new capital and the Bursau, which owns about 35 per cent, supported the compathat its two main sources of income - Siam Commercial

NEWS DIGEST

AIRLINES

Cut-backs help avert losses at Garuda

Heavy cost-cutting and the rebound of the rupiah helped Garuda Indonesia, the state-owned airline, to avert operational losses for 1998, the company said yesterday. Garuda confirmed reports it had made operating profits of Rp905bn (\$112m) for 1998, overturning its own predictions of a \$138m loss and fears that its aircraft would be

grounded at foreign airports for failure to pay leases. The airline has yet to offer details, such as net profits, which were Rp191.5bn in 1997, but most analysts still expect heavy foreign exchange losses on some \$400m In short-term debt, mostly to leasing companies.

Only six months ago, Garuda was losing Rp3bn a day on cash flow, as bookings dropped and the collapse of the rupiah inflated dollar-denominated costs such as fuel and leasing. But the company slashed padded supply contracts with businesses of former president Suharto and his associates, axed unprofitable flights, laid off 3,000 workers and started spinning off affiliates. A rebound of the rupiah to Rp8,000, from lows of Rp16,000, and the collapse of competing private airlines also helped to avert losses. Sander Thoenes, Jakarta

VEHICLE MANUFACTURING

Fuji Heavy set to meet forecast

Fuji Heavy, the manufacturer of Subaru vehicles, said vesterday that strong sales would offset sanctions by Japan's Defence Agency, allowing the company to reach its previous earnings forecast for the year ending March 1999.

Takeshi Tanaka, president, said he was confident that parent pre-tax profits excluding exceptionals would be

Y40bn (\$358m), a year-on-year decline of 8.2 per cent. Fuji Heavy was involved in a scandal over bribery pay-

ments to a Diet member who was dealing with equipment purchase at the Defence Agency late last year, leading to the arrest of Isamu Kewei, Fuji Heavy chairman, Julie Hess, Tokyo

INSURANCE

Yasuda, TCW to expand alliance

Yasuda Fire and Marine, Japan's second largest property and casualty insurer, is in talks with TCW, a US asset management company, to strengthen their existing alliance. In recent months, Japanese non-life insurance compenies have been rushing to link up with foreign financial institutions to take advantage of the deregulatory Blg Bang

Yasuda plans to quadruple the assets of its investment advisory subsidiary, Yasuda Kasal Global Asset Management, to Y1bn (\$8.9m), of which it hopes to allocate 30 per cent, or Y300m, to TCW.

Last January, the two companies formed an alliance to develop investment trust products. Yasuda hopes that this will become a serious strategic partnership if the current talks are successful.

Last month, Yasuda announced that it planned to form a joint securities company with Cigna International, to take advantage of the US insurance and financial services group's systems capability and its experience in the market. Naoko Nakamee, Tokyo

etna in Polist deny deal is done new president INSIONS VENTE: Alexandra Harmay

Trading in Circle K and details involved in that pro-Sunkus was suspended yes-terday following reports that they were on the point of said. If the merger talks merging, in a deal that were successful, joint would create Japan's fourth - largest convenience store 2001 or 2002. . . operator with nearly 5,000

.4 Both companies firmly denied a newspaper report ", that a merger was imminent. The two agreed to merge

in principle last November, when Circle K, which is part of the Uny retail group, spent an estimated Y40bu (\$358m) buying a 51 per cent equity share in Sunkus.

2 Although a joint committee of executives is considering : a merger, it was also possible that the two brands would be maintained sepa-

rately, Sunkus said. to link the computer, distri- tors out.

bution and sales networks, they said. Sunkus, which called a press conference to dispel the reports circulating in the market, said that differences in royalties were also a sticking point.

The Tokyo Stock in both groups for saveral hours after a morning news report suggested a merger

The scuffle highlighted the pressures on Japanese convenience store operators, as three chains - Seven Eleven, Lawson and FamilyMart have won the lion's share of The companies were the market and overcapacity locked in a debate over how is squeezing smaller opera-

The second-tier chains moved to join operations to improve profit margins through economies of scale,

cass, and resolution of those operations could begin by

Exchange suspended trading was imminent

Shares in Circle K, which had tumbled since December, ended the day Y220 or 4.6 per cent higher at Y5,000. Sunkus closed at Y2,315,

better leverage with product distributors and savings from overlapping operations.

TELECOMS US GROUP LINKS WITH FLAG TELECOM

"Our ultimate goal is to merge. But there are many Alexandra Harmey in Yokyo

honorary chairman.

elected Shigeo Fukuchi, 64-year-old vice-president, to take over as president from Yuzo Seto, who will become chairman from next

The reshuffle comes after Asahi overtook its rival Kirin as the leading beer producer in Japan in 1998. the first time its sales bave exceeded those of its archcompetitor

Kirin, in contrast, has struggled to develop innovative and popular prod-

Asahi Breweries topped off a strong year yesterday by and promoting the chair-man, Hirotaro Higuchi, who is credited with much of the company's recent success, to

· The company's directors

Asahi'a shipmenta increased 5.6 per cent to 2.46m kilolitres, while Kirin's shipments dropped 17.2 per cent to 2.38m kilolitres. Asahi's sales were boosted by the huge success of Asabi Super Dry.

ucts. Asahi recorded a 39.5 per cent market share. For this year, Asabi fore-

mants of 10 per cent, compared with last year's 5.6 per cent growth. However, analysts saw its

predictions as optimistic. Taizo Demura, food analyst at Morgan Stanley, said: "In 1999, Asahi will continue to increase its shipments, but at a slower pace of about 3 per cent. The pace of growth is unsustainable." Meanwhile, Mr Demura

expected Kirin to see an improvement in sales this year, as a new advertising campaign resulted in better sales for the second half of last year. Kirin's 1998 figures do not

include low-malt beer, which fall into a low-tax category Including low-malt beer, Kirin's shipments rose 0.5 per cent to 2.9m kilolitres. Asahi does not produce low-malt

Breweries, Sapporo Japan's third biggest beer producer, recorded a 13.5 per cent decline in shipments to 980,000 kilolitres.

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ow Chemical ans cost-cuts

into sub-sea cable system : By Alan Cane

Global TeleSystems Group munications operator focusng on the European market, . new, \$1bn trans-Atlantic new cable system - Flag its majority-owned subsidis planning to invest in a a cable system in collabora- Atlantic-1 - the group will

tem, the first designed to work at speeds of over a thousand billion bits of information a second, would be critical to GTS's plans to link Europe's leading cities.

He rejected suggestions growing UK-based operator there was no shortage of 1999, GTS would be able to building networks around finance for sub-sea cable offer long-distance and interwere in merger talks. "It as the demand for data Europe at a single price. It takes two to tango and transmission capacity would be able to offer low nobody's dancing at the across the Atlantic was so prices because, owning a moment, be said, although great.

The new cable system is

venture which has already (GTS), a US-based telecom- created a cable system switches and infrastructure, stretching 27,000km from the which had been one of its UK to Japan. With the addition of the

tion with Flag Telecom. cover 40,000km and provide direct access to the telecoms executive, said the new sys- and internet markets of the US and Japan. Financing will be through

a combination of equity con- that the group had already tributions from GTS and Flag, sales of capacity to custhe ground across Europe to tomers, but principally carry up to 20 times the total

Mr Thames said yesterday Europe's financial centres, ventures like Flag Atlantic-1, national services across

companies had had inconclusive merger discussions a become the leading indepensive merger discussions a become the leading indepensive merger discussions a become the leading indepensive merger discussions and the leading independent merger discussions are supported in the leading independent merger discussions and the leading independent merger discussions are supported in the leading independent merger discussions and the leading independent merger discussions are supported in the leading independent merger discussions are supported in the leading independent merger discussions are supported in the leading independent merger discussions and the leading independent merger discussions are supported in the leading independent merger discussions and the leading independent merger discussions are supported in the leading independent merger discussions are supported become the leading independent operator of telecommu-Flag, which carries tele-coms traffic for over 75 of nesses and other carriers in Thames said.

the world's leading operators, is a privately financed year it bought Esprit, a UKbased operator with its own main European rivals. GTS's principal vehicle is

iary Hermes Europe Railtel, which provides trans-border transport services exclusively to telecoms service providers in Europe. Mr Thames said yesterday

through non-recourse bank current traffic across the continent. He said that by the end of

sunk enough fibre cabling in

to pay interconnection fees

Global TeleSystems to buy Barcelona Wednesday February 24 Tel: +44 171 873 3225 Fax: +44 171 873 3204 Tel: +34 91 337 0061 Fax: +34 91 337 0062 FINANCIALTIMES

> We want your business.

thanks to its geographic State pice reisons to the

Oh dear. Morgan Crucible

was supposed to be resilient,

spread and niche products. In

fact, about half its sales are

in the US, where the eco-

nomic miracle has deserted

manufacturers. And some of

its technology has proved hit

and miss: witness stock

ruined by the wrong sort of

clay. Ian Norris, chief execu-

tive for a year but far from

new to the group, should

Morgan's malaise has echoes

elsewhere in the sector. In

the good years, from 1993 to 1997, it improved operating

have been tougher sooner.

COMMENT

Morgan Crucible

profits by about 50 per cent. But sales rose only 12 per cent. Last year it kept going on on about margin improvements,

even though price rises became so much harder for manufacturers. It has huffed and puffed to make bolt-on acquisitions, and a few disposals, only to stand still. Indeed its net debt has gone up by about 75 per cent in the past couple of

But surely only the detail of this profits squeeze is new

Morgan Crucible

Morgan Crucible warns of shortfall

Morgan Crucible, the industrial ceramics and carbon group, warned yesterday that full year profits would sce a 15-20 per cent drop rather than the expected slight improvement, thanks to a "swift and savage" downturn in the final months of last year.

It also announced plans for a £15m (\$25m) redundancy programme to cut 1,000 jobs among its 15,000

Morgan shares fell 30 per

Sears, the retailing group,

sought yesterday to

strengthen its defences

against a possible bid from

Philip Green, the retail

entrepreneur, with the sale

of its store card business at a

holders 141p a share in cash

in April, and hinted that dis-

posals of other assets would

also generate greater-than-

expected value for share-

The shares leapt 25p or more.

It said it would give share-

price above expectations.

cent, or 79p, to 1834p, and because of competition from market makers downgraded a host of other engineers. Ian Norris, chief executive, who outlined a restructuring

and set new targets for the group's performance only last September, said the problems had been caused by customers reducing their stock levels and delaying significant order volumes into 1999. There had been a fall in

demand for ceramic refractories from North American steel makers, which deferred their usual winter refits Norris said.

13.5 per cent to 310%p.

announce shortly whether

he will proceed with a condi-

tional cash bld of £520m

(\$874m) or 340p a share,

which the Sears board

sales figures for the Christ-

mas period, which indicated

a worsening trend at Free-

mans, the mail order busi-

ness Sears has so far failed

to sell or demerge, and

dull sales at its clothing

Sears also released its

rejected before Christmas.

Mr Green is expected to

against the market trend.

Asian imports. Semiconductor industry destocking also damaged the chemical products, engineered carbon and technical ceramics business. Mr Norris said: "The real

pain was concentrated in the fourth quarter of last year, but in the first quarter of this year there is the self-induced pain of a £15m provi-

Although the redundancy programme would hit first half profits, "benefits will be seen in the second half". Mr

Sears has agreed to sell its

Creation store card business

for £139m, net of expenses,

to Groupe Cofinoga, a retail

credit card operation part-

owned by Galeries Lafayette.

the French retailer, and

Banque Nationale de Paris,

the bank, which is also a

the result of an auction, was

above analysts' highest fore-

casts, which ranged from

The proceeds will be

along with the cash from

to shareholders,

The sale price, apparently

shareholder of Cofinoga.

£100m to £125m.

passed

Sears sells store card business for £139m

The main areas for attention are the thermal ceramtes fibre business in Europe and the insulating firebricks plant on Augusta, Georgia, but Mr Norris bas also changed some divisional management to put in place "a cadre of profit drivers".

"It is very annoying to me that we've had this kick at the end of the year, but on the plus side it really gives a push to the refocusing," he said. The company's five divisions will be compressed to two - carbon and ceram-

previous disposals, raising

the amount to be paid from

284m to \$215m, or 141p a

Sears said it was in

advanced regotiations to sell

a number of its development

properties, and it was confi-

dent the portfolio would realise "significantly in

excess" of its book value of

It said it would separate

Freemans from the group "when market conditions are

appropriate". Analysts

believe this could raise

cal ceramics, will step down from the board but stay until late 1999 to oversee the previously announced disposals of chemical products, electro optics and power industry products busines

The largest disposal, of chemical products, is well advanced. Mr Maundrell is aiming to turn round the performance of the other two to prepare them for

from properties worth

said Sears had made signifi-

cant progress in returning

value to shareholders. How-

ever, a supporter of Mr

Green said a bid at 340p

would give shareholders

cash in the short term.

rather than promises of

He said: "Of course Sears

more in the longer term.

Sir Bob Reid, chairman,

Vic Maundrell, the divi- to January 4 1989 from about sional chairman for techni- £110m to about £90m, compared with £108.3m last time. Predictions for the current year to January 2000 varied from £90m to £100m.

Mr Norris had said in September that Morgan's geographic spread would provide "good resilience in uncertain economic times". Yesterday he said currency translation factors were obscuring the gains from Asian businesses, and added: 'In the past we always relied Analysis cut their pre-tax on one part of the world

That would leave a core of is worth more than 340p; the clothing chains, includ- Philip Green wants to make ing Adams, Wallis, Ware-house, Miss Selfridge and a profit. Sears has done one good deal, but can share-Richards, which operate

> Sears said its clothing chains suffered difficult trading in October and November but did better at Christ

> in the 23 weeks to January 9. At Freemans, sales in the 23 weeks fell 5 per cent. Customers returned goods at a

mas, leaving comparable

holders trust them to do more?

Morgan's single digit price earnings ratio was already low mough to suggest further downgrades. Now it is so cheap -1998 p/e of seven, net yield close to 9 per cent - that the question is whether it will rationalise itself or be subsumed by a rival. That could be asked of much of the sector. The io-plus constituents have a combined market value of £42hn half BP Amoco's.

Some ideas are so simple they catch the market by surprise. Dixons' free internet service is one of them. It has 700,000 active users after just 16 weeks. If only selling washing machines were that easy. These are early days. The big guns from America, such as AOL, may try to blast Dixons out of the water. But being among the first counts for a lot, and Dixons is building on that by adding new services. Whether UK webheads are worth the same as US ones is another matter. US internet service providers charge subscriptions and Dixons does not. The business model is different, but airlines, banks and entertainment groups will still pay to access those eyebalis. Meanwhile, on the shopfloor, Dixons' interims underpinned its premium to the sector. Trading in white goods is tough, but like for like Christmas sales were still 3 per cent up. UK investors prefer their internet glamour to come with a profit.

The upstairs and downstairs of stock market society

Philip Coggan examines the class distinction that separates telecoms and pharmaceutical concerns from industrial groups

he UK stock market has been divided into "two nations". The "upper classes" are the pharmaceutical and telecommunications companies, commanding fancy ratings and in the pharmaceuticals looking down from their lofty beights on the "lower classes", the unloved and little-rated industrial

'I can't remember anything as extreme as this," says Richard Jeffrey. Charterhouse group economist contemplating a market in which the pharmaceutical and telecom sectors both trade on historic price-earnings ratios of more than 50, while the industrial group languishes on a multiple of 13. And the lowliest sector of all, paper and packaging, can only achieve a rating of less than &

The key to this stark division is investors' different perceptions of the growth outlook. Both the telecoms and pharmaceutical sectors seem to hold out the prospect of healthy earnings this year, and that growth also comes with a measure of

In the case of the telecoms sector, investors are excited about growth prospects for the mobile phone business and for the use of the telecom network to transmit non-voice information.

Pharmaceuticals compa-

nies offer two levels of security: on sales - people will continue to get sick, whatever the state of the economy - and on margins.

The high barriers to entry industry, in terms of regulatory requirements and heavy research and development costs, make the sector one of the few areas of the economy with genuine pricing power. Contrast this with the

harassed industrial sector. Manufacturing companies have been struggling for some time with a strong pound, but they also face the problem of overcapacity in many areas at a time when the world economy is slow-

Those groups at the commodity end of the sector have faced steadily falling prices for their goods, and the same pressures are now being felt by the more specialised companies.

Earnings forecasts for industrial stocks in 1999 have been steadily revised down and "top-down" strategists think that profits will be flat-to-falling this year.

Nevertheless, the contrast

in valuation terms is unusually stark. The pharmaceuticals sector commanded a p/e of less than 15 as recently as 1994 and has moved from being on a rating only 70 per cent

of that of the overall market to a multiple more than twice that commanded by the FTSE All-Share index. Over the same period, the general industrials group has fallen from a rating 1.8 times that of the market to a multiple just 60 per cent that

ne reason for the shift seems to be that rvestors have now have else to go. Short-term interest rates are folling and bond yields are at 40-year

Industriai stocks may look relatively cheap, but their earnings forecasts are highly uncertain and the sector regularly disappoints the market by issuing profit warnings, "Institutions are cash-rich.

having received cash from the corporate sector (in the form of share buy-backs and takeovers) in each of the last three years," says David McBain, UK strategist at BT Alex Brown.

"When they look at the market, they prize earnings stability and growth at a time when earnings forecasts generally are taking a marked downturn." The scope for further

takeover activity is another factor pushing investors towards the leading sectors. Among the drug stocks, Zeneca has linked with

there are rumours of a Glazo Wellcome interest - while in the telecoms sector, Vodafone has bid for AirTouch of the US and Cable and Wireless is seen as a takeover target. Finally, Mr Jeffrey points

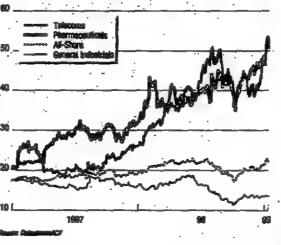
to a "herd mentality" which naturally gravitates towards the best performing sectors, particularly as they are filled with large, highly liquid stocks. So has the division gone

too far? Analysis cannot recall either the telecoms or pharmaceutical sectors trading on such a high p/e in the past. BT Alex Brown expects both sectors to produce carnings growth of 15 per cent this year. Dividing the ple by the expected growth rate - the so-called Peg - produces a figure of more than 3, when stocks trading on a Peg above 2 are usually seen as

One caveat concerning the telecoms sector, however, is that it contains some stocks, such as Orange, which have yet to make a profit, so the rating may be distorted. On the other side, the

gloomy outlook means that even "value" investors might find it hard to get enthusiastic about industrial stocks at the moment. But Mr Jeffrey thinks that "the ratings may overstate the problems facing these companies. At some point not even good news but just OK news would allow the





stocks to rally and on a In other words, the two-to-three year view, their meek could yet value could be exposed."

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1,456 13.4

108.9

6 mathe to Oct 31

Dixons records internet growth

Dixons, Britain's biggest high street electrical and electronics retailer, expects its free internet service to break even this autumn only a year after its launch ast September.

The company said yesterday that in the first 16 weeks of the internet service, Freeserve attracted 900,000 registered accounts, of sales of domestic appliances. which 700,000 are active users. Customers are not from the sales figures for the charged subscription, but 28 weeks to November 14: pay local call charges.

John Clare, group chief executive, said more new customers and greater usage by existing customers meant that Dixons now thought the service would break even sooner than originally expec-

He also indicated that the group saw considerable

4.75

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growth of electronic commerce in the UK, particularly in sectors such as financial services and travel. Freeserve's progress was announced as Dixons said

that over eight weeks of the Christmas season its retail sales had risen by 3 per cent on a like-for-like basis. Strong sales of personal computers and mobile phones had been offset by slower

A similar pattern emerged The Link saw a 14 per cent rise in like for like sales, and PC World was three per cent ahead on the same basis.

Interim pre-tax profits were 288.9m (\$116m), against 276.3m, after £12m in exceptional charges this time which relate largely to the integration of the retail business of Seeboard, acquired opportunities from the last June.

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127

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BUY INTERNETS!

The Dines Letter has been very builtsh on the internet group for several years, and their three favorites have been America Online, Amazon.com and CMG!!!

The Dines Letter describes the internet as "the greatest invention since the wheel, that will redefine every business on earth." No portfolio should be without an entry in this red-hot group, especially buying the inevitable publicades But which ones? Let them send you their latest "Recommended Internet List," urgently! Ignore pessimists who've mistakenly the Dines Letter and the public. "Founded or "bubble." The Dines Letter's favorites of established sales and earnings available to Security Analysts in other fields. Yet, The Dines Letter's favorites have been America Online (recommended at 11) and Amazon.com (recommended at 9-1/2), which subsequently soared.

(recommended at 11) and *Amazon.com* (recommended at 9-1/2), which subsequently soared So let them send you the ones they believe will do well next! Buy their "Internet List" on every 2) Mr Dines was the only Security Analyst in the world to have predicted the Asian currenc crisis – on television, radio, the media and in The Dines Letter– and it is crucial that all investors therefore discover what they predict next. The Dines Letter's old predictions of "The Corning Competing Currency Devaluations" have arrived, as predicted, but why were they viewing this as buttlish for Wall Street? Might it be that frightened overseas capital was pouring into the US dollar, bonds, utilities and familiar blue-chips such as IBM, Merck, GE, and Philip Morris, driving them in a stampede distantly above traditional, value-based Security Analysis, and which could only be understood by the principles laid out in Mr Dines' third and final

business book Mass Psychology?

3) The Dines Letter last September daringly predicted "a blistering year-end raily, spearheaded by Internet and telecom stocks," only five business days from the Dow's hourly bottom! Find out whether a new "Self" has been flashed by them yet!

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owns 22 per cent of Mirror. has indicated that it wants

Mirror's executives believed there was a "much higher level of synergies to be extracted from a joint company" than Trinity had suggested, and had a track record of elimination similar duplication_

Mirror board 'united' over talks

By John Gapper, Media Editor

Mirror Group, the newspape group, yesterday insisted that its board was united over stalled merger talks with the regional publisher Trinity, and its senior executives were needed to make any combination work

David Montgomery, Mirror chief executive, said its managers could extract higher cost savings from a combined entity than had been estimated by Trinity directors in merger talks that were called off earlier this His remarks follow sugg

tions from Trinity that the talks failed over the issue of the role that would be played by him in a combined group. Trinity wanted Mr Montgomery to retain limited responsibilities following a merger. Phillips & Drew, the

investment institution that

the merger to proceed on terms suggested by Trinity. The combination would create a group with a market value of £1.3bn (\$2.2bn). Mr Montgomery said that

.8 miles to Mov 30 113.43 (88.57) 0.362 (0.234) Eartings shows basic. Unitherth shown met. Pigares in backets are for com-exceptional craft. 10s increased capital. "Adjusted for scrip Issue. NOTICE TO THE HOLDERS OF NIPPON OIL COMPANY, LIMITED

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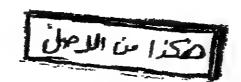
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MANAGEMENT AND TECHNOLOGY

Profile KENSHIN OSHIMA, SHUHKUH FUND Profit without honour in Japan only three families linked to ability. The Jinnai

to Gillian Tett why Japan needs more successful businessmen like him

glee. Kenshin Oshima, with a chuckle, waving an though, is one of them.

Shohkoh Fund, the finance company he founded, has just notched up 20 years of double-digit profit growth. Mr Oshima, 50, has been usually about Y4m (\$35,778). named Japan's 11th richest Such business is regarded as man, worth an estimated shady by respectable Japa-\$1.8hn.

"I am addicted to success." ima, who cites the financier Sigmund Warburg and the Rothschild dynasty as his inspirations. "I have planned to be a billionaire ever since I read about the Rothschilds

By Japanese standards, this is striking stuff. What is more startling, however, is that most Japanese have either never heard of Mr Oshima - or else regard him

For while personal success stories like Mr Oshima's are needs. Banking is too overstill emerging in Japan in crowded and regulated to spite of the corporate gloom, make profits, he adds. they are not usually in businesses that many foreigners would traditionally associate with Japan. Nor do these "good news" tales involve sectors the Japanese themselves like to admire "People [in Japan] think

Not many Japanese that I am as bad as Scrooge executives can look from Dickens's A Christmas back on 1998 with Carol," admits Mr Oshima arm adorned with an expensively understated watch.

Mr Oshima's company spe-cialises in making "flexible" loans to small companies. nese because in the 1980s it had a reputation for using declares a cheery Mr Osh- strong-arm methods of debt collection and charging high interest rates. Shohkoh, for example, can charge more than 20 per cent on some

As Paul Heaton, analyst at aged 12 - I have to keep Deutsche Morgan Grenfell, succeeding."

Deutsche Morgan Grenfell, explains: "Some Japanese still will not buy their shares because the sector does not have a clean image."

Mr Oshima retorts that his business flourishes only because Japan's "respectable" banks are too inflexible to meet consumers' "To be successful you need

demand," he says in polished English. "But you also need a sector with a had image, because it attracts less com-

a strategic niche with lots of

Such logic has certainly

served him well. After an only three families linked to ability. The Jinnai family at early stint as a "salaryman" manufacturing: Keizo Saji, Promise, another consumer erty lending in the late such as Mr Oshima. 1980s, after reading a history

of the US 1929 depression.

The business has since tale. This year half the counremained recession-proof: try's 100 top income tax paybetween 1991 and 1998 prof- ers made their money from its. rose from Y2.6bn to land or shares - compared to Y29bn and sales grew from 98 in 1992. But this group Y10bn to Y61bn. This is contained only a couple of now has an office next to the partly because the banks names linked to Japan's trahave been cutting lending. ditional industrial jewels: But Mr Oshima has also Shoichiro Toyota, president

'I have planned to be a billionaire ever since I read about the Rothschilds

aged 12 - I have to keep succeeding'

However, he is far from the only successful unorthodox entrepreneur. A glance at the list compiled by Forbes, the US magazine, of his 10 fellow business billionaires, for example, bears little resemblance to the image of Japan's post-war manufacturing might. The list still contains a

worth \$5.7bn. But there are

couple of real estate names, such as Yoshiaki Tsutsumi,

MANAGEMENT WORK/LIFE BALANCE

proved far more deft at of the automotive group, and credit control than most Hiroshi Yamaichi of Nin-

tendo. The top slot was taken by Hitori Saito, an entrepreneur who sells herbal diet food to women. And the finance barons accounted for almost a course before, he adds. And dozen names. "It is a great honour to be listed," founded Takefuji, the consumer finance group, after starting life as a fruit seller. This "honour" is already

leading some entrepreneurs to scramble for more respect-

at Mitsui Trading company, the distiller, Masayoshi Son, finance group, recently prohe founded Shohkoh in 1978. the multimedia magnate; duced a booklet explaining His business expanded rap- and Masahito Otsuka, a the "ethics" of their busiidly during the bubble of the drugs giant. The largest ness. And when Dai-Ichi 1980s. It also survived the business grouping, with four Kangyo Bank recently indiensuing crash, since Mr Osh- names, are the founders of cated it could no longer ima decided to slash prop- non-bank finance groups, afford to sponsor a prestigious football tournament, Data from the National Mr Taket offered to step in. Tax Administration echo the He is particularly proud of an award he received from the Pope after he paid for an air conditioning system at a

Vatican library. Mr Oshima, for his part, Bank of Japan. He also wears exquisite suits. But he has not lost his defiance. Since Japanese investors shun his shares, he markets them to foreign investors, who hold 40 per cent of the company. He is convinced Japan will need to adapt to entrepreneurs like him rather than the other way

Unless Japan can undergo a cultural revolution and embrace capitalist competition, it will never return to economic strength, he argues with passion. After the stifling system of hierarchical "permanent employment" is only a post-war creation. "Young people are changing - they don't believe in permanent employment any more. They want to be like Bill Gates or

Slaves on technology's treadmill



Oshims: "You need a sector with a bad image, because it attracts less competition

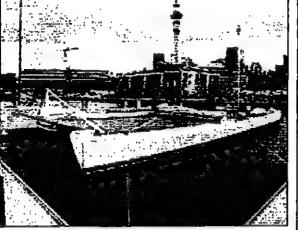
briefly looks abashed. Yes, now "lots of opportunities" he explains, he has recently written a business manual designed to inspire the the government will promote younger generation (Young

Or like him? Mr Osbima And he believes there are in Japan for entrepreneurs. But he has little hope that him as a suitable role model.

with a chuckle. "I don't think that will change soon.

Additional reporting by

NORS records ernet growth



TECHNOLOGY SAILING

Sail around the world in 60 days

Steve Fossett plans to set records with monster catamaran PlayStation, writes Keith Wheatley

Steve Fossett missed an important engagement as the balloon capsule he was sharing with Richard Branson ditched in the Pacific last Christmas

The millionaire adventurer should have been at an Auckland boatyard for the launch of a 32m-long racing mega-catamaran, his latest

PlayStation, named in recognition of the Sony spon-Race - a non-stop, no-assistance round-the-world race raltar on December 31 2000.

Many of the world's top professional sailors are planning to build boats for the event. Most are multihulis, with just one or two designers opting for conventional monohull yachts of 50m or

The winner will need to cumnavigation under sail is

Mr Fossett sent a videotaped message to the launch of PlayStation, the first challenger for The Race to hit the water. He expressed his optimism that the advantage this gave him over the opposition improved his team's chances of winning by the

Secrecy made the catamaran's debut one of the most keenly awaited new-boat launches of the decade. The boatbuilders, New Zealandbased Cookson Boats, were forbidden to discuss the existence of the yacht with the media and only a small, to be on board. handpicked team saw the

hulls take shape. PlayStation's designed in San Diego, California, by Gino Morrelli and turns long-distance swim-Pete Melvin - two mer, climber of the world's well-known multihull architects - is constructed from driver, balloonist, and holder

carbon fibre. The brief was as simple as it could be: Mr Fossett his latest challenge could be wanted "the best boat for the toughest yet.

racing fully crewed, nonstop, around the world, as fast as possible". No budget. No limits.

The designers used a catamaran "velocity prediction program" developed by Mr Morrelli and Clay Oliver for Dennis Conner's US team during the 1988 America's

Cup campaign.
This software enables the designers to input hundreds of variables to describe a boat - such as length. weight, hull size and so on without the expense and time of building models.

Different possible weather conditions and wind variables were also taken into account, together with the demands and limitations of sorship that paid for it, has round-the-world yacht racing been built to compete in The with the minimum number of crew.

PlayStation's composite for crewed yachts, due to mast - produced by start from the Straits of Gib- Southern Spars, another Auckland company - towers 45m above the water and is supported by intricate rig-

Numerous computer models were run using Southern's in-house rig programs before the geometry was decided.

The result is a lightweight circumnavigate in about 60 carbon tube supported by days, averaging about 25 aramid and nitronic artifiknots. The record for a circial fibre stays, and engineered to endure the extreme stresses and conditions of a record attempt and a non-stop race around the world.

The mainsail is supported by an 18m carbon boom, that has a unique sliding mainstant sheet load. With such an immense mainsail, the boom has wings to support the sail when it is lowered.

The attempt for the 24hour distance salling record, first on the list of targets for the yacht, is likely to take place towards the end of January, weather permitting. Mr Fossett is expected

Fossett - an accomplished adventurer and sportsman remains a driven man. In of the longest solo flight in a hot-air balloon (5,438 miles),

what price to companies and themselves? asks Alison Maitland Do you ever e-mail sulting in the US, says at Mr Childs, a member of your staff at mid-least 30 per cent of the andi-the Conference Board's night and find them ence at her seminars on the work/life leadership council, your staff at mid- least 30 per cent of the audi- the Conference Board's ness hours can cause and advise them on how to

still working? Or check your voice-mail before you go to bed just in case a client wants to speak to you?

all hours, a tendency that an international business

fly life. But technology can e-mail. enslave rather than liberate Parkinson says.

director at Andersen Con- us wents."

work/life balance check their voice-mail at 10pm in case a client needs them.

Many employees feel under pressure to work all hours – but at

Technology is driving a manager at Gannett, the many employees to work at US media group, who worries personnel directors, all night because he had a much pressure on them to be says the Conference Board, project to complete and the technology was available.

Ted Childs, head of work-Much has been made of force diversity at Interna- night and received a working hours but also at the employment benefits of tional Business Machines, response mmediately. advanced telecommunica- says he has heard of people tions; more opportunities for on holiday having to spend flexible working; greater pro- one or two hours a day ductivity; more time for fam- checking voice messages and

people, according to the Con- what price they have gained ference Board.* "People are 24-hour access to staff, he now accessible everywhere, says. "Promoting productlyleaving less time to get away ity while disrupting morals from work," author Deborah or our ability to retain employees is not equitable. Rathy Gallo, personnel It is not a return that any of

says IBM is seen as a pioneer of policies allowing staff to balance their work and The report cites the case of home lives. "But what we hear from our people is that they don't have access to worked at home all day and those policies - there is so available all the time." He

cites an IBM executive who

sent an e-mail at about mid-

The Conference Board, with 3,000 corporate and other members in 65 countries, acts as a forum for exchanging ideas about busi-Companies must ask at ness practice. The report was based on a survey of senior human resources

executives in 62 companies on the board's work-family research and advisory panel, which has members in North America, Australia and Europe.

communication outside busi- outside the normal office day employee burnout. "If the avoid stress. employee is already insecure or has a tendency to be a worksholic, that will exacer- Fazio, manager of employee

kinson says. Most respondents said employees were not expected to check voice-mail or e-mail outside standard work hours, 15 per cent said they were - and not only outside

bate the situation," Ms Par-

More than 80 per cent of themselves work. the companies gave staff the option to talecommute - most companies are not yet using technology to work taking concrete steps to away from the office - tackle the problem. There although on average only 6 are not that many formal per cent of employees did so. policies in place," Ms Parkin-

The report save supervisors should be trained to manage telecommuters and should define the hours and tasks expected of them; only a third of the companies

Rigo Corporation Great Lakes Carbon Corpo

It concludes that inade- offered such training. It also quate guidelines from com- recommends that managers panies about technological monitor the hours staff work

an example, says Sandy

programmes at Gannett and another member of the work/life leadership council. "If your manager is on vacation and e-mailing people daily, that sets a precedent for other people at the company." Managers should expect answers from staff weekends and during holi- only during business hours,

> But the report indicates son says. "I think it is because people are concentrating on the positive aspect [of the technology]."

put on employees to set their

MALCOLIN SAID INCOERN. CLUCUM SAISTEANGHIMOD GIVE HIM MORE TIME FOR FAMILY LIFE BUT SO FAR, I'VE BEEN LUCKY



holic manager at Gannett disciplined himself to switch regardless of when they off. He no longer feels he has to solve every problem immediately - although he still checks in once or twice each evening.

*Technology's Effect on Work/Life Balance, available from 212 339 0345 (New York) or 00 322 675 5405 (Brussels) or brussels @conferenceboard.org. Price \$15 for It seems the onus is being members, \$60 for

TECHNOLOGY WORTH WATCHING

Genetic Insight may help beat the H.pylori bug

The bacterium Helicobacter pylori, believed to infect more than half the world's population, is linked with numerous problems, from peptic ulcers to stomach cancer. A new insight into H. pylori's genetic structure, published in today's Nature, the scientific journal, promises to make it easier

Scientists have usually

to fight the bug.

assumed that the involvement of H. pylori in a large range of diseas stemmed from the genetic diversity of different strains. But when researchers at Genome Therapeutics Corporation and Astra Research Corporation, both based in Massachusetts. compared two complete genomic sequences of two strains of the bacterium they found a surprising degree of similarity. By identifying common genetic targe across two strains of the

bacteria, designating targets for new drugs and vaccines should become simpler. Astra Research Center: US, tel 6175763900; e-mail richard.alm@arcb.

On a molecular scale US researchers have built a At 52, Chicago-based Mr prototype of a nano-robotic "arm", in a development that could lead to molecular-scale manufacturing. The New York University scientists used synthetic

DNA as a building material

to construct a minute device

with two rigid arms that can

be rotated between fixed

positions. The DNA can be 'programmed" to assemble itself in a well-defined manner because the two strands pair up in a specific way. Dye molecules attached to the free ends of the molecules can be shown

to move 20-60 angstroms when the arms are rotated. The researchers, who report their results in today's Nature, believe that complex nanomechanical motions might be possible using a combination of synthetic DNA systems.

New York University: US, tel 2129986797; iosh.plaut@nyu.edu

Laser bonding Bonding two pieces of plastics is usually a complicated business involving heat or solvents. Researchers have been investigating how to use sers to weld plastics but

this usually requires one of

the plastic components to

be transparent. A laser bonding technique developed at the UK's University of Warwick promises to overcome these barriers, using a compact high-powered diode laser that allows some plastics to behave as if they were transparent. The laser light can reach the interface between the two components, and can quickly bond a range of

plastics to rubbers, plastics to foams and foams to University of Warwick UK, tel (0)1203 522650; http:// www.warwick.ac.uk Light-bending crystal

US have developed a

microscopic light-containing artificial crystal that could have significant implications for the fibre-optics communications industry. The photonic crystal promises to become the cheapest, most efficient way

of bending light entering or emerging from optical cables, the researchers say. The crystal, the smallest of its type ever fabricated, is made from tiny slivers of silicon that can trap and hand electromagnetic wayse at optical frequencies with negligible losses.

Sendle National Laboratories: US, tel 9252942447; http:// www.sandia.gov/mall.htm

Brown study When apples are cut, they usually turn brown within minutes. They can be treated against browning by being dipped in ascorbic acid, but this usually extends shelf life by just five

to seven davs.

US government researchers have devised a method of preventing browning for as long as five weeks after the fruit has been cut open. Researchers at the US Department of Agriculture in Beltsville believe it could have a significant impact on the marketability of fresh-cut truit. The anti-browning treatment, made of natural compounds or their derivatives, also slows down microbial decay and delays the changes that occur in organic acids and sugars during storage. American Chemical Society: US, tel 2028724445; http://www.acs.org/

Researchers at the Sandia National Laboratories in the Vanessa Houlder

LEGAL NOTICE

UNITED STATES BANKRUPTCY COURT
DISTRICT OF NELAWARE

In re SOL CARBON CORPORATION. Tex kl. No. 17-0796473 Ph/s Signi Export Corporator Signi Carbon Corporatio Signi Great Labor Corpo Signi Great Labor

Chapter III Case No. 95-2779 (UF)

TO, ALL ROLDEDS OF CLAIMS (DICLUDING CONTINGENT, UNLAQUIDATED AND DISPUTED CLAIMS) AGAINST THE DESTORE

PROCEDURE AND DEADLINE FOR HILING PROOFS OF CLAIM

Due 1 is the bad date for filing proofs of Chains to decimen season.

Due 1 is the bad date for filing proofs of Chains to decimen season.

Definition of Telains.

Definition of the Bushquiptcy Code and as utilized in this Network file term "Chains" has been given the broaded provible definition, and includes may right in promount whether in contact, tort, or by stantae, and whether or not such right in young stantaed, independed, fixed, contangent, manufal tamounted, despited, and contained of this chapter 11 care but and many has not yet flower mentioned evaluation in the chapter 11 care. Chains in the contained of the chapter of the stantaed of the but has been easily been as a right to popularity, a heither or not such right to any equitable remedy is reduced in the term.

Definition of "Affected Graphite Electrodes Authority Chains" of Chains, assemble of being asserted pursuant in (1) Sections 4 and 10 or the states commonly known as the Chyston Act, 15 U.S.C. § 1.58 °C. for alleged injuries elements to the created from alleged violances, by the Definition of Section 1 of the states commonly known as the Sherman Act, 15 U.S.C. § 1. or in any other federal, state or foreign antitrost, under competition, under price of section 1 of the states commonly known as the Sherman Act, 15 U.S.C. § 1. or intermediate of Section 1 of the states commonly known as the states or the states commonly known as the Chyston of Section 1 of the states commonly known as the Chyston of Section 1 of the states commonly known as the Chyston of Section 1 of the states commonly known as the Chyston of Section 1 of the states commonly known as the Chyston of Section 1 of the states commonly known as the Chyston of Section 1 of the states of the United States of the United States of the United State

HOLDERS OF THE FOLLOWING CLAIMS DO NOT NEED TO FILE PROOFS OF CLAIM.

HOLDERS OF THE FOLLOWING CLAIMS DO NOT NEED TO FILL PROOFS OF CLAIM.

The Claims described in increasing this has an Excluded Claim and this below ("Excluded Claims or or before the Bar Date or the Bar Date and, therefore, may person or entity that has an Excluded Claim need tog file a period of Chaim on or before the Bar Date for such Excluded Chaims. (Increase the Chaims is the United States Department of Joseph or of the antiques in resignation and alleged porce founge in the proposed electrodes industry;

(ii) Claims is suched against the Deleter proof to the Postroof Date in any pudocal action or proceeding, growthed, however, that note information the generality of the foregoing, such exemption shall not include Alleged Graphine Electrodes Autitinal Claims; and institute of the property of the Court centered on the Postroof Bar Date.

Chaims is placed by an instance of the Court centered on the Postroof Bar Date.

Chaims also not extended super, solarles, method Insurance, such pop, such leave long-term devaluity, vacation benefits, and other captives benefits, carteed us the outbinary course of the Debrot's hexares:

Administrative expense Claims arising under sections 93.5, 97(1), stall 3, 37(1), stall 3, 13(1), or 364 of the Bankauptry Code;

Claims who give with the amount of their scheduled pre-position Claim and ex claims increased, stall, the properties of Claims.

Claims are the pre-position Claim is scheduled as a contagener, displaced, the undeparted Claim.

Claims who do not have a pre-pitthon Claim against the Debur;

Claims who have already filed a proof of Claim. Any moof of Claim previously filed proof of Claim subject to the rights of the Debur of any party in material and architectures of execution contages of Claims are not from the Debur 's repetition of execution's contracts or an expired leaves, pursuant as sections 364 and 502(g); of the Bankruptry Code, to the caren that specific deathines therefor will be fread by separate order of the Court or otherwise provided for as the Debtor'

ANY PROOF OF CLAIM FOR A CLAIM WHICH IS SUBJECT TO THE BAR DATE, AND WHICH IS FILED AFTER THE BAR DATE SHALL BE DISALLOWED, ANY PERSON OR ENTITY THAT IS REQUIRED TO FILE A PROOF OF CLAIM AND THAT FAILS TO DO SO BY 400 PM, EASTERN STANDARD TIME ON THE BAR DATE SHALL BE FOREVER BARRED FROM FLING OR ASSERTING SUCH CLAIM AGAINST THE DESTOR, AND FROM BEING TREATED AS A CREDITOR FOR PURPOSES OF DISTRIBUTION UNDER ANY FLAN OF REORGANIZATION.

DETRUCTIONS FOR FILDIC A FROOD OF CLAIM!

If you have a Claim and do not fit within the description set forth above you must fall a prival of Claim. You should include all Claims against the object within a class (private, security, unsecured, etc.) on a suggle print of Claim forth. The post of Claim must be filed such that it is actually necessary as the Dotto's Court appointed Claims processors. Businepty Services LLC (1851), at the authress based below on or before 4.00 p.m. Enterin Stundard one on the Bar Dotto. Proofs of Claim must be filed by issail or in person as: If delivered by U.S. mail, then: SGL CARBON Corporation Clause Processing

If delivered by hand thetween the hours of 9-00 a.m. and 2-00 p.m.(New York time) too business days to by so emphi courier (on business days), there SGL CARBON Compension Claims Processing of Bankington Service 15LC 70 East 55th Street - 6th Floor New York, NY 10022

PROOFS OF CLAIM WILL BE DEEMED FILED ONLY WHEN ACTUALLY RECEIVED BY THE DEBTOR'S CLAIMS PROCESSOR, Do not file with, or used copies of Claims to, the Debtor or the Debtor's counsel. To receive at actomic heighnest that your proof of Claim has been received by the Clark and filed, you must provide one additional copy and a postage-pool self-addressed environe. This Notice is only a summany of the Bir Date Codes. You may obtain a copy of a great of claim form sum and the Bar Date Order and information regarding the stams of your claim by contacting BSI at (212) 376-1699. All interested parties are referred to the Bankruptey Code and Bankruptey Rele-for additional information regarding the filing and teamment of proofs of Claim and a bankrupte with their own legal advoors.

BY ORDER OF THE COURT

30

Brazil crisis gives frantic Europe a jolt

EUROPEAN OVERVIEW By Vincent Boland

European stock markets fell to earth with a jolt yesterday as developments in Brazil a de facto devaluation and the resignation of the central bank governor sent inves-

decline appeared to confirm The FTSE Shloc 100 index of

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the slump, but the US began shares in euro-zone counto pull back from its lowest tries closed 46.28 or 4.5 per levels in the early afternoon and this helped European markets to close above the day's worst positions in often frantic trading.

The FTSE Eurotop 300 index of leading shares fell 46.25 or 3.8 per cent to 1,169.65, while the FTSE Eurotop 100 index fell 116.17 Wall Street's initial steep or 4.12 per cent to 2,706.83.

cent lower at 982.95. Banks, exporters and companies with substantial

investments in Brazil, the world's eighth largest economy, and elsewhere in the region bore the brunt of the losses. The Spanish market, investors across Latin Amer-

FTSE Eurotop 30

FTSE Actuaries Share Indices

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bled 5.5 per cent, with BBV €1.80 lower at €11.69 and Santander slumping 2 to €14.28. Other big lenders followed suit BNP fell 65 to €68.10, Société Générale was down €11.10 to €141.80, and Deutsche Bank was €3.90

Autos fell nearly 5 per cent on fears about the impact of the Brazilian crisis on demand and production

European scriet

preparing to open a new plant in Brazil, was €3.60 lower at €70 and BMW fell €31 to €651. Renault, which is already there, fell €3.50 to 637.60. DaimlerChrysler. soon to open a new Brazilian operation, ended 64.70 down

Telefonica, one of the single biggest investors in Latin nications sector 4 per cent lower, closing down €3.30 at

Food and drink stocks, which are big exporters to the region, were also hit. Diageo was 50 cents lower at €9.34, Eridania was €8.20 down at €135.80, and Unilever fell €4,20 to €67.80.

Away from Brazil, Inxury shares continued to a possible bid for by LVMH, which fell to €193. Technology s remained weak. Cap ni fell £3.90 to £132.10.

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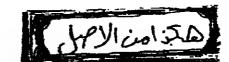
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BUSINESS AND THE EURO

The man who spearheads DaimlerChrysler's euro conversion team firmly rejects any advance praise. "It's going to take another six weeks until we can declare a full-blown victory," says Wolfgang Hartung, who has spent the last 30 months con-

But he is certain that the day Daimler can declare itself a D-Mark-free zone is just around the corner. In fact, Daimler would have fiscal year in D-Marks, it been ready on January I, had it not been for a European Union regulation that stipulates a company can only report full-year results in euros once all transactions in that reporting period occurred in euros.

As a result, although euros became Daimler's corporate currency on January 1, the full-fledged conversion is still some weeks away. Once the company gets its D-Mark-denominated 1998 bookkeeping out of the way - 1998 earnings data should be ready internally by the beginning of February - Mr Hartung's team will make its

Then, the 2,500 men and women will convert all transactions and bookkeeping items that have occurred so far in 1999 into euros, retroactive to January 1.

Reporting periods that differ from the calendar year are tying the hands of some companies eager to convert early. For example, the fiscal stitutional Court against the

CORPORATE ACCOUNTING

Daimler speeds ahead with conversion

verting corporate accounts Uta Harnischfeger on one of the first companies to switch its operations to the euro

year of the German electronics group Siemens ends on September 31. Because Siemens must account for this cannot fully convert into euros before that date. The newly merged industrial group Thyssen-Krupp is in a similar position.

DaimlerChrysler is one of six companies in Germany's blue chip Dax 30 index that have adopted the euro at the earliest date possible. Besides Germany's three largest banks, only the telecommunications machinery maker Mannes mann and the pharmaceuticals firm Hoechst kept pace with Daimler's ambition

The timing of Daimler's decision made it a trendsetter among its German peers: the board approved Mr Hartung's euro proposals as early as October 1997, when German public sentiment against the euro had reached a climax. Growing fears that other EU states might not tighten their budgets enough to give the euro a strong start were paired with proceedings in Germany's Con-



Switching promptly to euros means the DaimlerChrysler chairmen Robert Eaton (left) and Jurgen Schrempp can now concentrate fully on linking their operations

"Given the public mood back then, the board's decision was a bold venture," recalls Mr Hartung. A year earlier, in October 1996, he had given up his job as chief financial officer of Mercedes-

vince the board that it was necessary to convert as early

smooth transition to the euro so far this year has proved him right, "If you

should be proud," he says. By 7pm on December 31, after months of tests and simulations, 100,000 Daimler the euro conversion rates. "All that remained to be

load down the conversion will affect all car makers. programme," says Mr Har-

Daimler's price list, containing 40,000 individual parts, was ready in euros by he next morning. All in all, Daimler had to convert 800 operative systems and 3,000 databases into euros.

Daimler's euro-zone suppli- sure by roughly 30 per cent, ers provide prices in euros, thus partly eliminating the and the remainder are expected to follow suit soon. If it were not for the fact that price lists are still being printed, by now Daimler dealerships would offer all prices in both euros and national currencies.

But Mr Hartung does not want to take credit for that. "That's become common among all our competitors because everyone has to list in both currencies." he says. Almost every car dealer decides to join the euro, it quotes prices in both currencies, eliminating one of the few disadvantages of Daimler's early conversion. Because price tags in euros will display to consumers within the euro-zone, the

On the positive side, Daimler has valued the advantages of its early conversion strategy at an annual €50m.

The earlier a company converts, the earlier it can reap the benefits from handling fewer currencies. According to the car maker, euros will As of today, 95 per cent of cut Daimler's currency exponeed to hedge against currency fluctuations.

It will also save costs by reducing the number of accounts and by simplifying bookkeeping. This does not only apply to Daimler's operations in Germany. Its operations in the euro-zone, whether it be subsidiaries or factories, are only marginally behind with the transformation, says Mr Hartung. When and if Britain

should be a matter of no time "to use our expertise" and convert dealings from sterling into euros.

Daimler's partner, Chrysler, has remained largely unaffected by all the changes. "They live in a dollar pressure to streamline prices

Since Daimler follows the principle of centralised treasury operations, bills are denominated in the currencies of the respective countries. Transactions with the US are therefore conducted exclusively in dollars.

The merger with Chrysler may not have been an issue when the Daimler board decided on early conversion. But the advantage of switching promptly to euros lies in the fact that the two halves of the new company can now operations, Mr Hartung says. Originally budgeted at

DM200m or €100m, the cost of the euro conversion project is likely to remain below that, he thinks. Though Mr Hartung has every reason to be proud of himself, there are some issues where his hands are tied.

Since Germany's government and relevant ministries will convert into euros at the mans must continue to pay their taxes and social security payments in D-Marks choice but to pay its salaries in D-Marks,

Moreover, Mr Hartung still cannot buy his lunch in debiting system involves cash, it cannot be converted Perhaps surprisingly, yet. "I still carry marks in my pockets," he says with a bank accounts the first day

INVESTMENT STRATEGY

A big shift to the 'mega-caps'

It pays to think big in the brave new world of suro-

Since the single currency was launched two weeks ago stock markets in the 11 par- emerges as the main Euroticipating countries have peen index for performance risen strongly, driven by a measurement, fund managsmall number of the continent's largest companies.

The outperformance of companies which are these "mega-caps" echoes a included in all indices. trend which has seen large the world's developed mar-

If the trend continues, the consequences for European investment and the fund management industry are expected to be far-reaching.

Evidence of big company outperformance comes from a variety of different measures. The Dow Jones Euro Stoxx index of the continent's 50 largest companies outperformed the broader Euro Stork index of 300 companies by 1.4 percentage points in the year's first seven trading days.

The real hares at this early stage in the race, however, are the 27 or 28 companies in all euro-zone indices compiled by the three main index providers. Merrill Lynch, the US investment bank, identified 28 companies which form part of the 32 indices designed by FTSE International, Dow Jones and Morgan Stanley Capital International. This "eurocore" outperformed broader European indices by almost 2 percentage points last week. The outperformance weakened a little in the first two days of this week, but still continued at more than

Research by ABN Amro, the Dutch-owned investment bank, found that 27 stocks in all indices attracted 42 per cent of all euro-zone stock market turnover in the first week. Such statistics have been seized on by analysts attempting to spot signs of the massive portfolio rebalancing expected as a result of the euro. They have forecast a multi-billion dollar movement of funds around the continent as investors seek to diversify their holdings. Broadly, investors in the euro-zone can now invest across 10 formerly foreign markets without the risk of

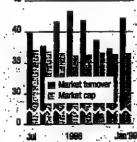
currency fluctuations. But why have Europe's largest companies attracted ful of large companies worthe lion's share of new ries active fund managers, money? One view is that European investors will range of companies than behave as "innocents their index-tracking rivals. abroad" when they first look outside their domestic markets and are more likely to well-known, liquid and well- Hochman. He uses the Japaresearched companies.

Jeffrey Hochman, portfolio an example of what can hapstrategist at Fidelity, the pen when a handful of comworld's largest fund manager, says: "If you've taken a Finland when you could invest in Nokia as a proxy for the whole Finnish

Other more euro-specific factors lie behind the apparent fashion for large companies. One is the battle of the benchmarks. Before one their bets by choosing large

Another factor is the relacompanies outperform their tively underdeveloped marsmaller brethren in most of ket for small- and madiumsized companies in the eurokets. But there is evidence zone. Peter Knapton, head of that the upheaval caused by securities at Legal & Ganthe launch of the suro is eral, Europe's second-largest playing a significant part in index-tracking manager, way because of the lack of smaller listed companies." But European large com-

> Euro core stocks Share of E-11 quartest can



pany outperformance is also seen as part of a global

Mr Knapton says: "In whatever market you look at around the world, growth has been driven by a small

This outperformance has

led to historically high differentials between large and small company share prices. In the UK the FISE 100 is trading on a forward multi-ple of 22 times this year's earnings, compared with a multiple of 12 for the smallcap index, according to L&G. One important factor in the US market may be the

retail investors, putting money into household A similar "wall of money" effect could be taking place in Europe, though in the absence of a significant individual savings market it is made up of transfer money

from bonds to equities by

large institutional investors

and from domestic to Euro-

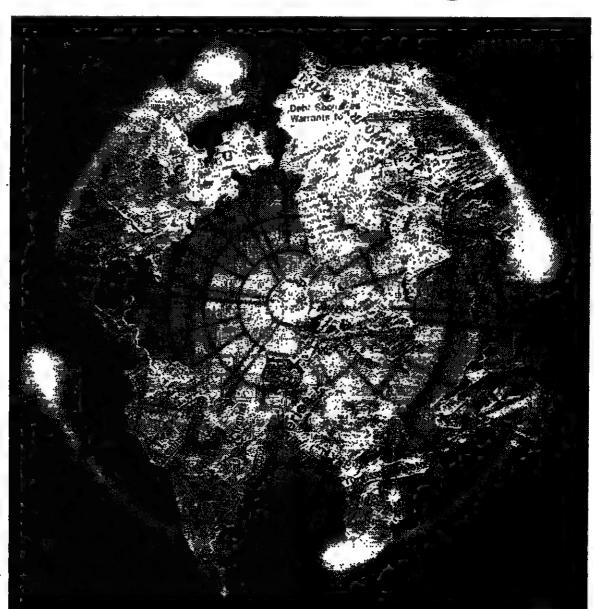
behaviour of relatively new

pean markets. The dominance of a handwho invest in a broader "The worst case scenario is that 10 or 15 companies get the lion's share of cross-borcomfortable with der investment," says Mr nese stock market of 1989 as

panies become overinflated. Investors will be watching decision to invest outside, the performance of large cross-border, you're not companies carefully in the going to look for a micro coming year, when the chip telecoms start-up in impact of cross-border investing in Europe will

Jane Martinson

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Investors take flight to safe haven

BENCHMARK BONDS By Arkady Ostrovsy in London and John Labors in New York

Government hand markets soared yesterday as investors sought safe havens after Brazil's surprise de facto devaluation and the resignation of Gustavo Franco, head of the country's central

The 30-year US Treasury bond, the benchmark for US

US dollar from 1.12-1.20 to 1.20-1.32 - effectively devaluing the currency by 8.3 per

everyone. cut Brazilian interest rates. which would boost domestic

"Brazil has taken the more than 200 basis points in one battle without winning early trading as investors another. I am still uncomin a kneelerk reaction. The exchange rate of R\$1.32 to Brazilian stock market ini- the dollar," said Richard tially fell 10 per cent while Gray at Bank of America. the country's benchmark "The loss of Franco is seri-"C" Brady bond dropped by ous. His policy may or may yielding 4.540 per cent.

sion to widen the trading it was the only policy Brazil fled to Treasuries, sparking rose by 0.78 to 119.51.

band for the real against the had."

The Brazilian crist

sparked off an inevitable corcent - did not convince rection in equity prices and bond yields. "The US stock Analysts said it was market has been overvalued enough to scare off foreign and is definitely coming off investors but not enough to the boil," she said. This could lead to slower US growth and a weaker dollar.

In the US, by early afternoon the 30-year bond was gain of B at 101 H, sending the yield down to 5.149 per sold shares and fled to bonds fortable with the current cent. Among shorter term issues the 10-year note had gained # to 100%, yielding 4.717 per cent, and the twoyear note climbed $\frac{7}{12}$ to $100\frac{1}{12}$,

E EUROS(e)

STERLING

Phyllis Reed at Barclays trading, although the Dow knock-on effects on other Capital said the devaluation Jones Industrial Average was recovering in afternoon trading.

"The outlook is good for

Treasuries," said Richard Gilhooly at Paribas Capital Markets. "There is concern that Argentina, Mexico and Peru will be forced to devalue their currencies, and that Brazil could be forced to interest rates, jumped by wrong decision. It has lost off its morning highs, with a devalue again or to float its

currency."
The flight to safety and the strong performance in the US also pushed up the European markets, which saw a sharp rise in trading activity. The German bund future closed 0.27 higher at likely to return to the issue.

450 basis points. The deci- not have been sensible, but Hedge funds and banks 117.03. The UK gilt future The Brazilian crisis had emerging markets, Argentina being one of the worst hit. But analysts said the By Vincent Boland Brazilian devaluation is

> sharply at one stage but Danyelle Guyatt at Deutsche Bank said the main

> been. Argentine and Mexi-

recovered as investors took stock of the developments. focus after Latin America would be on China. Fears of a Chinese currency devaluation during the height of the Asian crisis last year were unfounded, but attention is

(sk(NorOS) Mentil Lynch Intil Deutsche Bank

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Liffe to allow conversion to Euribor

The London International unlikely to be as contagious Financial Futures and as the Russian crisis has Options Exchange will allow investors in its three-month can Brady bonds were down euromark futures contracts to convert to three-month Euribor contracts next week - a further-sign that the Brussels-based benchmark has become a significant

> The voluntary conversion. on January 19, allows investors to choose whether to convert to new contracts based on Euribor - a reference rate set by the European Banking Federation and heavily promoted by euro-zone central banks under political pressure - or Euro Libor - set by the British Bankers' Association.

force in money market trans-

actions.

The move comes before a mandatory conversion of three-month Euromark and Eurolira futures and options into three-month Euro Libor positions on January 23/24. It marks a further attempt by Liffe to offer both Euribor and Euro Libor-based products to customers following the introduction of the euro. Brian Williamson, Liffe chairman, said the conversion was being offered at the request of investors and aimed at using the

exchange's liquidity to build a contract based on Kuribor. "The Euribor contract is going to be a substantial one but our view is that both will be successful," he said. "It makes sense for London to be the base for threemonth contracts, whether

Euribor or Euro Libor." Last week Liffe launched five and 10-year swaps contracts in euros based on Euribor. Previously it had only offered a swaps contract based on Libor.

RATINGS COMMERCIAL PAPER DOWNGRADED

Russian debt

Pitch IBCA, the interagency, yesterday warned that the Russian governfinances threatened its abileurobonds. It also down- has ever made. graded Russia's restructured

external obligations, emphaentity was "untouchable". It had also denied that the London Club debt was in Prins were in default. default, saying most inves-

\$362m cash payment in following a restructuring.

December on its Prins In a research note this (restructured London Club week – before the Brazilian (restructured London Club debt) amounted to a default. January 19 whether to ing talks.

mal default. In practice the Russians know that but it is just convenient for them to muddy the waters a bit for gest Russia's financial pos-domestic remote. tion is so dire it may even

He said it was likely that default on the \$4.8bm of prinpart of the \$30bn of London Chub debt, last restructured in 1997, would have to be ther funds are forthcoming. forgiven. "We are not only

but a debt write-off," be said. Fitch IBCA also questioned whether Russia would national credit rating be able to service its eurobonds in the absence of additional financial support from ment's deteriorating abroad. It has assigned a CCC rating to Russia's euroity to service its post-1992 bonds, the lowest the agency

The Russian government Sovietera commercial debt, said that 72 per cent of the recognising it to be in creditors who held Prins had accepted amended repay-The Russian government ment terms last month. But has repeatedly stated it. Bank of America, the agent would not default on any for Prins, argued that any such restructuring proposals sising the debt it had issued required the consent of 95 as an independent sovereign per cent of the bondholders. On December 30 the bank issued a notice stating that

However, some investors tors had accepted its have recently begun buying Prins, which trade at about 6 restructuring proposals.

However, Fitch IBCA said

Prins, which trade at about 6 cents on the dollar, arguing Russia's failure to make a they could be worth more

financial crisis - ING Bar-Creditors must decide by ings highlighted the potential recovery value of Prins. demand a full and immediate repayment of the loan or assumptions regarding the view of restructure timing and terms of restruct. enter into fresh restructur- timing and terms of restructuring, we believe that cur-David Riley, a Fitch IBCA rent prices offer substantial director, said: There is no doubt about it. This is a fortors prepared to take a long-term view on Russia," the report concluded.

But other economists sugcipal and interest due to the IMF this year - unless fur-"Without BMF money, a destalking about a restructur- perate situation becomes ing of the payment profile hopeless," one said.

Brazil's shadow falls on issuers

NEW ISSUES

by Element Merchant

Brazil's financial crisis cast its shadow across the new issues market vesterday, forcing some issuers to revise the terms of their offerings to attract jittery investors, while others put off deals for the day. Most of the volatility was in the US dollar sector, with euro-denominated

issues a little more robust. The \$8bn bond launched earlier this week by Freddie Mac, the US housing lender. was expected to be priced to yield 48 basis points over five-year US Treasuries. In the event, the bond was priced wider at 56 basis points yesterday.

\$500m bond by Cades, the French social security debt

WORLD BOND PRICES

BENCHMARK GOVERNMENT BONDS

yield 50 basis points over US Treasuries. But the destabllisation saw five-year swap spreads widen by about 20

basis points.
In contrast to the subdued dollar market, there was a flurry of issuance in euro-denominated paper, led by a jumbo €1.1bn bond from Austria. The 15-year bond was underwritten by a syndicated group led by Nomura and ABN Amro. The issue is likely to be increased to about €8bn either through another syndicated placement or through an auction similar to the one held on Tuesday, when €2.2bn of seven-year paper was sold.

launch a €1.5bn soon, but is The pricing of a five-year still undecided on the auction or syndicated approach. Austria is looking beyond its traditional investor base poned because of the volatil- and Nomura's participation ity. Bankers said the bond as joint lead manager with more investors keen to cap-

Final terms, non-callable unless stated. Yield spread (over retovent government bond) at Ploating-rate note. R: fixed re-offer prior: fees shown at re-offer level, at Privat terior. Ploating-rate note. R: fixed re-offer price; fees shown at re-offer level, a Priced today, b) 3-mith Libra +4%. c) Plus 14 days accrued. d) Spread re French gort bonds, e) Spread release to German gort bonds unless stated, f) 3-mith Libra +4%b, g) 3-mith Euribor +4%b, h) Callable annually from 28/1/09 at per, h1) 13% in yr 1, 5% in yr 2, 5% in yr 3, 4% in yrs 4-10, then 8% - 12-mith Euribor. i) Over interpolated yield. j) Rungible with £250m. Plus 42 days accrued. i) Long 1st coupon. s) Short 1st coupon. good distribution in Japan. Some 35 per cent of Nomu-

Japanese investors, who

have been keen buyers of

euro-denominated paper in

BOND FUTURES AND OPTIONS

Republic of Austria(c)
USS AG(Jersey)(d)
Deutsche Apo-8 Aertze Bict
Credito Bergamasco;
BGB Finance Irelancini;

Portugal is expected to sify their portfolios. The bond was priced to yield 48 basis points over the new 2009 German bund. The Austrian bond is a rare sovereign issue in the 15-year category, which is attracting

ABN AMRO was intended to ture higher yield and maturity, were priced to tap into the Japanese bank's langthen duration. good distribution in Japan. This migration to the long and of the curve is being ra's allotment was bought by expectations

of lower interest rates,

which benefits longer matu-

tranches, both of five-year murket.

45 814 91 090

1.1bn 4.128 99.569R Jgn 2014 0.25R 300 3.50 99.18R Jgn 2005 0.30R 250 gJ 99.7825 Jgn 2003 0.15 125 gJ 99.949R peb 2004 0.175R 80 (h1) 99.75R Jgn 2019 0.50R 60 4.00 104.80 Dec 2004 1.528

recent weeks as they divernorthern Italy, issued a twoand euros, the inaugural issue from the bank's €700m medium-term programme. The €125m and \$125m

rities.

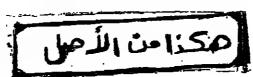
yield Euribor plus 22 basis points and Libor plus 28 basis points respectively and traded unchanged. Credito Bergamasco, the

Lombardy-based bank that has grown by anapping up Credito Bergamasco, a its regional rivals, is typical small regional bank based in of the crop of new credits coming to the market as a tranche bond in US dollars consequence of the euro's creation of a pan-European market. It had previously met most of its funding needs from the domestic

Jan 13	Red	٠	Rice Price	Std I		Mi, dag	Month	Year	France					
lantorile	01/01	Coupon 8.760	107.3782	4.81	7884 -0.73	+0.11	eng yes +0.36	<u>etq ytd</u> -0.28	W 1077044	i diga par	o Anurei	AUTE O	100 000	
	08/08	8.750	126,0724	8.25	-0.16	+0.13	+0.42	-041	a mile			Chines	High	Low
lestris	07/00 01/06	6.975 6.990	104 0900 108,4500	1.03 3.87	-0.05 20.0-	-0.16 -0.07	-0.24 -0.14	-1.13 -1.25	Mer	Open 112.30	Selt price 112.82	+0.67	113.12	112.23
Polgium 	01/00 03/06	4.000 6.750	100.9900 112.9900	2.88 3.81	-0.04 -0.08	-0.07	-0.14 -0.14	-1.05 -1.22			מנורים סום			•
-	12/00	E.000	100.5200	4 70	-0 07	-0.01	+0.06	-0.04	Strike Price	Feb	CAU		-	Pab
	05/05	6.000	107,9000	4.97	-0.04	+0.03	+0.15	-0.28	118	2.84				0.02
in and the second	11/00 11/07	9.000 7.000	109.3505 121.1205	3.50 4.10	+0.07	-0.09 +0.04	-0.34 -0.13	-0.61 -1.34	111 112	1.00			:	0.0F 0.24
icigad	08/00 04/08	4.000 8.000	101.3900	3.00 3.85	-0.06 90.0-	-0.11 -0.03	+0.26	-0.76 -1.25	113	0.45		3		0.63
	07/00	4,000	101,4200	300	-0.03	-0.09	-0.16	-0.89						
	10/05	7.790	125 4400	3.45	-0.08	-0 08	-0.10	-1.26	Germany	ŧ				
	10/08 D4/28	8.500 5.500	135 0400	3.77 4,87	-0.07 -0.04	+0.03	-0.10 -0.03	-1.29 -0.94	E HOTTORA	L GERMAN	HAND PUTUR	हर होति ह	06250,000	100the of 1
	08/00	4000	101 4000	295	-0.04	-0.05	-0.21	-0.92		Open	Bett price	Camba	High.	Low
	10/05	6.500	117.3800	3.85	-0.07	-0.08	-0.13	-1.20	Wes	118.77	117.09	+0.27	117.61	116.64
	07/08 01/28	4.790 0.625	107 <u>8990</u> 114 7200	3.74 4 69	-0.07 -0.03	-0.06 +0.04	-0.06 -0.01	-1.32 -0.94						
ireae	03/00	8.800 8.600	69.2482 113.5170	10.45 B.61	+0.34	+8.39 +8.29	+0.23	-6.19 -4.27	= PUID FL	TURBO OPT	1000 (LFFE)	DM250,00	O points of	100%
indeed.	10/01	6,500	101 7200	115	-0.02	-0.04	-0.15	-1.53	Brita Prior	Feb		_	Feb	Mar
	90/08	6 000	116 1000	3.95	-0.06	+0.03	-0.06	-1.37	11000	0.80	0.8		0.11	0.44
tely	1040	4.500	102,9900	3.09	-0.95	-0.05	-0.16	-1.59	1(790 11700	0.29 0.71			0,90 0.89	0.86 ·
	07/03 06/08	4,300 5,000	104,7700 105,3100	3.35 3.90	-0.04 -0.04	-0.02 +0.03	-0.0? -0.04	-1.57 -1.42			O. Province de	•		
	11/27	6.500	125.6200	4,84		+0.11	-0.04	-0.99					-	
Japan	12/00	6.900	111.5320	0.62	-0.03	-0.08	+0.05	+0.04		L CERMAN	100 (BOB)) FUTURES	(OTTE)	M250,000 1
	12/03 06/06	4.100	113,6050 100,6370	1,24	-0.04 10.0-	-0.11 -0.11	+0.27	+0.02		Орин	Bett price	Change	High	LOW
	03/18	2,700	102.6170	2.53	-0.01	-0.06	+0.41	+0.04	Mar	109.43	109.50	+0.11	109.74	109.35
Netterbook	05/00	9.000 5.250	(07.5900 111 0100	3.62	+0.02	-0.07 -0.07	-0 16 -0.09	-1.01 -1.18						
ion Zesland	02/01	8,000	105.3556	5.20	-0.02	+0.02		-2.37	III NOT THE	L US SHA		LIFFEY Syr	4.0% DM2	50,000 poin
	07/09	2 000	110.6683	8.84	-0.06	+0.08	+0.36	-1.04		Open	Sett price	Change	High	Law
terwy	05/01 01/07	7.000 6.750	103.3000 111.0500	5.45 5.04	-0.05	-0.18 -0.11	-2.10 -0.21	+1.18 -0.26	Mar St. Sections	102.12 5. 150. 5004	102,03 P FUTURES (+0.15 FF2+ 10	102,17 w 4,6%, 044	192.12 250.000 poi
lortugal .	03/00	5.375	102,5000	3 16	+0.01	-0.06	+0 05	-131		Ques	Sett price	Chenne	High	LOW
	06.00	6.379	170.9500	3.96	-0.02	+0.04	-6 12	-1,61	Mir	102.75	102.52	+0.00	102.90	102.76
-	04/00 01/08	6.750 6.000	104 4500 175.2700	3.00 3.98	-0.03 -0.01	-0.05 +0.06	-011	-1.34	Also tracked or	APT. All Ope	n Menel Pgs	are for pri		
Services	05.00 95.08	10.258	108.5341	2.36 4.02	90.0- 10.0-	-0.00	-0.06 -0.15	-1.48 -1.56						
adberien.	05/00	4,500	104 3400	1.32	-0.08	-0.17	_	-0.22	Marke					
	01/08	4250	115.7000	2.29	-0.08	-0.00		-0.82	Italy		LOVT. SOMO	HAPPON 15011	1100c d 100	Dr I I 400.
ik .	11/01	7.000 8.500	106 3000	459	-0.08 -0.08	-0.14 -0.11	-01\$ -01\$	-1 54 -1.84	a RUINN			Charce.		
	10/03	9.000	137.3000	4.25	-0.08	-0.04	-0.19	-1.70	Mar	Opes 114.55	Sett price 114.85	+0.40	High 116.05	114.40
	12/28	5,000	127 5700	4.34	-097	+0.06		-1.62	_		11-11-0			11-11-1
	09/03	4 500 5 250	99.8007 (02.4415	4歳	-0 11 -0.17	-010 -010		-0 86 -0.75						Daniera d
	05/08	5.625	106 0550 103,5756	4 61 5.26	-0 09 -0 07	-	+0 16	-0.60 -0.49		BUYI, BURL	(BIP) FUIC	_	uns (urre)	Urazovni 1
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Agestria. Belgitarn	4.01	+0.30	-070 -069	New Zea	244	5.65 5.07	+1.96	+0.94		Open	Sett price	Change	High	Low
Carrada	4.94	+1.23	+0.23	Portugal		3.99 4.06	+0.28	-0.72 -0.65	Har	117.20	117-30	+0.08	117.88	117.20
Denoverk Finland	4.09 3 90	+0 38 +0 19	-062 -0.81	Spain Sweden		4.05	+0.34	-0.66						
France	3 78	+0.07	~093	Smile	nd	2.40	-1.31	-2.31	UK					
Germany	3.71 6.55	+2.84	~1.00 +1.84	uk US		4.28 4.71	+0.57 +1.00	-0.43				100-	100.000 /**	
icesce Caraci	3.95	+0.27	~073	Source In		atel Mate	1110000		= 8011080		LT FUTURE			
	292 175	+0.21 -1.96	-0.79 -2.96	Lordon di Annualier	salang. * No I planti tras	ne York d Es	osioj.		Mar	Open	Sett price	Change	High	Low
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liettarbrok	05/0				-005 +005	-0.07 -0.05	-0 16 -0.09	-1.01 -1.18								
ine Zerinal	020				-0.02	+0.02	+0.26	-2.37	III HOTTOGA	L LITS SHA		LIFTEY Sys	4.0% DM2	50,000 point	of 100%	
	67/0				-0.06	+0.08	+0.36	-1.04		Open	Salt price	Change	High	Law	Est. voi	Open int
terney.	05/0					-0.18	-2.10	+1.18	Mar	102.12	102,03	+0.15	102,17	192.12	. 300	955
	01/0				-0.05	-0.11	-0.21	-0.26	E HOTIONA	L LTB SEA	PENTURES	LFF2" 10	r 4.6% DM	250,000 pois	to of 100%	
Portugal	03/0 06/0				+0.02	+0.04	+0 05 -0 15	-1.31 -1.41		Open	Sett price	Change	High	LOW	<u>B</u> eL 40 i	Öpen int
Smale	040			_	-0.03	-0.05	-612	-1,48		102.75	102.52	+0.00	102.90	102.76	197	650
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	95/0	8 656	118.85	0 402	-0.07	*	-815	-1.56								
	06/0 01/0					-0.17	-0.07 +0.06	-0.22 -0.82	Italy							
DK .	11/0					-0.14	-013	-194	MOTONA	L MALLANI	OVT. SONO	(धार) ह्या	THE LIFE	}" Lina 200m	1000hs of 1	100%
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	12/2		_			+0.06	-0.05	-0.86								
w	03/0 68/0				-0 11 -0.17	-0.07 700-	+0.14	-0.75	-							_
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con balaps pi									11800		.08	0.37		0.43		0.72
are were	n 023	ious.	ADV C	MODEA	ne				11950		.01	6.20		0.86		1.09
10 YEA	H BD	_		SPINEA	DS				list, wal board,	Calls 0 Puls	Q Presidus B	iù de u	L, Calls B Pa	5 5200		
	86	Spread T				Blick	Spreed	Spreed VS								
Jan 13	Ylek					Yield	Euros	T-Bunds	Spain							
Australia	5.2			Netherla		3.88	+0.17	-0.83	E WITTEN	SPACE!	RUND FUTE	10 B	-C100,000			
ALEUIZ.	4.0			Nex Ze Norway		5.65 5.07	+1.96	+0.94		Open	Sett price	Change	High	Low	Est vol	Open int.
Belgiom Canada	4.94			Portugal		3.99	+0.28	-0.72	Har .	117.20	117:30	+0.08	177.88	117.20	32.382	15,151
Depoterk	4.05			Spain		4.05 4.05	+0 35	-0.65 -0.66								
France	39			Sweden Switzert	and	2.40	+0.34	-2.31								
Germany	3.7	-	-1.00	UK		4.28	+0.57	-0.43	UK							
Greece	6.5! 3.94			US (amount)	december D	4.71	+1.00	-	= ROTTONA	L S YEAR 6	LT FUTURE	2 (FFFL) &	100,090 100	Ottos of 10,0%	<u> </u>	
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Japan	1 7				d state base	k.			Mar		109.11	+0.40			0	63
EMERG	ing M	ARKE	T BO	NDS					Jan		109.11	+0.40			0	0
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	Red		567	Bird	Bid	chge	chge	TS, US		Open	Close	Change	High	LOW	Set wa	Open Int.
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Poland Russia	07/04 06/07	10 009	u/a eee−	26 1500	42.89	+3.00	-10.82	-38.24		T TUILURE:			OLD 1008m	01 100%		
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I WAN	09/27	9738	88	77.9000	12.77	+1.34	+1.49	+7.66	Price 11950	0.51		_	Apr CS1	Feb 0.60	1.02	Apr
Argentina Brasil	05/27	10.125	88-	55.0000	16.49	+1.65	+2.98	+13.38	12900	0.2		-	1.62	0.77	1.UK 1.29	0.90 1.11
Medeo	05/26	11.500	88	96,0000	12.00	+1.06	+0.94	+6.92	12050	0.10			1.36	1.15	1.61	1.35
B AGA									铁点粒	Calls 185 Pa	es O. Prédous	क्षेत्रंड क्षक	ial, (200 1)	⊓ No.6566		
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5-15 years (18) Over 15 years (4) Introdesmakes (4) All stocks (4-4) intel lactices Juni yrs 4,3 5 yes 4,4 0 yes 4,5 5 yes 4,7 1 yes 4,7	185.88 177.57 (234.37 1 229.40 1 169.05 1 169.05 1 169.05 1 17 Jun 12 Tr e 7 4.45 8.2 5 4.43 5.0 0 4.48 5.3 4.50 5.9 3 4.50 5.9 3 4.50 5.9 15.7 170.05 1 1570.25 and Frank 13 Jun 12 115.98 115.17 1 1570.25 and Frank 12 Jun 12 J	0.57 1.31 0.58 1.31 0.57 2.31 1.72 2.71 1.92 2.71 1.99 99 Yields 2 Ired 2 Ired 2 Ired 3 Ired 4	0.00 H 0.	##7.67 8. 390.75	75 4.33 75 4.33 8.83 4.53 8.33 4.52 97 4.47 10 12 77 14.65 8.1 4.49 5.1 4.485 6.1 118.45 6.1 118.45 1 14.55 8.1 118.45 1 118.45 1 14.55 8.1 118.45 1 14.55 8.1	98 1322 12 22: 17 0.7 1 100. 10 100. 11 100. 11 100. 11 100. 11 100. 11 100. 12 100. 13 440. 14 440. 15 440. 16 440. 17 441. 18 440.	## 3 5-158 4 .00 ### 4 .00 ### 4 .00 ### 4 .00 ### 4 .00 ### 4 .00 ### 5 .5-16 ### 5 .	15 years (5) years (5) years (7) years (6) years (7) years (6) years (7) yea	113 De 11	indication (arrys Jan 12 2 2 156.45 interest high 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	M1.45 F1.46 M2. 12 Yr 12 Yr 13 12 Yr 12 12 Yr 13 16 3: 157.42 Market 157.42 Market 157.42	0.25 0.41 0.23 0.60 0.00 0.00 0.00 0.00 0.00 0.00 0.0	1.48 1.53 1.40 1.44 2.19 1.97 1.97 1.98 1.98 1.99 1.98 1.99 1.99 1.99 1.99	0.85 0.90 1.25 0.70 1.25 0.70 1.25 0.70 1.25 1.25 1.25 1.25 1.25 1.25 1.25 1.25	1298.88 1471.82 1360.81 1360.81 1360.81 1.59 1.57 2.00 1.00 1.00 1.00 1.00 1.00 1.00 1.00	2.95 2.97 2.96 2.87 115.3 15.3 16.4 18.1 18.1 18.1 18.1 18.1 18.1 18.1 18
5-15 years (4) Interest 15 years (4) Interest 15 years (4) Interest 15 years (4) Interest 14 years (4) Interes	185.88 177.57 (234.37 1 229.40 1 169.05 1 169.05 1 169.05 1 17 Jun 12 Tr e 7 4.45 8.2 5 4.43 5.0 0 4.48 5.3 4.50 5.9 3 4.50 5.9 3 4.50 5.9 15.7 170.05 1 1570.25 and Frank 13 Jun 12 115.98 115.17 1 1570.25 and Frank 12 Jun 12 J	0.57 1.31 0.58 1.31 0.57 2.31 1.72 2.71 1.92 2.71 1.99 99 Yields 2 Ired 2 Ired 2 Ired 3 Ired 4	0.00	##7.07 8. 892.07 8. 892.08 11. 11.17.2 23 862.02 6. Jun 13	76 4.34 76 4.33 8.33 8.45 97 4.41 10 112 77 10 12 17 10 112 17 10	98 1222 12 22:77 0.77 1.70 100 11 100 11 11 11 11 11 11 11 11 11 11 11 11 11	## 3 5-158 4 .0m ### 5	15 years (5) years (7) yea	1 13 Da 93 1 13 Da 1 Da 1 Da 1 Da 1 Da 1 Da 1 Da 1 Da 1	indistion (F yes Jac 2	M1.45 (771.24) 1771.24 (771.2	0.25 0.41 0.29 0.09 0.00 0.00 0.00 0.00 0.00 0.00	1.48 1.53 1.40 1.44 2.16 1.97 1.99 1.99 1.99 1.90 1.90 2.00 (9)	0.85 0.90 1.25 0.70 1.25 0.70 1.25 0.70 1.25 1.25 1.25 1.25 1.27 1.27 1.28 1.29 1.29 1.29 1.29 1.29 1.29 1.29 1.29	1298.88 1471.82 1360.81 1360.81 1360.81 1.89 1.87 2.01 2.01 2.01 2.01 2.01 2.01 2.01 2.01	43.44 41.22 100.00 2.95 2.97 2.96 2.87 1.00 115.3 7/5, Be 40 194 83 182 80 124
5-15 years (18) Over 15 years (4) Introdesmakes (4) All stocks (4-4) intel lactices Juni yrs 4,3 5 yes 4,4 0 yes 4,5 5 yes 4,7 1 yes 4,7	185.88 177.57 (234.37 1 229.40 1 169.05 1 169.05 1 169.05 1 17 Jun 12 Tr e 7 4.45 8.2 5 4.43 5.0 0 4.48 5.3 4.50 5.9 3 4.50 5.9 3 4.50 5.9 15.7 17 17.025 and Frank 13 Jun 12 115.98 115.17 115.98 115.17 17.025 and Frank 13 Jun 12 115.98 115.17 10.05 1 15710.25 and Frank 13 Jun 12 115.98 115.17 10.05 1 15710.25 and Frank 13 Jun 12 115.98 115.17 10.05 1 15710.25 1 10.05 1 10	0.57 1.31 0.58 1.31 0.57 2.31 1.72 2.71 1.92 2.71 1.99 99 Yields 2 Ired 2 Ired 2 Ired 3 Ired 4	0.00	##7.075 8. 892.075 8. 892.075 8. 892.089 11 1311.72 22 362.02 6. Jun 13	75 4.34 75 4.33 8.33 4.55 9.77 4.41 10 12 77 (10 12 12 12 12 12 12 12 12 12 12 12 12 12	98 1221 12 22: 7 0.7 100. 11 100. 11 100 11 100. 11 100 11 11 100 11 11 11 11 11 11 11 11	## 3 5-158 4 .00 ### 1 5-158 ### 2 5-16	15 years (5) years (5) years (7) years (6) years (7) yea	1 1 1 3 De 1 3 D	Indistination (In 1985 Jan 12	M1.45 (77) 24 (77) 24 (77) 24 (77) 24 (77) 25	0.25 0.41 0.23 0.23 0.23 0.23 0.23 0.23 0.23 0.23	1.48 1.53 1.40 1.44 1.44 1.97 1.99 1.99 1.99 1.99 1.99 2.10 2.17 2.20 2.17 2.20 2.17 2.20 2.17 2.20 2.17 2.20 2.20 2.20 2.20 2.20 2.20 2.20 2.2	0.85 0.90 1.25 0.70 1.25 0.70 1.25 0.70 1.25 1.25 1.25 1.25 1.25 1.25 1.25 1.25	1298.88 1471.82 1360.81 1360.81 1360.81 1.89 1.87 2.00 2.00 2.00 2.00 2.00 2.00 2.00 2.0	43.44 41.22 190.00 2.95 2.95 2.96 2.97 115.3 100° 115.3 100° 115.3 100° 100° 100° 100° 100° 100° 100° 100
5-15 years (4) Over 15 years (4) Hindeemahten (4) All stocks (4-4) leid indicau Jan yrs 4,3 5 yes 4,4 5 yes 4,4 5 yes 4,4 5 yes 4,4 6 yes 6 yes 4,4 6 yes 6 yes 4,7 6 yes 1,4 6 yes 1,5 7 Placed Interest in Cort. Secs. (20) FUE betweethed Let 1 10: Government Securities UK GILTS Holes 12 yes 1993 4,6 2004 12 yes 1993 1 2005 12 yes 1993 1	185.85 177.57 234.31 229.40 168.05 13 Jan 12 Yr a 7 4.45 5 4.43 5 0.5 3 4.50 3 4.50 3 4.50 3 4.50 3 4.50 3 4.50 3 4.50 3 4.50 3 4.50 3 4.50 3 4.50 3 4.50 5 5.9 115.17 999. In fights potator 167.025 and Frant 157.025 115.17 999. In fights potator 167.025 115.17 999. In fights potator 167.025 115.17 999. In fights potator 167.025 115.17 1	0.57 3.31 0.58 1.31 0.58 1.31 1.72 2.71 1.72 2.71 1.72 2.71 1.72 2.71 1.99 ge Yield 2 Inset 2 Inset 2 Inset 3 High 1 and over 1 Pe 1.15.98 116. 115.98	0.00 H C C C C C C C C C C C C C C C C C C	##7.07 8. 397.75	76 4.34 8.83 4.83 8.83 4.83 8.83 4.82 97 4.41 10 12 77 4.45 6.1 4.449 5.1 4.449 5.1 118.45 6.1 118.45 7 100	88 1221 127 077 100, 111 100 111 100	## 3 5-169 4 .00166 5 .46	15 years (Spring Spring	1 13 De 1 1 1 1 2 2 1 1 1 1 1 1 1 1 1 1 1 1 1	Indication (at 1985) 1 40 2 3.12 2 3.12 2 3.12 2 1.55 2 1	MAT AS 17 (17) 24 (17) 24 (17) 24 (17) 24 (17) 25 (17) 26 (17) 27 (1	0.25 0.41 0.42 0.42 0.42 0.42 0.42 0.42 0.43 0.43 0.43 0.43 0.43 0.43 0.43 0.43	1.48 1.53 1.40 1.44 1.44 1.53 1.40 1.44 1.53 1.40 1.44 1.55 1.99 1.36 7.19 1	0.85 0.50 0.70 1.25 0.70 1.342 1.325 1.820	1298.88 1471.82 1360.81 lon 976 lon 12 2.21 1.59 1.57 2.00 light 5033 pxt 157.84 r 5033 pxt 1687 138.88 1687 208.78 1697 238 1746 215.57 1697 138 1746 215.57 1748 215.57 1748 212.74 181 212.74 181 212.74	43.444 41.222 100.000 2.955 2.96 2.96 2.96 2.96 2.97 2.97 2.97 2.97 2.97 2.97 2.97 2.97
5-15 years (16) Over 15 years (4) Introdesmakes (4) All stocks (4-4) Introdesmakes (4) All stocks (4-4) Introdesmakes (4-4) In	185.85 177.57 129.40 129.40 13 Jen 12 Fr et 25 4.45 8.2 4.46 8.2 4.43 6.0 0 4.46 5.9 4.46 5.9 1.50 1.50 1.50 1.50 1.50 1.50 1.50 1.50	0.57 3.31 0.58 1.31 0.58 1.31 0.58 1.31 0.58 1.31 0.58 1.31 1.72 2.71 1.99 0.61 1.99 0	0.00	##7.07 8. 397.07	75 4.33 8.83 4.53 8.83 4.53 8.83 4.53 8.77 4.41 8.12 77 8.4.45 5.1 4.4.49 5.1 4.4.49 5.1 116.45 6.1 116.45 6.7 116.45 7.7	98 1221 127 077 100, 111 100 111 100	## 3 5-168 4 .00 ### 4 .00 ### 10	15 years (System 15) years (System 15) years (System 15) years educate (11) and 2 years (12) years	1 13 De 1 1 1 1 2 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Indiation (In 1985 Jan 1985 Ja	M1.45 (771.24	0.25 0.41 0.23 0.23 0.23 0.23 0.23 0.23 0.23 0.23	1.48 1.53 1.40 1.44 1.44 1.53 1.49 1.99 1.99 1.99 1.99 1.99 2.17 2.18 2.19 2.17 2.17 2.17 2.17 2.17 2.17 2.17 2.17	0.850 1.25 0.70 1.25 0.70 1.25 0.70 1.25 0.70 1.25 0.70 1.25 0.70 1.25 0.70 1.25 0.27 1.25 0.27 1.25 0.25 0.25 0.25 0.25 0.25 0.25 0.25 0	1298.88 1471.82 1360.81 1360.81 1360.81 1.89 1.87 2.00 2.00 2.00 2.00 2.00 2.00 2.00 2.0	43.444 41.22 109.00 12.95 2.95 2.95 2.96 2.98 2.96 2.98 1.00 115.3 115.3 116.0
5-15 years (16) Cher 15 years (4) Involvement (4) All stocks (4-4) Inde landicum Juni 19 yea 4.3 19	185.88 177.57 (224.31 1 229.40 1 229.40 1 2 7 8 8.2 5 4.6 6.0 5 1 4.6 6.0 5 1 4.6 6.0 5 1 4.6 6.0 5 1 4.6 6.0 5 1 4.6 6.0 5 1 4.6 6.0 5 1 4.6 6.0 5 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	0.57 3.31 0.58 1.31 0.58 1.31 0.58 1.31 0.58 1.31 1.72 2.71 1.72 2	0.00 H C C C C C C C C C C C C C C C C C C	##7.65 8. 892.89 11 1011.72 22 38 392.75 8. 1011.72 22 38 392.75 14 3. Jun 12 3. Jun 1	75 4.34 75 4.33 8.33 4.53 8.33 8.45 8.77 8.45 8.14 8.12 8.14 8.14 8.15 8.14 8.16 8.16 8.16 8.16 8.16 8.16 8.16 8.16	98 1321 18 22: 7 0.7 1 100. 11	## 3 5-169 4 .00 166 5 .48 4 .00 166 5 .48 168 168 168 168 168 168 168 168 168 16	15 years (5) years (5) years (5) years (6) years (7) yea	1 13 D 93 1.18 1 21 1 12 20 1 122 1 1 120 1 127 20	Indication (In 1982 June 1	M1.45 (77.254) (77.25	0.25 0.45 0.45 0.45 0.45 0.45 0.45 0.45 0.4	1.48 1.53 1.40 1.44 1.44 1.97 1.99 1.98 1.99 1.99 1.99 1.99 1.99 1.99	0.85 0.80 1.25 0.70 1.25 0.70 1.25 0.70 1.25 1.25 1.25 1.25 1.25 1.25 1.25 1.25	1298.88 1471.82 1360.81 1360.81 1360.81 1.50 1.50 1.50 1.50 1.57 2.00 1.57 2	43.441.222 100.00 100.0
5-15 years (16) Cher 15 years (4) Introdeconables (4) All stocks (4-9) Indel lossicus Juni yra 4,3 0 yea 4,2 5 yes 4,4 0 yes 4,3 0 yes 4,2 1 Placed Interests in cort. Sees. (200) 1 Place Surrentent Lat 1 1 Placed Interests in cort. Sees. (200) 1 Place Surrentent Lat 1 1 Placed Interests in cort. Sees. (200) 1 Place Surrentent Lat 1 1 Placed Interests in cort. Sees. (200) 1 Place Surrentent Lat 1 1 Placed Interests in cort. Sees. (200) 1 Place Surrentent Lat 1 1 Placed Interests in cort. Sees. (200) 1 Place Surrentent Lat 1 1 Placed Interests in cort. Sees. (200) 1 Placed Interests in cort. Sees. (20	185.88 177.57 224.31 229.40 168.05 168.05 17 Jun 12 Fr e 7 4.46 8.2 5 4.43 5.0 0 4.45 5.0 0 4.45 5.0 0 5.9 17 Jun 12 Jun 12 17 Jun 12 18 Jun 12 18 Jun 12 18 Jun 13 Jun 13	0.57 3.31 0.58 1.31 0.58 1.31 0.58 1.31 0.58 1.31 1.72 2.71 1.72 2	0.00 H 100 0 100 110 0 100 110 0 110	##7.00 8. 390.75 8. 1917.72 23 390.75 8. 1917.72 8. 1917.7	75 4.34 76 4.33 8.83 4.53 8.83 4.53 8.83 4.53 8.77 4.44 8.14 8.14 8.15 8.14 8.16 8.14 8.16 8.17 8.16 8.17 8.16 8.17 8.17 8.17 8.17 8.17 8.17 8.17 8.17	98 1331 12 22: 0.7 1 100. 11 100. 11 100. 11 100. 11 100. 11 100. 11 100. 11 100. 11 100. 11 100. 12 12 13 13 14 14 14 14 14 14 14 14 14 14 14 14 14	## 3 5-169 4 .00166 5 .46 4 .00166 5 .46 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6	15 years (Spr. 15) years (Spr.	113 D 93 1.18 1 113 1 1 20 1 114 13 1 120 1 117 5 124 23 1 127 5 127 20 1 127 8 127 1 128 1 129 1 12	Indication (In 1982 Jan 1982 J	M1.45 77.72	0.25 0.41 0.23 0.23 0.23 0.23 0.23 0.23 0.23 0.23	1.48 1.53 1.40 1.44 2.16 1.97 1.99 1.98 4m 7 157.58 151.02 (9) 1.98 2.17 132 2.17 132 2.17 2.17 2.17 2.17 2.17 2.17 2.17 2.1	0.85 0.50 0.50 0.50 0.50 0.50 0.50 0.50	1298.88 1471.82 1360.81 1360.81 1360.81 1.50 1.57 2.00 1	43.44 122 100.00 1 10
5-15 years (16) Chris 15 years (4) Introdeconables (4) All stocks (4-9) Indel lossicus Juni yra 4,3 0 yea 4,2 5 yea 4,4 0 yea 4,3 1 Placed Interests in Corpus March Standary 8 1 Placed Interests in Corpus M	185.88 177.57 224.31 229.40 166.05 17 Jan 12 Fr e 7 4.46 8.2 5 4.43 5.0 03 4.50 5.9 3 4.50 5.9 3 4.50 5.9 17 Jan 13 Jan 12 115.98 115.17 115.98 115.9	0.57 1.31 0.58 1.31 0.58 1.31 0.58 1.31 0.58 1.31 1.72 2.71 1.72 2.71 1.72 2.71 1.79 gp Vield 2 insd ever f Per 2 insd e	0.00 H 10.00 H	##7.00 8. ##7.00	75 4.34 76 4.35 8.83 4.55 8.83 4.55 97 4.47 101 12 17 1 101 12 1 101 1 101 12 1 101 12 1 101 12 1 101 12 1 101 12 1 101 12 1 101 12 1 1	9 1321 12 27 17 100 11 19 11 19 11 19 11 19 11 19 11 19 11 11	## 3 5-16	15 years (System 15) years (System 15) years (System 15) years shocks (11) years shocks (11) years (12) years	113 De 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Indication (In 1998 Jan 1998 J	M1.45 (17.1.24 (17.	0.25 0.41 0.23 0.23 0.23 0.23 0.23 0.23 0.23 0.23	1.48 1.53 1.40 1.44 2.16 1.97 1.99 1.98 4m 7 157.58 151.02 (9) 1.98 2.17 132 2.17 132 2.17 2.17 2.17 2.17 2.17 2.17 2.17 2.1	0.85 0.50 0.50 0.50 0.50 0.50 0.50 0.50	1298.88 1471.82 1360.81 1360.81 1360.81 1.50 1.57 2.00 1	43.424 41.225 41.000 10.000 10.000 11.53 10.000 11.53 10.000 11.53 10.000 11.53 10.000 11.53 10.000 11.53 10.0000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.00000 10.00000 10.0000 10.0000 10.0000 10.0000 10.0000 10.0000 10.0000 10.0000 10.0000 10.0000 10
5-15 years (18) Cover 15 years (48) Inveloramentes (4) As stocks (44) Inveloramentes (4) As stocks (44) Inveloramentes (44) Inveloramentes (45) In	185.88 177.57 234.37 129.40 1160.05 129.40 1	0.57	0.00	##7.07 8. 837.07	76 4.34 76 4.33 8.83 4.83 8.83 4.83 8.83 4.83 8.83 4.83 8.83 4.83 8.83 4.83 8.83 4.83 8.83 4.83 8.83	8 122 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	## 3 5-169 4 .0016 5 .48	15 years (S) 17 17 17 18 18 18 18 18 18 18 18 18 18 18 18 18	1 13 D. 13 D	Indication (Indication (Indica	M1.45 (17.1.24 (17.	0.25 0.41 0.23 0.23 0.23 0.23 0.23 0.23 0.23 0.23	1.48 1.53 1.40 1.44 2.16 1.97 1.99 1.98 4m 7 157.58 151.02 (9) 1.98 2.17 132 2.17 132 2.17 2.17 2.17 2.17 2.17 2.17 2.17 2.1	0.85 0.50 0.50 0.50 0.50 0.50 0.50 0.50	1298.88 1471.82 1360.81 1360.81 1360.81 1.50 1.50 1.50 1.50 1.57 2.00 1.57 2	43.424 41.225 41.000 10.000 10.000 11.53 10.000 11.53 10.000 11.53 10.000 11.53 10.000 11.53 10.000 11.53 10.0000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.000 10.00000 10.00000 10.0000 10.0000 10.0000 10.0000 10.0000 10.0000 10.0000 10.0000 10.0000 10.0000 10
5-15 years (18) Cort 15 years (18) Investigation (4) As stocks (4-9) Investigation (4) As stocks (4-9) Investigation (4)	185.88 177.57 234.37 186.05 187.06 18	0.57 3.31 0.58 1.31 0.58 1.31 0.58 1.31 0.58 1.31 0.58 1.31 1.72 2.71 1.92 99 Yield 2	0.00	##7.00 8. 392.00 8. 392.00 8. 392.00 6. 392.00	75 4.34 76 4.33 8.83 4.83 8.83 4.83 8.83 4.83 8.83 4.83 8.33 8.83 8.33 8.83 8.33 8.83 8.33	8 122 2 2 7 1 100 111 111 11 11 11 11 11 11 11 11 1	## 3 5-169 4 .00166 5 .48	15 years (System 15) years (System 15) years (System 15) years elected (11) and Just 25 years (12)	1 13 D 93 1 1 13 D 93 1 1 13 D 1	Indication (In 1998 Jan 1998 J	M1.45 (77.7.24 (77.7.	0.25 0.41 0.23 100 100 100 100 100 100 100 10	1.48 1.50 1.40 1.44 2.16 1.19 1.19 1.19 1.19 1.19 1.19 1.19 1	0.85 0.50 0.50 0.50 0.50 0.50 0.50 0.50	1298.88 1471.82 1360.81 1360.81 1360.81 1.50 1.57 2.21 1.50 1.57 2.00 1.57 2	43.441.222 100.00 1 1
5-15 years (18) 5-15 years (18) 1-15 years (18	185.88 177.57 224.37 186.05 12 Jun 12 Fr e 7 4.45 8.2 5 4.43 5.0 0 4.45 5.0 3 4.50 5.9 3 4.50 5.9 3 4.50 5.9 3 4.50 5.9 115 Jun 12 Jun 12 115.98 115.17 990.8 115.17 990.8 115.17 115.98 115.17 115.98 115.17 115.98 115.17 115.98 115.17 115.98 115.17 115.98 115.17 115.98 115.17 115.98 115.17 115.98 115.17 115.98 115.17 115.98 115.17 115.98 115.17 115.98 115.17 115.98 115.17 115.98	0.57 1.31 0.58 1.31 0.58 1.31 0.58 1.31 0.58 1.31 0.58 1.31 1.72 2.71 1.92 99 Yield 2	0.00	##7.00 8. 390.75 8. 190.75	75 4.34 76 4.35 8.83 4.55 8.83 4.55 8.83 4.55 8.83 4.55 8.83 4.55 8.83 4.55 8.83 4.55 8.83 4.55 8.83 4.55 8.83 6.5 8.84 8.85 8.85 8.85 8.85 8.85 8.85 8.	8 1221 1221 1221 1221 1221 1221 1221 1231 1331	## 3 5-169 4 .00166	15 years (System 15) years (System 15) years (System 15) years shocks (T) 15 years shocks (T) 15 years shocks (T) 15 years 1	1 13 DE SS 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Indication (In 1995 Jan 1995 1995 1995 1995 1995 1995 1995 199	MAT AS 1771 24	0.25 0.41 0.25 0.41 0.25 0.42 0.43 0.43 0.43 0.43 0.43 0.43 0.43 0.43	1.48 1.53 1.40 1.44 2.19 1.97 1.98 1.98 1.98 2.10 2.10 2.10 2.10 2.10 2.10 2.10 2.10	0.85 0.90 0.85 0.90 0.90 0.90 0.90 0.90 0.90 0.90 0.9	1298.88 1471.82 1360.81 1360.81 1360.81 1596 1596 1596 1596 1596 157.84 157.	43.44 41.22 100.00 100.
5-15 years (46) Introdecoupling (4) All stocks (4-4) Introdecoupling (4) All stocks (4-4) Introdecoupling (4) All stocks (4-4) Interdecoupling (4) All stocks (4-4) Initial introdecoupling (4) Initial interdecoupling (4) Initial in	185.88 177.57 224.37 186.05 12 Jun 12 Fr e 7 4.45 8.2 5 4.43 5.0 0 4.45 5.0 3 4.50 5.9 3 4.50 5.9 3 4.50 5.9 3 4.50 5.9 115 Jun 12 Jun 12 115.98 115.17 990.8 115.17 990.8 115.17 990.8 115.17 990.8 115.17 115.98 115.17 115.98 115.17 115.98 115.17 115.98 115.17 115.98 115.17 115.98 115.17 115.98 115.17 115.98 115.17 115.98 115.17 115.98 115.17 115.98 115.17 115.98 115.17 115.98 115.17 115.98 1	0.57 1.31 0.58 1.31 0.58 1.31 0.58 1.31 0.58 1.31 0.58 1.31 1.72 2.71 1.92 99 Yield 2	0.00	##7.65 8. 3902.75 8. 1911.72 23 3902.75 8. 1911.72 23 3902.75 8. 1911.72 23 3902.75 8. 1911.72 23 3902.75 1912.75 20 3902	76 4.34 76 4.33 8.83 4.83 8.83 4.83 8.83 4.83 8.83 4.83 8.33 8.83 8.33 8.83 8.33 8.83 8.33 8.83 8.33	8 122 2 2 7 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	## 3 5-169 ## 4 .00166 ## 4 .	15 years (5) years (5) years (5) years (5) years (6) years (7) yea	113 D 93 113 D 93 113 113 113 113 113 113 113 113 113 1	Indication (In 1998 Jan 1998 J	MAT. 45 (77.7.24 77.24 77.24 77.24 77.24 77.24 77.24 77.24 77.24 77.24 77.24 77.24 77.24 77.24 77.24 7	0.25 0.45 0.41 0.23 0.25	1.48 1.50 1.40 1.44 2.16 1.197 1.199 1.198 480 7 157.58 159.02 (2) 2.22 22 22 2.17 23 2.17 23 2.17 22 2.17 22 2.17 23 2.17 22 2.17 22 2.17 23	0.850 0.500 0.700 1.25	1298.88 1471.82 1360.81 1360.8	43.44 41.22 100.00 1
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MARKETS REPORT By Alan Beattle

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Issian debt American doom were vindia time of crisis. The dollar capital outflows, it is clear cated yesterday as the Bra- fell to its lowest against the that private investors did zilian real was in effect euro since the beginning of not share the official entitu-

bank resigned. The effects were felt in in the regime may have been that the peg would hold," most emerging market cur-rencies, though most market state Minas Gerais to declare pendent economic consulanalysts stopped short of a 90-day moratorium on its tant in London. predicting a Russian-style debt repayments to the cen-

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new hand of R\$1.20-R\$1.22. flow of over \$2bn on Monday it float, as with the South Korean won, he said, "but threatened the crawling peg the involvement of the IMF Few market analysts expec-fied that the new band would last for long, with some pre-Total Control dicting that Brazil would be some time. forced to let the currency float completely or to adopt a harsher currency regime such as a currency board, linking the real irrevocably

to the dollar. The risk of contagion

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throughout Latin America Long-term real peg bears also pulled down the dollar, exhibited a degree of monthid throughout Latin America even though US Treasuries satisfaction yesterday that played their traditional role their predictions had come The prophets of Latin of a safe haven for capital at true. Looking at the daily

The spark for the collapse crisis in global financial tral government.

But increasing capital

threatened the crawling peg exchange rate regime for

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devalued by 8 per cent, and the year, nearly touching slasm of the Brazilian gov-the governor of its central \$1.18 before closing at \$1.170. tional Monetary Fund (IMF)

Mr Burke said that a complete breakdown of the real peg system in the near term The real dropped immediately to the bottom of its ately to the bottom of its economy, which saw an outbest solution would be to let best solution would be to let means this is unlikely."

He added that support for the real from private capital flows was not likely to be forthcoming. "Private investors are not going to put money into Brazil unless they are sure that the real is going to hold," he said.

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world's correncies. The full-out from the crisis # OTHER CURRENCES was felt most immediately in In 13 the rest of Latin America. The Mexican peso dropped by around 10 per cent to around 11 pesos to the dol-lar. But later it recovered, and by the end of London trading had recouped half of

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Other emerging market C\$1.5280 against the dollar. currencies also fell. The 2loty was fixed at 4.5 per ■ The technical change that cent above the middle of its so shook currency markets cent above the middle of its so shook currency markets trading band yesterday, compared with Tuesday's fix of The central bank for listed by a market statement with Tuesday's fix of The central bank sometiment was changes. The

high of nearly nine per cent first was the lowering of the reached last week. wide band - within which and having a strong commodity link. The rand closed devaluation than in 1998.

The Canadian dollar, drop in 1998. But this was ■ The impact of the Brazilian devaluation took predicttors expected a bounce in
able forms throughout the commodity prices, also

to radically different.

The sting in the tail came
with the second change:

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Regury SAA01 - 551.07 275, 155 - 716.200
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dropped by 1.4 per cent, to

7.7 per cent and a five-month announced two changes. The The South African rand the real is intended to trade took a double blow, being throughout the next 12 both an emerging market months - to R\$1.20-R\$1.32. This implied a slightly faster in London yesterday at The bottom of the new band R6.12, 1.4 per cent lower is over 8 per cent lower, than on Tuesday.

> abandonment of the miniband which formerly kept the real from devaluing too much from week to week.

The currency markets saw the end of the mini-band as a relaxation of the regime and an invitation for the real to fall to the bottom of

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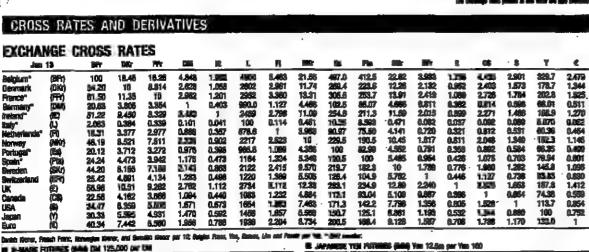
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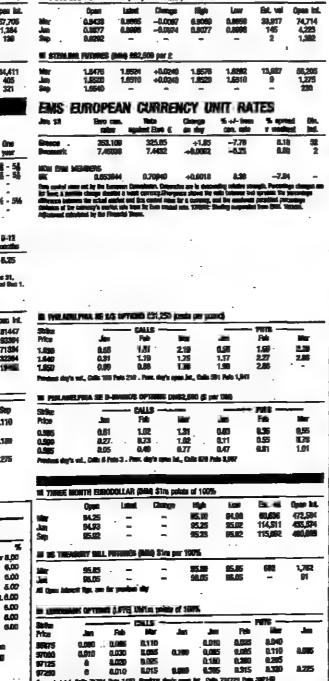
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LONG & SHORT



DAILY FOREIGN EXCHANGE FORECASTS AND RECOMMENDATIONS





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Australia keeps up shipments to Iraq

Australia yesterday announced the sale of 600,000 tonnes of wheat to Iraq, its third largest wheat export market, with delivery set for the current quarter to March.

AWB, formerly a state-run organisation known as the Australian Wheat Board said the sale proceeded under the United Nations Oil for Food programme despite obstacles presented by the recent military confrontation" with Iraq.

"Despite the political complications, we have been able to continue supplying food to the Iraqi people...and at the same time, provide benefits to Australian farmers by continuing our long-term commercial relationship with our buyers in Iraq," Mark Emons, AWB Middle East marketing manager. Under the programme, Irao had been one of AWB's main customers, buying more than 1m tonnes of wheat a

In the last military confrontation involving US and UK forces, known as Operation Desert Fox. AWB had a vessel discharging Australian wheat within three days of the crisis, he said.

On the Sydney Futures Exchange, trading of wheat futures was stable and grain traders said news of the sale to Iraq had supported the

The pre-Christmas confrontation by US and UK forces had generated concern that Iraq would act to punish Australia for its support of US and British air strikes by cutting back on wheat purchases.

Iraq said this month it would impose trade sanctions on countries it considered "hostile", and began barring purchases of food and medicine from the US. UK, Japan and Switzerland.

COMMODITIES PRICES

LONDON METAL EXCHANGE ML feb.7 PIMESTY IS not for

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BASE METALS

Japanese set up A\$5m tea plant in Victoria

Australian farmers have agreed to establish a green tea plantation and processing plant for one of Japan's largest green tea producers: The deal follows other ventures for Japanese companies, including growing buckwheat for Japanese "soba" noodles and setting up rice processing plants for sake, or rice wine.

Myrtleford, in the southeastern state of Victoria, this week announced a multi-

million dollar venture with Ito En, of Japan, to establish a green tea plantation and processing facility.

The A\$5m (US\$3.2m) venture would be Australia's first combined green taa plantation and processing Ito En recently planted its

first green tea plants in Myrtleford, and aims to have the processing plant running by 2002, according to the local development authority. The original green tea

rootstock from Japan will be

propagated over several and chose Myrtleford years, following an initial planting of 10 hectares. By mid-year, there will be 30 hectares, increasing to 60-70 hectares next year.

COMMODITIES & AGRICULTURE

The green tea processing plant, which will be built near the plantation, would need 100 hectares, or about 2.6m plants, to operate effectively. The first crop would take about three years to mature, officiale said. about 14 other sites in Victo-

ria over the past three years

because of its climate and suitability. The area is known for tobacco, grapes and other horticulture. Officials said the new ven-

ture would allow local farmers to diversify their income base. The first 100 hectares of green tea would be worth just over \$1m, but the added jobs to run the plants, plus construction associated with venture was a "signifi-Ito En conducted trials at cant win", they said. The processed green tea would

expand the crop throughout the municipality as the processing plant expands. "This is an important first step. Ito En is a major retail name in

Japan," an official said. "In the past with new crops, there has been a weakness in linking with the market. Ito En will do the marketing. They will look after the exports for us," executive of Alpine Shire. the local development increase in net profit to authority. Japan consumes

Local authorities hope to 100,000 tonnes of green tex

The agreement comes amid booming sales of green tea in Japan. In the six months to last October. Ito En posted a 13 per cent increase in group net profit to Y2.7bn (\$24.1m).

Revenue grew 14 per cent to Y83.4bn, with green tea sales at the parent company 25 per cent up at Y31bn.

For the year to April. Ito En projected a 35 per cent

Brazilian turmoil fails to lift gold

MARKETS REPORT By Gillian O'Connor and and Nikki Tait in Chicago

Gold again failed to live up to its reputation as a hedge against uncertainty: its price eased in spite of the Brazilian devaluation.

A Reuters poll of analysts predicted the average price in the first quarter of this year would be in the mid-1290s an ounce before rising to match its 1998 average of \$294 by the year-end. The forecast was in line with the prediction from Gold Fields Mineral Services that the metal would stay in the \$270-

\$310 range. On the London Metal Exchange, base metal prices dropped back. "Tequila Maelstrom kills Metal Rally," was Flemings' summary of the upshot, Latin America is not nearly as important a metal consumer as the Asia region, but any loss of demand is harrowing in this environment, said Nick Moore of Flemings.

The oil price tumbled yesterday as news of a large stockpile in the US hit hopes of a recovery. The International Petroleum Exchange's benchmark February contract for Brent blend fell 65 cents to \$10.85 a barrel before rallying to \$11.15 in

late trading.
At the Chicago Board of Trade, the Brazilian upheavals took their toll on soysbean futures. Amid fast mar ket conditions, the March contract fell almost 5 cents to \$5,336, close to a contract low, while the July contract was down 6 cents at \$5.43.

Brazil is one of the largest a big competitor to the US. The US is worried the fall in the Brazilian currency may encourage the country to put more produce on the export market and compete more strongly with US exporters.

Australian iron ore groups fight to minimise price cuts

In negotiations with Japanese steel mills, exporters are playing a waiting game in a hostile climate, writes Stephen Wvatt

ations with Japanese steel mills over 1999 contract iron ore prices and volumes, have settled in for a long haul. Most analysts were fore-

casting a quick settlement, with the Australian iron ore producers, especially Rio Tinto's Hamersley, accepting lower prices for higher volumes. But the producers are fighting to minimise the price reductions they are fac-

ng.
"I take this as positive. If the iron ore producers continue to bold out for higher prices, they may be able to negotiate a price fall of just 3-7 per cent rather than the generally forecast 10 per cent," said Peter O'Connor. resources analyst with Credit Suisse First Boston in

Sydney. The Australian exporters Hamersley Iron, BHP Iron
 Ore and North's Robe River face the most hostile negotiating environment ever. contracting sharply, and just before Christmas the Japa-

nese steel mills were able to

negotiate an 18 per cent

Australian iron ore producers, embroiled in a coking coal prices with Australian Bureau of Agricultural and Resource Economics, an independent government.

are the primary raw materials used in the manufacture of blast furnace crude steel. World pig iron production a critical factor in the iron ore contract price negotiations - is declining at an accelerating rate.

Total world pig iron production in November fell 8.6 per cent, while western world pig iron production fell 9.8 per cent. Of concern to analysts is that the initial weakness in Asian pig iron production is spreading to the US and Europe.

US pig iron production plummeted 19.1 per cent in November and European production was down nearly 11 per cent.

is at its lowest level for 27 years, with forecasts of further falls to about 88m tonnes over the Japanese financial year 1999. Australia is the world's largest exporter of iron ore

fourth largest commodity

export after coal, alumini-

um; alumina and gold. The

forecasting and consulting group, forecasts that ore will generate A\$4.3bn (\$2.76bn) in

export revenue in 1998-99. The issue this week is not whether there will be a price cut but how deep the cut will be. The global steel industry is severely

It is a maiter of games manship; a matter of how to negotiate to keep price

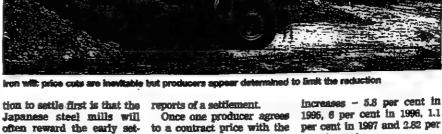
n this second round of negotiations, Hamersley from was the first to negotiate with the Jananese steel milis, opening talks on Monday. Yesterday, BHP and Brazilian producer CVRD

years," said Peter O'Connor, resources analyst with Credit Suisse First Boston in By this he means that Hamersley stood by and let

BHP settle first. The motiva-

SOFTS

bridesmaid for the past four



with higher contracted "Suffice to say ... [Hamersley]...is eager to be the price champion in 1999. More importantly, Hamersley is bringing on new capacity in tracted volume 1999, via the Yandi mine development, and is in a position in which tonnes may be more important than 'price'," said Mr O'Connor.

A number of analysis thought this might trigger a quick settlement on Monday, with Hamersley trading off price for volume, not dissimilar to the MIM and Shell strategy in the coking coal when coking coal prices were cut by 18 per cent.

But there have been no

to a contract price with the Japanese steel mills the cent in 1996. other producers would not friendly end of forecasts. only have to accept the, posexpecting a 7 per cent price sibly lower, price but also reduction, while Gordon watch the early settler reap Cumming at AME Mineral the benefit of greater con-Economics expects a price

This is the dilemma the Australian iron ore exporters, especially Hamersley, face - whether to rush in and marry the Japanese steel mills quickly to get the wedding present of higher contractual export volumes, or play hard-to-get in the hope of higher prices.

Most analysts are forecast ing a 1999 iron ore price cut of between 7 and 10 per cent. This would be the first price cut after four consecutive years of from ore price

MEAT AND LIVESTOCK

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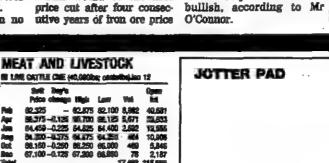
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9770 **339 67**02

Gold four long at \$2. Silver four long at \$2. Pallaction (per long at). Pallaction (per long at).

Copper Land (DE prod.)

LONDON TRADED OPTIONS



Merrill Lynch is at the

cut of between 6 and 9 per

Australian exporters do not

cave in [this week] there is a

chance of getting a better

result, like a cut of 4 to 8 per

A price fall greater than 10

per cent would be negative.

while a price fall of between

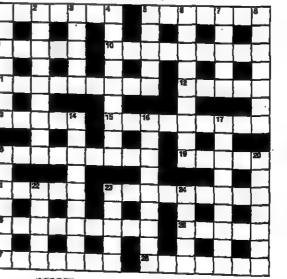
7 and 10 per cent would be

less than 7 per cent would be

JUTTER PAD For solutions to today's crossword call 0891 430060 Calls cost 50p a minute.

CROSSWORD

No.9,887 Set by QUARK



leader (very bad) (5)
10 Tennis? It's exciting and compelling (9) Entry concession (9)

The transporting of oil in boat could be ending (9)

The transporting of oil in boat could be ending (9)

The transporting of oil in the transporting oil in the transporti 18 Eye can tell endless lapses in welding substance (9)

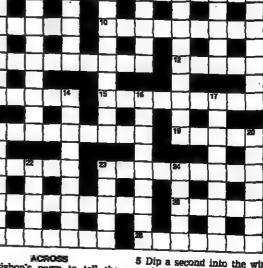
gets young fish (5) Criminal held in lifelong Different races are involved

26 Burst of applause from the big guns? (5)

Z7 Concerning second in races

i The country person's agree-able with removal of lake

2 At home in France, informally (2.7) Reference book in the end



of the ropes gradually (7,3) Generous section of school giving hospitality to all

conned (9) Vary loud beginner in turn to cause suffering

reserve pool (7) Break circuits, say (5) Fruit, very soft, goes into

24 Follow various directions to university (English) (5)

Solution 9.886

Kerb choo Open val. Total daily aurocher E LEAD IS per lawner Open un Total dady funapier 4445-50 Pignous Highlion AM Official First class 4575-85 4510:4380 4420-30 4115-20 ENERGY III. CRUDE OIL MYMEX (1,000 barrels, \$/sarrely ## THE IS DO TOTAL Prevenus
Prevenus
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AMI Chical
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Treat daily barrowy 祖山協 938 9 956-7 945/928 Name of the second of the seco A COPPER, grade A (5 per trune) 1473.5-74 1496-7 1481/1460 7472-3 1471-2

-0.50 67 75 65.20 562 1.213 -0.50 66.00 65.50 427 2.307

PRECIOUS METALS

S orice 284 40-289 80 294 25-294 75 282 20-288 70

Letest Dey's Open price change 19gh Low Vei but 1.765 -0.056 1.850 1.740 28,193 46,960 1.795 -0.065 1.880 1.780 8,512 33,019

MMEX (42,000 US palls.; c/US galls.) 26.95 -1.91 38.25 36.50 16.096 26.714
28.15 -1.02 39.40 37.80 6.018 19.942
41.20 -0.85 41.50 40.95 16.39 16.239
42.10 -0.75 42.40 41.85 2.385 16.239
43.30 -4.335 43.50 855 9.856
43.00 -0.66 41.55 42.70 537 11.417

3ett Bay's prior change High Low Vot 107 50 -6.25 165.75 101 50 12.067 103.90 -6.00 105.25 103.00 6.57.2 104.50 -5.00 107.75 104.25 8.250 105.50 -4.25 103.25 105.00 955

Precious Metals continued GRAINS AND DIL SEEDS -2.3 295.7 295.00 48.925 75.008 -2.3 291.5 297.0 2,052 25.032 -2.3 293.0 295.5 1,279 16,855 -2.3 295.5 291.8 540 8,362 -2.4 296.0 296.0 4 2,567 -2.4 296.5 294.5 686 12,437

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PULP AND PAPER

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حكذا من الاصل

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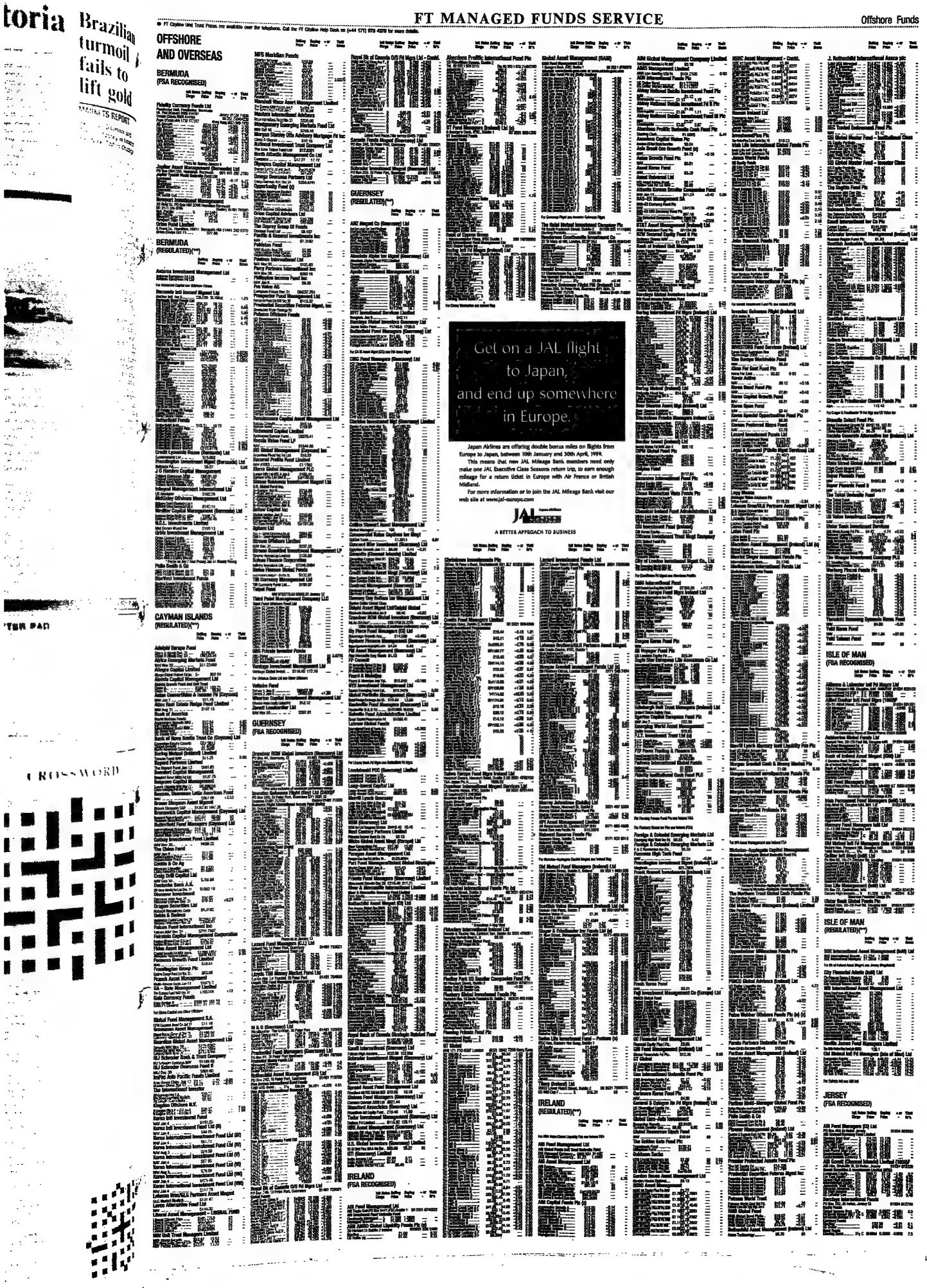
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CROSSWORD

FT MANAGED FUNDS SERVICE

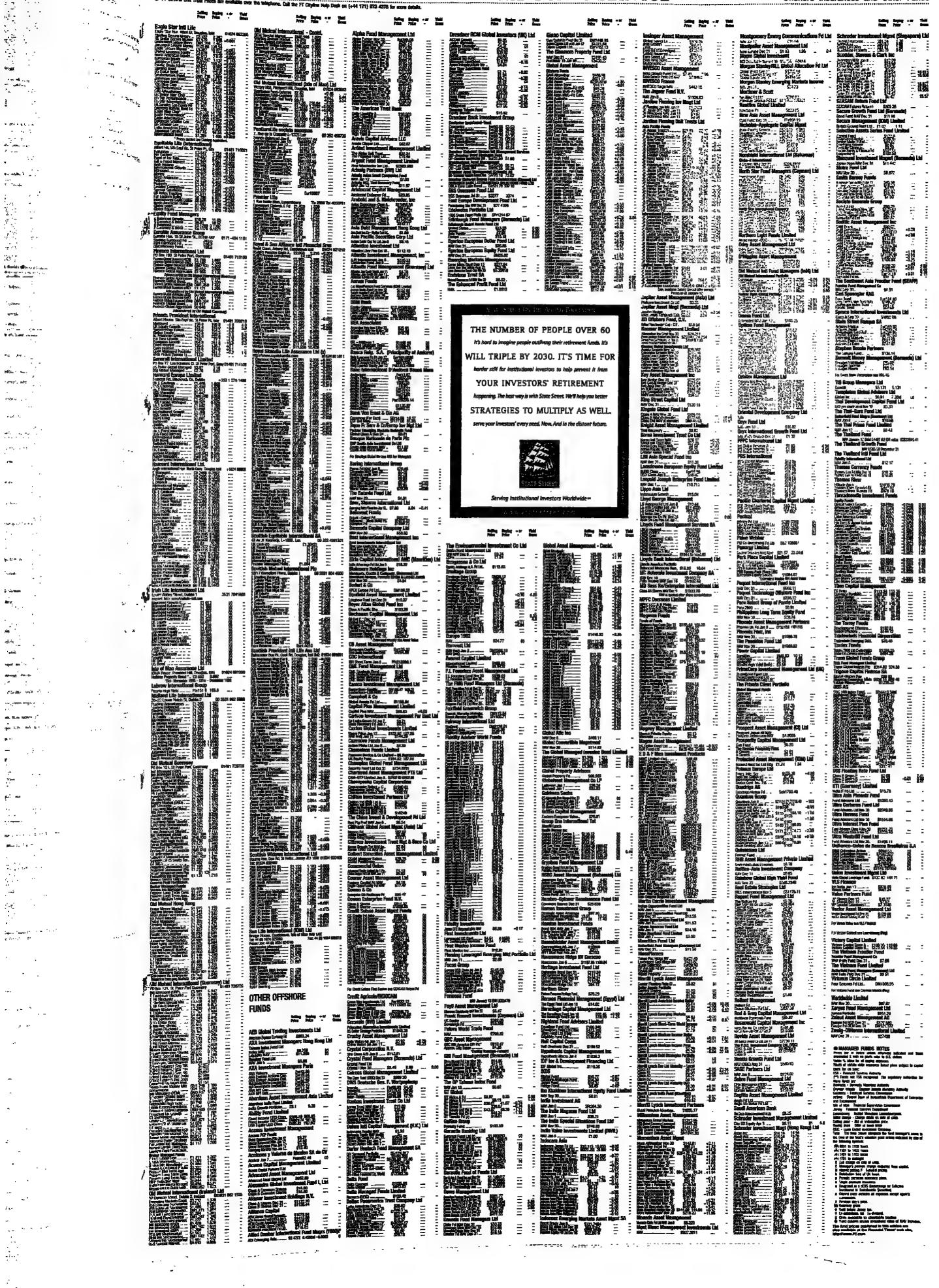
Offshore Funds



حكذا من الملاحل

FT MANAGED FUNDS SERVICE

Offshore Insurances and Other Funds



| Color | Property | Property | Color | Property | Color | Property | Property | Color | Property | Property | Color | Property | Prope

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حكذا من الاحل

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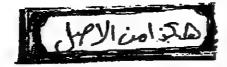
CHEMICALS

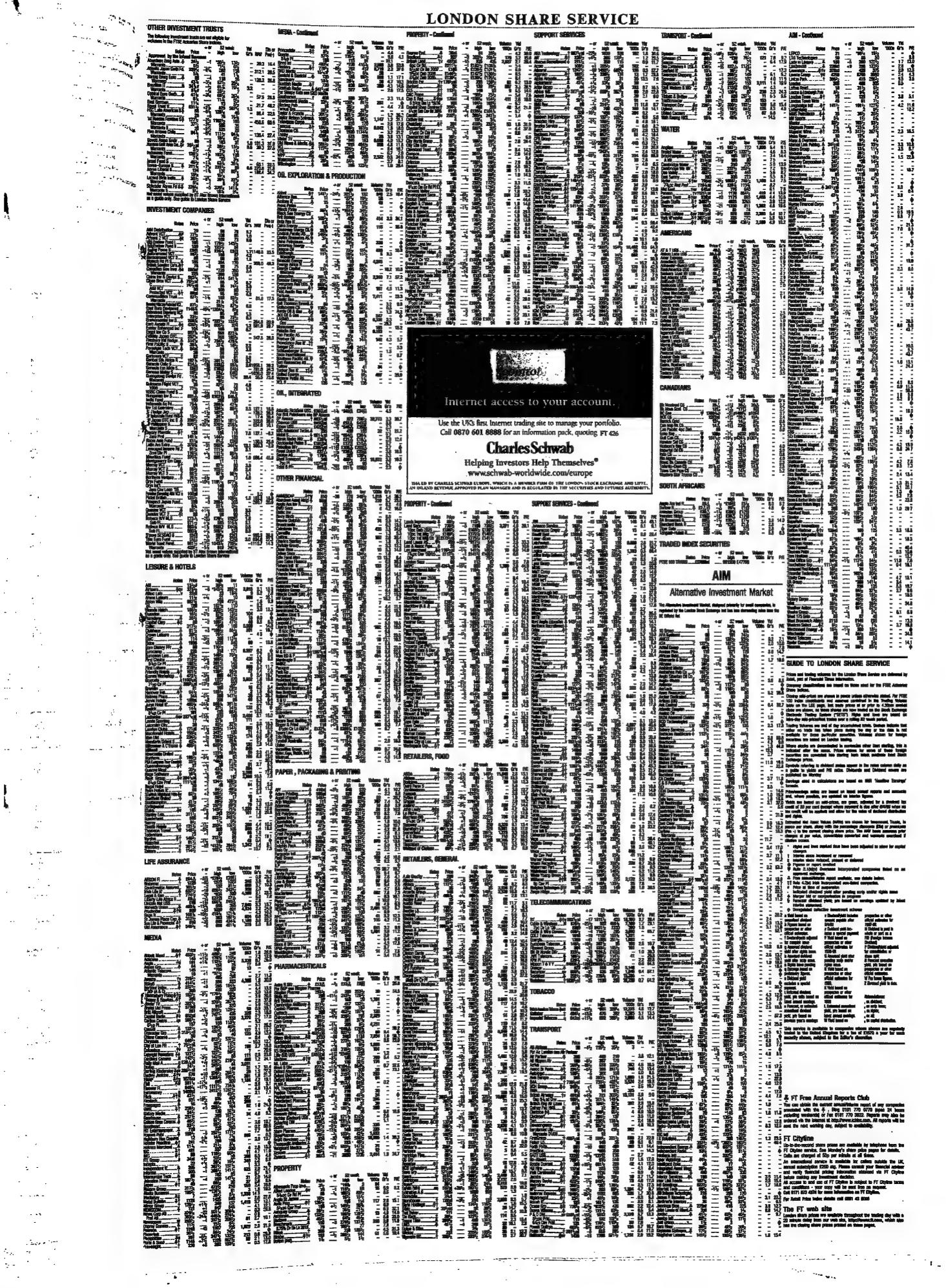
CHEMICALS

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Alter Callege





30

since December 1. Although the index finished well above its sessionlow of 5.746.5, when it was And the stock market pain

Lloyds

exposed

to debt

COMPANIES REPORT

By Peter John, Joel Kibazo

Lioyds TSB fell sharply,

leading UK bank stocks

down amid concerns over its

exposure to Brazil and other

responsible for about a quar-

ter of the FTSE 100's decline

in early trading. Concerns

on the Brazilian economy

including news that Gustavo

Franco, central bank presi-

dent, was to resign, helped send equity markets lower.

Lloyds, which has around

3 per cent of its assets in

South America, mostly in

Argentina, fell 43 to 821%p.

HSBC, which according to

one broker has some \$2bn of

exposure in Brazil and South

America, as well as a stake

in Mexico's Banco Serfin.

slipped 125 to £16.28. It was

knocked 3.5 per cent in Hong

Kong, on sharp Wall Street

losses and worries about debts in the China sector.

fall in Lloyds' share price

was only a knee-jerk reac-

tion. One said: "Obviously if

the situation in Brazil wors-

ens, Lloyds will be affected

but I think the impact

should not be as grave as the

suggesting."

大大の (100 mm) できない はない しだい かんかい かんかん かんかん かんかん かいしょう

CON

Control of the second of the s

However, analysts said the

The bank sector was

emerging markets.

board with the FTSE 250 reg- infecting Asian and Euro- investors, anticipating a big less mates. istering its first three-figure slide since October 8 and the SmallCap also being punished.

The 250 index settled 102.0 lower at 4,874.4, almost erasing its new year gains while fall at 5,850, its biggest the SmallCap index dipped

A revival of turmoil in Brazil and the resulting into freefall with news of the "flight to quality" - a shift out of equities and into gilts and bonds - was to blame down 287.1, the market's for the selling pressure that retreat wiped out all the big engulfed global stock markets, starting in the Brazilian bolsa, before moving on

> Other banks were also unsettled by the Brazil situation Standard Chartered tell 84 to 742p and NatWest 105

> to £10.68. failed to check the strong advance that propelled elec-trical goods retailer Dixons Group to a record close after it reported better-thanexpected data.

In a sector recently noted for negative news, Dixons reported half-year profits (before exceptional items) for the 28 weeks to the begining of November, of £80.8m against market expectations around the £75m mark.

pleased with current trading, which saw like-for-like sales in the first eight weeks of the second half improve 3 per cent on a year earlier. "The tone of the meeting was not only confident but very positive, which reassured many of us," said one specialist. The shares jumped 44 or

lowed by a 145-point slide in

the retreat and quickly went

the Brazilian central bank

and expectations of a fresh

and even bigger retreat in

Kone market

Braxilian equities,

nearly 5 per cent to 958p to make it the day's best Footsie performer, as turnover expanded to 7.9m. There was no escaping the misery among some of the

engineers as Morgan Crucible joined the list of companies that have recently

FT 30	INDEX							
	20 13	/an 12	Jan 11		Jan 7	Yr ago	"High	1,00
FT 38 Ord. div. yield	3491,1 2.96	3601.9 2.87		3653.1 2.82	3012.5 2.84	3288.9 3.44	400L9 422	2790.8 2.72
P/E ratio net	22.63	23,37	23.62	23.80	23.64	21.09	25.41	15.80
P/E ratio mi FT 30 aircs compt	22.53 100s 100 4554			23.70 141. ha	23.54 Date VMS	20.81 !	25.18	15.71
FT 39 Namely								
			46					

	Jan 13	Jan 12	Jan 11	Jan 8	Jan 7	Yr ago
EAG bargaine	86,726	75,809	77,314	57)614	87,312	32,94
gaily sanorer @mit		4211.8	3902.2	4001.5	8554.B	2200.
quity bargains)		86,011	64,646	69.544	77,494	45.80
Planes tracked (1911)		1116.4	1005.4	1090.2	1893.6	715.
otel market bargainsi		78,770	74.137	80,650	88,149	-
otal turnover (Emit:	-	5012.0	4603.6	5786.B	7905.2	
otal stree traded (miss	88,030*	1201.1	1164.2	1293.3	2117.2	
radopolot turnover (See	40.9	37,4	23.5	20	27.5	15.
radepoint sins tradedina	13.2	12.4	9.1	14.4	12.2	7.5

Analysts were particularly Best and worst performing FTSE sectors 3600

decline on Tuesday was fol- other European markets.

issued profits warnings and sent their shares plunging. By the close, the stock had

30 per cent to 183%p, by far the worst performer in the FTSE 250. It dragged Cookson Group lower, those shares closing 12 off at 122%p. Morgan said poor results in November and December would reduce its pre-exceptional profits by 15-20 per cent below last year's £108.3m.

Other stocks following the trend included IMI, off 18% to 205%p, and Johnson Matthey, which fell 26 to 383%p. Guardian Royal Exchange

rose in early trading after a newspaper report that Axa of France had made a bid approach at 360p a share. Analysts said investors would be very happy to receive a 25 per cent premium to net asset value. With the shake-out in the market the stock was taken. back to close only marginally firmer at 337%p. Sears, which in December

received two bid approaches from entrepreneur Philip Green, was the best performing FTSE 250 stock efter it announced the disposal of its

extended right across the to Wall Street and then opened for business with US the markets by cutting inter- will remain volatile in the short term. "It is worth mentioning

sell-off on Wall Street, appar-São Paulo's 7 per cent ently selling London and that the Federal Reserve's open market committee Wall Street duly came in meets on February 3 and the uations. We simply don't the Dow Jones Industrial sharply lower, the Dow Bank of England's monetary Average overnight and a 4 retreating more than 200 policy committee the day per cent fall in the Hong points before fighting back after. I think this setback is strongly; 90 minutes after a good buying opportunity," The FTSE 100 began on London closed, the Dow he said.

LONDON STOCK EXCHANGE

showed just an 80-point fall. David McBain, IIK market Commenting on the marstrategist at BT Alex Brown, resignation of the head of ket setback Corey Miller, UK said markets did get too carequity market strategist at ried away and ignored con-Paribas, said: "We've been Paribas, said: "We've been carns about the potential for here before, last Autumn in international difficulties and fact, and then the policya slowing UK economy; The index hit its lowest makers in the US, here and "This is a timely and painful point just before Wall Street the rest of Europe baled out reminder," he said. "Markets

credit card business and an

increase in the amount it

plans to return to sharehold-

ers. Sears rose 25 to 310%p.

to raise the amount of cash

to be returned from a mini-

mum of £84m, which it

Kingfisher bounces

Kingfisher was among a

the market trend. The shares

group's trading update.

close 10 down at 398%p.

the stock rise 2 to 6851/sp.

The group said it planned

8200

8000 :

.7800

7600

Richard Jeffrey at CCF Charterhouse said: "Markets always overreact to these sitknow how deep these problem could become. The fear is you can't ring-fence the situation. On the domestic front my worry is the economy is more robust than expected. Today's jobs report was much stronger than

Marketmakers tended to adopt the view that the Brazilian situation will prove a short-term problem. Turnover at 6pm was 1.13bn.

345p a share. The stock fell 15 to 3474p.

4¼ off at 112¼p.

gained 14 to 142%p on a statement that 1998 results would show "good progress in most of its divisions".

last year.

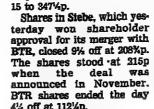
harder at 625%p.
Although Kingfisher reported positive trading over the Christmas period, Yorklyde fell 20% to 56%; after the luxury goods manufacturer said it would record analysis pointed to the lower a loss for the year and than expected performance planned to cuts its final divi dend payout.

from B&Q, the company's DIY division, for this week's reduction in profits forecasts further deterioration in iradfollowing publication of the ing conditions in its core business, it expected a cur rent-year loss before tax of A press report suggesting about £1.3m against a profi Marks and Spencer is to of 2960,000 for the year to unveil poor Christmas sales figures and a management January 1998.

News of a positive recommendation from the US Food and Drug Administration for pushed Chiroscience higher Aegis, the media buying

might acquire London Elec- ing to and 4% off at 261%p. tricity from Electricité de France, or at least one of the group, held up against the two coal-fired plants put up market rout with a gain of 1% to 101p. HSBC has a for sale by PowerGen, helped "buy" recommendation on The market trend the stock and highlights the prompted a share-buyback in winning of a \$280m Pfizer

shares for cancellation at



Nord Anglia Education

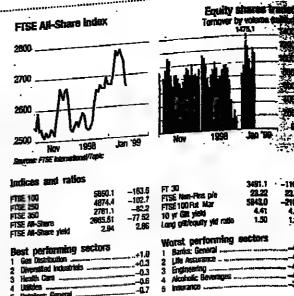
Limelight, the home improvement group, gained 8 to 33½p. A rare retailer not to be hit by a disappointing sale period, the company said sales over the first 16 days were up 8 per cent on

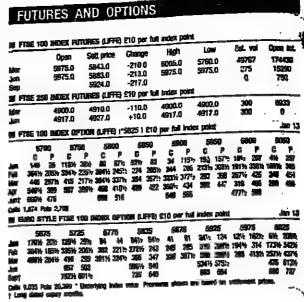
Whittard of Chelsea, the tea and coffee retailer, dropped 21% to 69%p on a profits warning. Cirqual, the handful of retailers to buck engineering company, los 68% to 134p, following profits bounced from Tuesday's warning and news that merger discussions had col decline to close a penny

The company said after

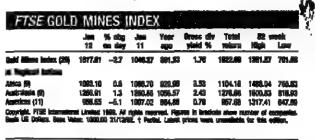
shake-up triggered an initial

sell-off in the high street retailer. The shares fell to 385p before recovering to its Chirocaine product Hopes that British Energy but it fell back in late trad-

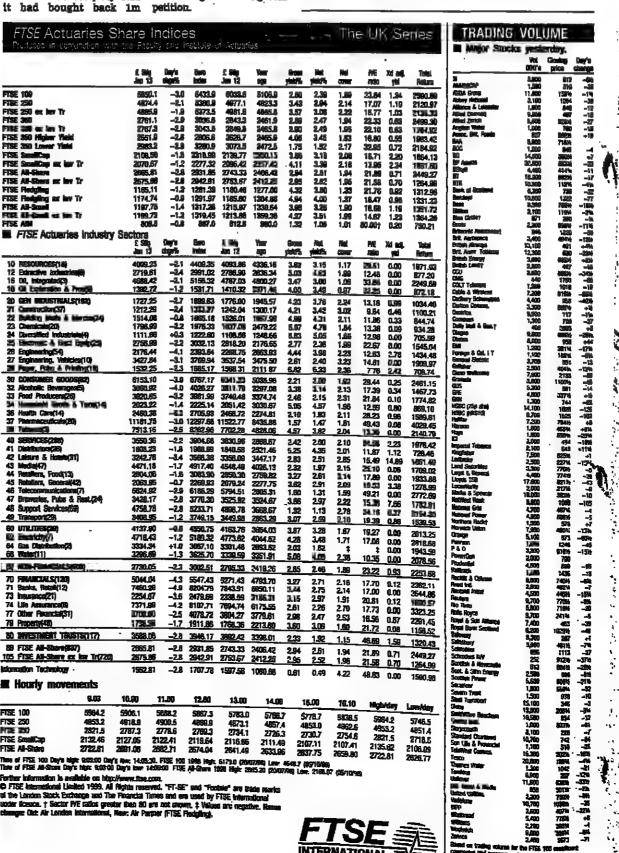


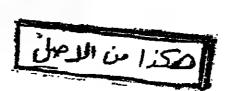


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STOCK MARKETS

Brazil reignites emerging market fears

WORLD OVERVIEW

Stock markets in Europe and the Americas plunged as news that Brazil had in

on the performance of Euro-

but recovered to 9,401.05, and later dropped below the of this year we are going to nese groups and government manager for Old Mutual down 73.63 or 0.8 per cent, by

São Paulo fell more than 10 per cent within 15 minutes of opening before rekindled fears of a crisis in starting a recovery that local traders said was based on government buying. By mid-But analysts saw signs of afternoon the Bovespa index hope in the relative stability was 6.2 per cent lower, with of the Dow Jones Industrial most other Latin American Average, a strong influence markets down between 2.5 per cent and 7.5 per cent.

levels at which they had started the year. The main loser was Madrid, down 6.5 per cent on worries about corporate Spain's exposure to Latin America, while Frankfurt shed 4.1 per cent and Paris 3.5 per cent.

Neil Cooper, European strategist for BT Alex Brown, said he expected the Hong Kong triggered dips in continent's markets to a number of Asian markets. retreat another 10 or 15 per Investors were reacting to pean markets. The Dow fell In western Europe, many cent in the short term. "I fears that Hong Kong-listed Andrew Salton, assistant which has probably been 2.5 per cent in early trading, bourses fell in early trading think over the first quarter affiliates of mainland Chi- emerging markets portfolio too low for far too long."

Brazil's devaluation of the

real sent shock waves

through the European bank-

ing sector, notably in

MADRID, where steep falls

for Santander and BBV

sparked the steepest one-day

decline for Spanish shares

Santander fell €1.95 to

€14.28 and BBV came off

€1.83 at €11.69 - falls of

more than 12 and 13.5 per

cent respectively - as con-

cern at the banks' heavy

exposure to Latin American

lending sparked a wave of

tumbled €2.88 or 7.2 per cent

to €36.72. The benchmark

The FTSE Eurotop 300 Index fell

46.26 or 3.80 per cent to

general index finished at its

low for the session at 827.77.

FRANKFURT was hard hit

as its exporters and banks

were stung by the weaken-

ing dollar and concerns over

how far Brazil's financial cri-

sis would have knock-on

effects. The Xetra Dax index

tumbled to a low of 4,849.78

before erasing some of the

loss to close 214.01 lower at

The banking sector, already unsettled by the

impact of its exposure to China's failed Gitic trust,

was sharply lower. One ana-

lyst noted that the sector

had made only limited risk

provisions for South Amer-

ica and any collapse would

Deutsche Bank fell €3.92 to

€3.20 to €36.30 and Com-

Exporters, hurt by dollar

weakness against the euro,

next week, fell €3.60 to €70.

€50 . Dresdner Bank lost €11.10 at €141.80.

merzbank dropped €1.27 to day on which to announce

were also hit. Volkswagen, fashion house in which it due to inaugurate its first has a 5 per cent stake. The car plant in southern Brazil shares ended €13.40 lower at

require substantially more.

down 57,50.

Telecoms giant Telefónica

since August 1991.

near frantic selling.

people become aware of slowing economic growth feeding through to earnings." he said. "We have got to see markets climb down

sustained manner. Earlier, a sharp fall in

before they can go up in a

see markets coming under bodies could have higher lev- Asset Managers (UK), said increasing pressure as els of debt than supposed. Guangnan (Holdings).

owned by the Chinese province of Guangdong, said on Tuesday that it had insufficient cashflow to meet a \$115m debt payment due this month. Shares in Guangnan plummeted 53 per cent yesterday, while the index of China-affiliated corporations dived 12.5 per cent.

AMSTERDAM fell 28.95 to

507.29 on the AEX index, led

ABN Amro tumbled €1.65

or 8.6 per cent to €17.50 in

supercharged volume with

hands. ING fell €5 to €49, a

Tech-related weakness in

the US hit both Bean and

ASM Lithography. The for-

mer shed €1.20 or 10.6 per

cent at €10.15 and ASM came

off 95 cents at €33.55. Philips

Gucci, buoyed recently by

investor hopes for a bidding

war, was hit by the news

that French luxury goods

leader LVMH did not plan a

takeover. The shares fell

ZURICH took a trimble bit

by heavy foreign selling in

Nestlé. The SMI index

losses in financials and

ended €4.05 at €59.35.

€2.80 at €55.10.

decline of 9.3 per cent.

Sep 1998 Jan 99 Sno

financials.

Daimler-Chrysler

merger, lost €31 to €651.

pressure included Degussa.

€2.75 down at €42.20. How-

ever, BASF, Europe's largest

rise of €1.25 to €32.65 on

news that it would start buy-

ing back 5 per cent of its

shares during the course of

PARIS ended off the bot-

tom with the CAC-40 index

THE DAY'S CHANGES

down 141.9 at 3,958.72 after a

low for the day of 3,845.77.

Renault was the day's steep-

est faller, sliding €3.55 or 8.8

Banks were visibly weak.

BNP fell €4.95 to €68.10 and

Société Générale came off

LVMH chose the wrong

launch a full-scale takeover

bid for Gucci, the Italian

Alcatel lost €6.20 at

€105.80 with sentiment not

helped by rumours of an

impending US merger for

Ascend Communications,

with whom Alcatel recently

per cent to €37.60.

micals maker, managed a

Société Générale

investors should not be surprised by Guangnan's announcement. Poor standards of corporate disclosure made financial assessments

difficult. "Hong Kong and overseas investors have always been China," he said. "Now we are getting an increase in the China risk premium, Andrew Salton, assistant which has probably been far

UBS slid SFT28 to SFT429

while CS Group, especially

sensitive to concerns about

Brazil after its purchase of

Banco Garantia last year.

Nestlé, which saw heavy

Cement group Holderbank

was the biggest loser among

the blue chips with a loss of

SFr137 or 8 per cent to

SFr1,580. Brazil is one of the

company's largest markets

cals, certificates in Roche,

which posts 1998 sales fig-

ures today, tumbled SFr600

to SFr17.270. Merrill Lynch

has published a price target

for Roche of SFr20,700 while

CSFB has set its sights on

Among the pharmaceuti-

foreign selling, tumbled

tumbled SFr12 to SFr219.

SFr187 to SFr2.721.

in Latin America.

SFr20,000.

to €1.35.

saw Mexico's stock market tumble as reaction spread to Latin America's already far too optimistic about shaky markets, casting a shadow on the region's bleak economic outlook. The IPC index was down more than 3 per cent at mid-

A long feared devaluation of

the Brazilian real yesterday

EMERGING MARKET FOCUS

Mexico braced

for real trouble

day, off lows after a \$200m auction by the central bank that checked the fall of the currency. But peso weakness was expected to continue in coming weeks, complicating efforts by the central bank to control inflation. Most economists doubt the

government's 13 per cent inflation target will be met. Estimated gross domestic product growth for the year, already down to 2.5 per cent from last year's estimated 4.5 per cent, could slow to a trickle, say analysts. We had expected the peso

MILAN picked up from its lows late in the session but the real-time Mibtel index still registered a loss of 985 Shares in companies with

big exposure to Brazil were the hardest hit, with Fiat losing 21.5 cents to €2.88 and Parmalat which lost 14 cents Olivetti sprinted late in

CHASE

the session to close just 3 cents lower at €3, having picked up from an 8 per cent intraday loss.

Written and edited by Michael Morgan, Jeffrey Brown and Paul

to close at 11.08 to the dollar at the end of the year and it's already at that now," said Damian Fraser, director of Mexican research for the brokerage Warburg Dillon Read. This is a new economic scenario - lower growth, even higher interest rates and a weaker cur-

And it is unlikely to improve soon for Mexico or the rest of Latin America as market watchers brace for another eventual devaluation of the real in the face of ongoing turnoil.

"All of Latin America is being held hostage by an impending crisis in Brazil, and until it is resolved you won't see investor commitment in any country, including Mexico," said Jorge Mariscal, head of Latin American strategy for Gold-

mann Sachs in New York. Mexico's stock market had already got off to a bad start, dropping every day since the beginning of the new year. The main IPC index had declined almost 20 per cent and was further hammered this week as the spread on 5000

372 percentage points. The drop follows on the heeks of last year's fall of 38.4 per cent - the worst showing since the 1994 currency

Along with overspill from Brazil, the market has been further clouded by concerns on the home front over an eleventh-hour budget passed on December 31. The budget while applauded for keeping the country's fiscal deficit at 1.25 per cent of GDP in the face of falling oil prices, boosted inflation and introduced tax reforms that confused business leaders and raised questions about coa porate earnings.

Before yesterday's setba brokerages had been predict ing the market would rise in 1999 on the strength of a bardy US economy and an increase in oil prices, up 30. per cent since December. But bets are off after the Brazilian devaluation.

The one glimmer of hope a "safe haven" for emerging market investors looking to get out of Brazil and neighbouring Argentina, especially if the robust US economy on Mexico's doorsten weathers the storm

Mexico's industrial sector. including auto parts maker Desc, which exports heavily to the US, could be attractive options, say analysis.

Andrie Mandel-Campi

STORY PAGE A

The same

Dow launches Debt fears depress Madrid fightback after morning falls

US shares fell heavily on the news of the Brazilian devaluation but made determined recovery strides in later trading, writes John Labate

A rebound in high-tech shares helped bring the mar-Dow Jones Industrial Average of more than 230 points. 130.01 at 9.344.67. The Standard & Poor's 500 index was down 6.26 at 1,233.25.

US Treasuries railied on a flight to quality as stocks sold off early on, sending the long bond more than 2 \$721. Semiconductor shares points higher at one stage. rallied, one day after Intel But as stocks recovered. bonds came off their best gains of the morning. At midday, the benchmark long bond was up h at 101 . sending the yield lower at

5.149 per cent. Financial shares were among the hardest hit by the morning sell-off. Among Dow components, Citigroup was off \$3% or more than 6 per cent to \$52% and J.P. Morgan \$4% at \$1074. The banks index of the American Stock Exchange was 2.8 per cent lower at 811.70. Brazilian American in the US market, with Uni-

banco off \$2 to \$101. Investors were quick to return to computer-related shares by late morning. The Nasdaq composite index,

weighted in high-tech shares, was down more than 100 points at its worst, but by early afternoon it was off

by 2.28 at 2.318.53. Shares of Ascend Communications surged \$51 to \$80 after Lucent Technologies announced it was taking over the company. Lucent's ket back from losses on the shares were down \$42 at \$103%. Other telecom stocks were higher, with Bell Atlanmidday the Dow was off tic up \$% to \$54% after announcing a new venture with America Online, the internet service provider.

Hewlett-Packard, one of nies, was \$1% higher at reported its quarterly results. Intel had gained

another \$3% at \$139%. Yahoo!, the online portal company, was \$9% down to \$3921/2 after a downgrade to "buy" from "strong buy" by BT Alex Brown.

TORONTO fell back along with other western markets, with banking and industrial stocks leading the decline. By midsession, the 300 composite index was 211.58 or 3.2 per cent lower at

Financial services shed 4.8 per cent and industrial products lost 3.7 per cent. Canadian Imperial Bank of Commerce fell C\$1.25 or 3.2 per cent to C\$38, while Royal Bank of Canada dropped C\$1.60 or 2 per cent to

Currency crisis sends Latin America spinning

News of the Brazilian Brazil currency devaluation sent Latin American stock markets steeply lower from the opening bell. SAO PAULO was 10 per

cent lower within minutes of the start of trading, prompting heavy government intervention, brokers said. By midsession losses on the Bovespa index had been

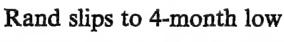
the real had been building for days. Over the four previ ous sessions, losses had totalied almost 21 per cent. SANTIAGO also fell steeply. At midsession, the IPSA index was off 3.80 or 4

parrowed to 206 or 3.5 per

CARACAS, bit in recent sessions by weak oil prices, gave up 85.23 at 4,263.47 at

DaimlerChrysler, whose Mercedes-Benz is due to open a factory in Brazil by the end of February, fell €4.70 to €86.30. BMW, which had agreed to develop an engine plant in announced a development Brazil with Chrysler before

shares streamed lower. RMB Holdings fell 100 cents or 8 per cent at R10.80. Among banks. Nedcor lost 560 cents to R113 and Standbic 145



Johannesburg fell steeply as news of Brazil's devaluation sent shivers through the rand and put back hopes for lower interest rates. The rand fell to a four-

cent at 5,709. Currency worries about **SOUTH AFRICA**

The all share index ended

247.4 or 4.2 per cent lower at month low and financial 5,615.6. Golds lost 9.7 at 962.

per cent at 90,61. Red chips spark HK sell-off

ASIA PACIFIC

Security of the security of th

Worries about the mounting debts of Chinese enterprises and higher Interbank intercant sell-off in HONG KONG. The Hang Seng index fell more than 4 per cent or

437.79 to 10,273.77. Chinalinked shares were harder hit. The red-chip Hang Seng China-Affiliated Corporations index plunged 12.5 per cent and H-shares tumbled 11.5 per cent. Analysts noted that

higher-than-expected debt levels of \$2,9bn at Guangdong Enterprises, reported on Tuesday, sparked investor fears other Chinaaffiliated companies may have similar debt problems. Shares in Guangdong Enterprises' subsidiary Guanguan (Holdings) plummeted 52.8 per cent or 66 cents to 59 cents while Guangdong Investment slid 24.3 per cent, Guangdong

nery slid 5.4 per cent. TOKYO regained some of its calm as currency moves stabilised but, shares drifted in quiet trading owing to a lack of incentives, writes Michiwo Nakamoto.

average closed 42.63 higher at 13,403.60 after moving between 13,313.77 and 13,441.34. The broader-based Nikkei 300 ended the day up 0.37 at 209.89 while the Topix index of all listed issues gained 1.15 to 1,057.08, Declining issues outnumbered gainers 650 to 459 despite the overall rise, and 201 were unchanged.

Brewery tumbled 14.3 per Trading was sluggish on cent and Guangdong Tanconcerns the currency markets could see further turbulence. Fears a downturn on Wall Street could be triggered by the economic uncertainty in Brazil also made for a bearish tone. Turnover in Tokyo was consequently light with

361m on Tuesday. Comments by Hiroshi Okuda, president of Toyota, fuelled lingering concerns

about the adverse impact of the strong yen on Japane companies. Mr Okuda said an exchange rate of Y110 to the dollar would aggravate the economic downturn. Toyota was down Y80 at But other exporters gained as the dollar firmed. Sony

rose Y170 to Y7,560 and Canon Y80 to Y2,290. JAKARTA was hit by a that raised fears of higher foreign exchange losses for indebted companies and sparked across-the-board selling of blue chips.

The composite index ended 17.09 or 3.9 per cent weaker at 419.10. Analysts said the market had expected corporate fullyear results to show a less gloomy picture than six and nine-month figures as the rupiah's recent gains had cut the value of companies' foreign debt and the size of their foreign-exchange losses. But these gains could

unravel if the rupiah contin-

SYDNEY moved lower

with heavy selling of finan-

cials offsetting broad resilience among resource stocks. The banks and finance index came off 1.3 per cent. NAB fell 65 cents or 2.5 per cent to The All Ordinaries index

was down 24.3 at 2,822.0. WELLINGTON was hit by profit-taking among selected leaders. Lion Nathan shed 19 cents or 4 per cent to NZ\$4.55, while Carter Holt Harvey lost 4 cents at N2\$1.78 for a two-day decline of almost 7 per cent. The 40 capital index ended

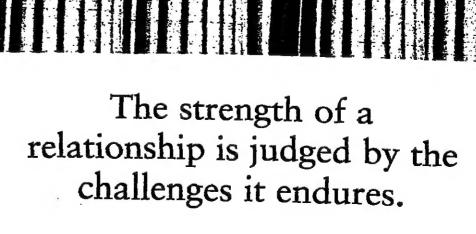
off 29.23 at 2,107.37. SINGAPORE lost 2 per to the sharp fall in Hong Kong. Bank stocks fell sharply as the Straits Times 1.506.06. The biggest losers were UOB foreign, down 60 cents

or 5.5 per cent at \$\$10.30,

DBS local, 40 cents or 4.3 per

cent lower at S\$8.90 and OUB foreign, back 40 cents or 5.4 per cent at S\$7. BANGKOK dived on fears about the prospects for Chinese-affiliated companies. Financials were again the main sufferers, leading the SET index 14.23 or 3.6 per

cent down to 385.58. Financials lost 4.7 per cent



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